

Vertical Integration and Risk Management in Competitive Markets of Non-Storable Goods

Arnaud PORCHET

Joint work with René Aïd and Nizar Touzi

EDF - R&D

and

CREST - Dauphine - Princeton

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Outline

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- Equilibrium without a forward market
- Equilibrium with a forward market

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Motivation

- Study vertical integration from the perspective of **risk management**
- Compare to **forward hedging**
- Understand the relationship between **retail**, **forward** and **spot prices**

Vertical Integration in the literature

→ Vertical integration often studied in the context of
market/contract imperfections

Inspired by some papers on forward equilibrium:

- Allaz: Oligopoly , Uncertainty and Strategic Forward Transactions (1992)
- Bessembinder and Lemmon: Equilibrium Pricing and Optimal Hedging in Electricity Forward Markets (2002)

But few references including a retail market.

Actors

We consider a set \mathcal{K} of actors:

- Subset \mathcal{P} of **producers**: cost c_k , generation level S_k
- Subset \mathcal{R} of **retailers**: market share α_k (in % of total demand)
- All actors are **traders**: buy f_k forward, G_k spot
- **Mean-variance** utility: $MV_{\lambda_k}[\Pi_k] = \mathbb{E}[\Pi_k] - \lambda_k \text{Var}[\Pi_k]$

A 2-step model (equiv to 3-step):

- Retail and forward decisions at $t = 0$, spot decisions at $t = 1$
- Inelastic and random demand D at $t = 1$
- **Competitive** equilibrium

Market Equilibrium

- **Retail**: retail price p and market shares α_k s.t.

$$1 = \sum_{k \in \mathcal{R}} \alpha_k.$$

- **Forward**: forward price q and forward positions f_k s.t.

$$0 = \sum_{k \in \mathcal{K}} f_k.$$

- **Spot**: spot price P and spot positions G_k s.t.

$$0 = \sum_{k \in \mathcal{K}} G_k.$$

- **Generation**: generation levels S_k s.t.

$$D = \sum_{k \in \mathcal{P}} S_k$$

Profit

- Actor k 's **profit**

$$p\alpha_k D \mathbf{1}_{\{k \in \mathcal{R}\}} - qf_k - PG_k - c_k(S_k) \mathbf{1}_{\{k \in \mathcal{P}\}}$$

- **Non-storability** condition at $t = 1$

$$\alpha_k D \mathbf{1}_{\{k \in \mathcal{R}\}} = f_k + G_k + S_k \mathbf{1}_{\{k \in \mathcal{P}\}}$$

- Profit thus reads

$$(p - P)\alpha_k D \mathbf{1}_{\{k \in \mathcal{R}\}} + (P - q)f_k + (PS_k - c_k(S_k)) \mathbf{1}_{\{k \in \mathcal{P}\}}$$

- Sum of retail, forward and spot profits

Spot Market Equilibrium and Profit Function

- Spot market equilibrium

$$P^* = C'(D) , S_k^* = (c'_k)^{-1}(P^*)$$

where C is the aggregated cost function

- Actor k 's generation profit

$$\Pi_k^g := (P^* S_k^* - c_k(S_k^*)) \mathbf{1}_{\{k \in \mathcal{P}\}}$$

- Actor k 's profit function

$$\Pi_k(p, q, \alpha_k, f_k) = \Pi_k^r(p, \alpha_k) + \Pi_k^t(q, f_k) + \Pi_k^g$$

with $\Pi_k^s := (p - P^*) \alpha_k D \mathbf{1}_{\{k \in \mathcal{R}\}}$ and $\Pi_k^t := (P^* - q) f_k$

Finding the Equilibrium

- 2 cases: **without** and **with** a forward market
 - Quadratic utility + Linear constraints \Rightarrow Explicit solution
- Interpretation of equations and fast computation

Equilibrium

Proposition

The equilibrium is given by:

$$\alpha_k^* = \frac{\Lambda_{\mathcal{R}}}{\lambda_k} + \frac{\Lambda_{\mathcal{R}}}{\lambda_k} \frac{\text{Cov}[\Pi^r, \Pi_l^g]}{\text{Var}[\Pi^r]} - \frac{\text{Cov}[\Pi^r, \Pi_k^g]}{\text{Var}[\Pi^r]}$$

and p^ is the smallest root of:*

$$0 = \mathbb{E}[(p^* - P^*)D] - 2\Lambda_{\mathcal{R}} \text{Cov}[(p^* - P^*)D, (p^* - P^*)D + \Pi_l^g]$$

$$\Lambda_{\mathcal{R}}^{-1} := \sum_{k \in \mathcal{R}} \lambda_k^{-1}, \quad \Pi_l^g := \sum_{k \in \mathcal{P} \cap \mathcal{R}} \Pi_k^g, \quad \Pi^r := \sum_{k \in \mathcal{R}} \Pi_k^r$$

1st Comments

- Risk neutral retail price: $p^0 = \frac{\mathbb{E}[P^*D]}{\mathbb{E}[D]}$
 - No integration $\Rightarrow \alpha_k^* = \frac{\Lambda_{\mathcal{R}}}{\lambda_k}$
 - Presence of integrated producers $\Rightarrow p^*$ decreases
 - Integrated actors have higher market shares
- No intuition on the utility of the actors

Equilibrium on the forward market

Proposition

The equilibrium on the forward market is given by:

$$\begin{aligned} f_k^* &= \frac{\Lambda}{\lambda_k} \frac{\text{Cov}[P^*, \Pi^e]}{\text{Var}[P^*]} - \frac{\text{Cov}[P^*, \Pi_k^g]}{\text{Var}[P^*]} - \alpha_k^* \frac{\text{Cov}[P^*, \Pi^r]}{\text{Var}[P^*]} \\ q^* &= \mathbb{E}[P^*] - 2\Lambda \text{Cov}[P^*, p^* D - C(D)] \end{aligned}$$

$$\Pi^e := \sum_{k \in \mathcal{K}} \Pi_k = p^* D - C(D), \quad \Lambda^{-1} := \sum_{k \in \mathcal{K}} \lambda_k^{-1}$$

- Classical formula for q^* (as in Allaz or B.&L.), **independent of market shares**
- Forward positions split in **trading, generation and retail** components

Equilibrium on the retail market

Proposition (end)

The equilibrium on the retail market is given by:

$$\begin{aligned}\alpha_k^* &= \frac{\Lambda_{\mathcal{R}}}{\lambda_k} + \frac{\text{Cov}[P^*, \Pi^r]}{\Delta} \text{Cov} \left[P^*, \Pi_k^g - \frac{\Lambda_{\mathcal{R}}}{\lambda_k} \Pi_l^g \right] \\ &\quad - \frac{\text{Var}[P^*]}{\Delta} \text{Cov} \left[\Pi^r, \Pi_k^g - \frac{\Lambda_{\mathcal{R}}}{\lambda_k} \Pi_l^g \right] \\ 0 &= \mathbb{E}[(p^* - P^*)D] - 2\Lambda_{\mathcal{R}} \text{Cov}[(p^* - P^*)D, (p^* - P^*)D + \Pi_l^g] \\ &\quad + 2\Lambda_{\mathcal{R}} \frac{\text{Cov}[P^*, (p^* - P^*)D]}{\text{Var}[P^*]} \text{Cov} [P^*, (p^* - P^*)D + \Pi_l^g] \\ &\quad - 2\Lambda_{\mathcal{R}} \frac{\text{Cov}[P^*, (p^* - P^*)D]}{\text{Var}[P^*]} \text{Cov} \left[P^*, \frac{\Lambda}{\Lambda_{\mathcal{R}}} (p^* D - C(D)) \right]\end{aligned}$$

$$\Delta := \text{Var}[P^*]\text{Var}[\Pi^r] - \text{Cov}^2[P^*, \Pi^r]$$

Comments

→ Retail equilibrium difficult to analyze

Nonetheless, we can show that:

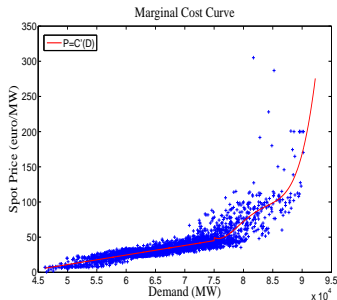
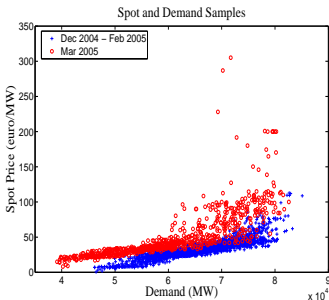
- $\mathcal{P} \subset \mathcal{R} = \mathcal{K} \Rightarrow$ **No impact** of forward market on retail price
- No integration \Rightarrow Forward market **decreases retail price**
- If quadratic cost functions, **integration decreases retail price**

Moreover the model shows a **strong asymmetry** between retailers and suppliers:

- Forward hedging always profitable for producers, not the case for retailers! Downward impact on retail price.
- Π_k^g independent of p , Π_k^r dependent of P

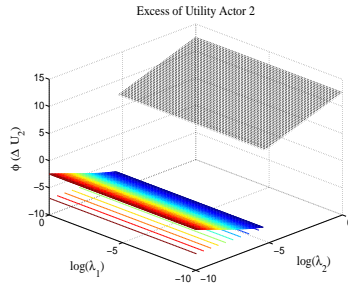
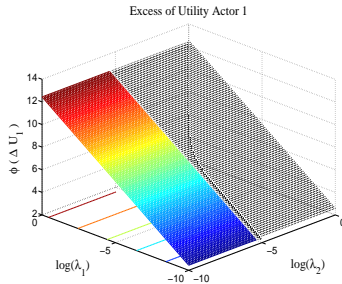
Data set

- Spot and Demand hourly data from Dec 2004 to Mar 2005
- Regress cost curve C
- Test different configurations



Asymmetry Retailer-Producer

- Pure retailer vs Pure producer
- Excess of utility due to forward trading



Similarities between VI & FW

- Downward impact on retail price
 - Upward impact on market shares
 - Tend to decrease retailers' utility (trade-off Gain-Risk)
 - The presence of 1 lever drastically reduces the impact of the 2nd
- Little impact of VI on price and utility in the presence of a forward market, only on market shares

Discrepancies

- VI restores symmetry between actors (equilibrium always exists)
- Retail contract = non-linear contract in D . Better to hedge a non-linear profit, but less flexible.
- Under high risk aversion, VI is more robust (existence of equilibrium) and can increase retailers' utility \Rightarrow incentive to integrate
- No trading is never an equilibrium, whereas no integration can be

Conclusion

Under perfect competition:

- FW and VI have similar impact on equilibrium
- Downward impact on retail price that can offset risk reduction
- No clear advantage of VI in the presence of a forward market
- Study shows strong asymmetry between retailers and producers → decreased by VI

Extensions:

- Market power
- True utility function