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Vertical Integration and Long-Term Contracts in Risky Markets

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*Presentation at The Economics of Energy Markets
Toulouse – January 16, 2007*



DG Comp 2006 Energy Sector Inquiry

*"Vertical integration of generation and retail within the same group reduces, all other things being equal, the need to trade on wholesale markets. In turn, this can lead to a **reduction of liquidity of wholesale markets**. ... Lack of liquidity can have many negative effects, such as: **high volatility of prices**, which **increases costs for hedging** ... and a lack of trust that the exchange price reflects the overall supply and demand balance in the wholesale market (**reduced reliability of the price signal**). A lack of liquidity may also initiate a vicious circle by creating further incentives to vertical integration because operators do not want to rely on the wholesale market for their electricity supply."*



Recent Related Research

- Vertical relations tend to improve market performance
 - reduce incentive to exercise market power; cf Powell (1993), Green (1999), Wolak (2000), Hortaçsu and Puller (2004), Kühn and Machado (2004), Bushnell (2005), Fabra and Toro (2005), Willems (2005), Bushnell, Mansur and Saravia (2006), Mansur (2007)
 - may or may not reduce scope for collusion; cf Green and Le Coq (2006) and Liski and Montero (2006)
 - make entry easier, cf. Newbery (1998)
- Common themes of this literature
 - (unilateral or collective) market power
 - (regulated) fixed retail (or contract) prices
 - no uncertainty or risk
 - vertical integration and long-term contracting essentially the same



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This Project

- Aim: further our understanding of
 - interplay between vertical integration and contract and spot markets
 - effects on market performance, particularly wrt liquidity
 - implications of different regulatory regimes
- Key elements
 - non-strategic behaviour (extension to oligopoly)
 - risk (uncertain spot price)
 - market participants care about risk (risk aversion)
 - vertical relations: vertical integration, spot and long-term contracts
 - fixed retail prices (extension to spot-linked retail prices)
 - vertical integration removes market trade
 - market adjustments



Market participants

- Non-integrated retailers
 - each serve one "outlet" with demand k
 - buy power spot and/or on contract, $k = z + z_L$
 - maximise expected utility of profits, $E(V(rk - p_L z_L - pz))$
- Generators
 - own a number of generation plants
 - may integrate into retail by taking over outlets
 - sell power in own outlets, spot and/or on contract, $q = x + y + y_L$
 - maximise expected utility of profits, $E(U(rx + p_L y_L + py - c(x + y_L + y)))$
- Net non-retail spot demand
 - large consumers and/or independent producers
 - imports and exports
 - summarised by net demand function: $\Phi(p, \theta)$



Markets

- Spot market
 - participants: independent retailers, generators and net non-retail demand
 - equilibrium: $\sum_m z_m + \Phi(p, \theta) = \sum_v y_v$
- Contract market
 - participants: independent retailers and generators
 - equilibrium: $\sum_m z_{Lm} = \sum_v y_{Ln}$
- Retail market
 - first: fixed retail price
 - subsequently: retail price linked to spot price



Order of play

1. Extent of vertical integration determined
2. Trade takes place in the long-term contract market
3. Bids are submitted to the spot market
4. Uncertainty is revealed
 - shock to net non-retail demand in spot market, θ
 - net non-retail demand, $\Phi(p, \theta)$, determined
5. Spot market clears and payoffs are realised
 - price adjusts to align net non-retail demand with net supply



Spot-Market Equilibrium

- Equilibrium: $Z + \Phi(p, \theta) = Y$
- Non-integrated retailers, Z
 - residually determined (retail demand less purchases on contract)
- Generators, Y
 - (quantity) bids
- Net non-retail demand, $\Phi(p, \theta)$
 - adjusts with price so as to clear the market
 - spot price becomes *ex ante* stochastic (fluctuates with θ)
- Note: Z , Φ and Y may be positive or negative
 - net supply/demand



Generator Bidding Behaviour

- Risk-averse generators who do not wield market power
 - maximise expected utility of profits
 - first-order condition: $E(U'(\pi^g)[p-c']) = 0$
 - note $E(U'(\pi^g)[p-c']) = E(U'(\pi^g)E(p-c')) + \text{Cov}(U'(\pi^g)[p-c'])$
- Observe
 - net sellers: π increasing, so $U'(\pi^g)$ decreasing, in p
 - net buyers: π decreasing, so $U'(\pi^g)$ increasing, in p
- Sacrifice profit for reduction in exposure to spot-price risk
 - net sellers under-produce, $c' < E(p)$
 - net buyers over-produce, $c' > E(p)$



Spot-Market Outcome

- Market price lower or higher than under risk neutrality
 - depending on sign of net demand, $Z + \Phi$
- “Too little” trade in the spot market
 - relative to case of risk neutrality
 - sellers under-supply and buyers under-buy
- Efficiency
 - marginal costs not equalised across generators in all subgames
 - (however, in overall equilibrium marginal costs will be equalised)
 - marginal cost different from expected spot price
- Qualitatively similar to risk-neutrality + market power
 - market power would enhance incentives resulting from risk aversion



Comparative Statics

- From now on assume U is of CARA form
 - constant absolute risk aversion: $U''/U' = \varrho$
- Suppose contract sales increase by dy_L
 - spot market supply falls by $-dy$: $-dy^L < dy < 0$
 - generation increases by $dy_L - dy > 0$
- So, overall supply increases and spot price goes down
- Effect on spot-price volatility depends on shape of $\Phi(p, \theta)$
 - linear, $\Phi = A\theta - Bp$: no effect
 - constant elasticity, $\Phi = A\theta p^{-\epsilon}$: volatility falls
 - quadratic demand, $\Phi = A\theta - Bp^2$: volatility rises
- Corresponding results for increased retail involvement



Contract-Market Equilibrium

- Generators
 - first-order condition: $p_L = c'(x + y_L + y)$
 - if costs are identical, all generators produce same amount
 - spot sellers if $p_L = c' < E(p)$
 - spot buyers if $p_L = c' > E(p)$
- Non-integrated retailers
 - first-order condition: $E(V'(\pi)[p - p_L]) = 0$
 - retailers choose symmetric contract positions
 - under-contracted (spot buyers) if $p_L > E(p)$
 - over-contracted (spot sellers) if $p_L < E(p)$
- At equilibrium, all active players on same side of spot market
 - determined by sign of net non-retail demand, Φ
 - note: all players face the same risk



Comparative Statics

- Direct impact of increased retail involvement by generators
 - increased retail sales of generators offset by decrease in contract sales
 - no direct impact on generator behaviour in spot market
 - retailers taken over disappear from spot and contract markets
- Equilibrium effects: retailers net buyers in spot market
 - so (expected) spot price below contract price
 - spot market: net demand falls, price and trade reduced
 - contract market: net supply falls, price rises and trade reduced
 - so, less trade in both markets
 - and greater difference between expected spot price and contract price
 - output increases
- Corresponding result when retailers are net spot sellers
 - less trade and output and greater price difference between markets



Vertical Integration

- Vertical integration of $d\mathbf{x} = dk$ profitable iff $dW \geq dA$, where
 - $E(U(\pi^B(\mathbf{x}+d\mathbf{x})-dW)) = E(U(\pi^B(\mathbf{x})))$
 - $E(V(\pi^r(k)-dk)+dA) = E(V(\pi^r(k)))$
- Individual incentives
 - $dW/d\mathbf{x} = r-c' = r-p^L = dA/dk$
- Market effects
 - $dW-dA = [y-z]E(dp) + [y_L-z_L]E(dp_L)$
 $+ y\text{cov}(U',dp)/E(U') - z\text{cov}(V',dp)/E(V')$
 - spot-market price effect: $[y-z]E(dp) > 0$
 - contract-market price effect: $[y_L-z_L]E(dp_L) > 0$ for some parties
 - risk effects: cannot in general be signed



Variable Retail Price

- Retail price linked to spot price: $r = p$
 - regulation (eg. Denmark) or retail-market competition (eg. Norway)
 - retailers perfectly hedged when trading in spot market
 - for generators only long-term contracts provides spot-price hedge
- Results
 - combined retail and spot market take role of spot market alone
 - increased contract sales have same effect on spot market as before
 - contract price below expected spot price at equilibrium: $p_L < E(p)$
 - in contract market, retailers buy and generators sell
- Vertical integration
 - no direct effect on generator contract sales, only on spot sales
 - net demand falls in the contract market, increases in spot market
 - prices pushed apart
- So, qualitative effects independent of retail price determination



Generator Market Power

- Spot market
 - generators sell when expected spot price is above contract price
 - and *vice versa*
 - *ceteris paribus* incentive to drive spot price further away from contract price
- Contract price above expected spot price
 - (if) generators sell on contract market
 - *ceteris paribus* incentive drive contract price away from spot price
 - overall effect to drive spot and contract prices further apart
- Contract price below expected spot price
 - generators sell on contract market
 - *ceteris paribus* incentive to drive contract price closer to spot price
 - overall effect?



Conclusions

- Uncertainty + risk aversion
 - less market-based trade (output adjustments)
 - wedge between (expected) spot and contract prices
- Vertical integration
 - offset, but only partly, by market adjustments
 - reduces net trade (“liquidity”) on spot market
 - may or may not increase spot-price variability
- Retail price formation
 - results qualitatively similar whether retail prices are fixed or variable
 - retail-price cap shifts trade from spot to contract markets
- Extensions
 - supply schedules
 - idiosyncratic risk (retail demand, costs, capacity availability)
 - discreteness