

The Economics of Energy Markets,  
January 29 2010

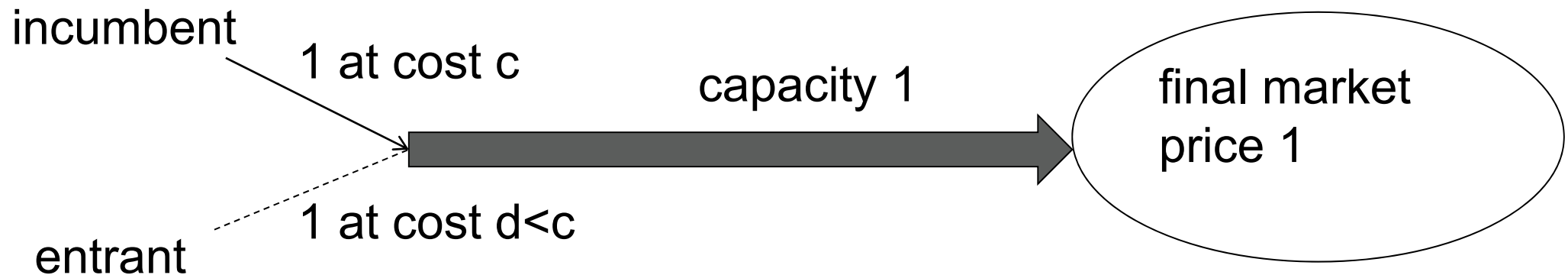
Generation Investment and Access Regulation in the Electricity  
Market: a Real Option Approach  
J. Dijk, G. Petropoulos, B. Willem

Discussion by Bruno JULLIEN



- Nice paper
  - Simple set-up for a complex issue
  - Captures essential trade-off
- The trade-off between short-run efficiency and long-run investment incentives is currently a hot issue
  - Telecommunication, rail
- Preliminary remark
  - With nodal prices and competition, the industry resembles many other non-regulated industries
    - A paper or cement producer also faces a dynamic investment problem with option values and preemption effects
  - Do we care more in the case of energy than for other cases and why?
  - Should we let the market organize itself under standard anti-trust rules?

# Nodal prices date 2



- Nodal prices work like an auction with reserve price 1 for the capacity 1
- Spot-efficient : low cost win
- Entry game at date 2 : enter then price is determined (like a participation in auction)
  - There are inefficient equilibria in general
  - Here the paper assumes that the short-term entry equilibrium is efficient and focuses on dynamics incentives
  - Thus I wins if  $F + m < G$  where  $m = c - d$  is the cost advantage of entrant

- Only the incumbent can invest in period 1
- Conditional on first period investment, the second period entry outcome will be efficient, so the question is to achieve efficient first period investment decision
- Optimal timing of investment (welfare)
  - accounting for durability → invest sooner
  - option values → invest latter
- Private incentives
  - The second period incumbent's profit doesn't is not aligned with social welfare
  - Strategic barriers to entry: preemption

# Dynamic incentive

- Welfare → invest early if

$$\mu - (1 - \delta)F - \delta \left\{ \Pr(G < m)F + \int_m^{m+F} (F + m - G)f(G) dG \right\} > 0$$

- Firm → invest early if

$$\mu - (1 - \delta)F - \delta \{ \Pr(G < m)F \} + \delta \int_m^{m+F} (1 - F - m)f(G) dG > 0$$

option value

preemption

- There is overinvestment

- The over-investment effect results from two effects
  - Smaller private option value
  - préemption
- Here demand is inelastic, with elastic demand the surplus is larger than profit in period 1 → *underinvestment*
- Private option value could be higher if there is no financial cost
  - the firm may support a “distress” cost in case it cannot recover the investment in period 2 → *underinvestment*

# Physical transmission rights

- For a price  $P$  the firm obtains a monopoly right on the node capacity: The outcome is the same as with an integrated monopoly at the node with a price cap → Cost efficiency
- The secondary market for the right is efficient, but market power generate inefficiencies
  - If bargaining occurs after investment, there is no entry !!!!
  - Under asymmetric information, there will be insufficient entry
  - What happens if the capacity can be shared and investors choose the scale of entry?
- With shared bargaining power the analysis would resemble the previous case
- Could the entrant buy the transmission right and resell it to the incumbent?
- Integration on the large retail market: the firm could use the right to foreclose entry?

- Right on the scarcity rent  $1-p$ , where  $p$  is the nodal price.
  - Neutral to the outcome of Bertrand competition to supply 1
  - Provides insurance for the firm  $\rightarrow$  case of early investment
- Perverse effect
  - The right generates value only if there is competition
  - Thus there is incentive to invest just to create competition
- This is a source of excessive investment  $\rightarrow$  case of late investment, I always invest and E enters only if  $G < c-d$ , thus there is insufficient entry
- Early investment?
  - What if the price is adjusted to the policy of the firm so as to reflect the actuarial value ?  
Would the firm buy it?

- Why is the entrant not allowed to compete for the right?
  - If E has the right, then E will always enter (payoff  $1-d-G$ ), thus F doesn't invest
  - Thus E could use the right as a preemption tool
- Conjecture, if both compete for the right under symmetric information the most efficient wins between:
  - I invests and E enters if  $G < m$
  - I doesn't invest and E always enters
- If the supply of capacity of E is elastic, the monopoly owner of the right may manipulate its supply to generate a scarcity rent?

THANK YOU !

