Mechanism Design with Bilateral Contracting¹

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Abstract: Suppose a principal can only sign public bilateral contracts with agents who have private information on their costs of producing goods on his behalf. The principal may manipulate what he learns by contracting with an agent when dealing with others. Introducing this possibility significantly simplifies optimal mechanisms. It restores both the continuity of the principal's and the agents' payoffs and that of the optimal mechanism with respect to the correlation in the agents' types. Correlation remains useful to better extract the agents' information rent even though it no longer allows full extraction. In private values contexts, a *Revelation Principle with bilateral contracting* identifies the set of implementable allocations by means of simple non-manipulability constraints. Equipped with this tool, we characterize optimal non-manipulable mechanisms in various environments. Those mechanisms trade off the marginal benefit of production against some generalized virtual costs whose expressions generalize that found at zero correlation.

Keywords: Mechanism Design, Bilateral Contracting, Correlated Information, Robust Mechanism Design.

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1 Introduction

Over the last thirty years, mechanism design has been the most powerful tool to understand how complex organizations and institutions are shaped. By means of the Revelation

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Principle,⁴ this theory characterizes the set of implementable allocations in contexts where information is decentralized and privately known by agents of the organization. Once this first step of the analysis is performed, and a particular optimization criterion is specified at the outset, one can derive an optimal incentive feasible allocation and look for particular institutions (mechanisms) that may implement this outcome.

In the canonical framework for Bayesian collective choices,⁵ the principal can agree with his privately informed agents on a grand-mechanism ruled under the aegis of a single mediator (third-party, "machine" or Court of Law). This mediator first collects messages from these agents and second send them recommendations on how to play actions as requested by the mechanism. This paper modifies this mechanism design paradigm to take into account the principal's limited ability to rely on such centralized grand-mechanism. A mechanism is now viewed as a set of separate bilateral contracts linking the principal with each of his agents, each of those contracts being ruled by a separate mediator. What the principal learns when contracting with an agent can be manipulated by the principal himself if he finds it useful in his relationships with others.

The analysis of bilateral contracting is an important step towards improving the match between the theory of mechanism design and the concerns expressed by scholars in more applied fields. Prominent economists like Aoki (1984) and Williamson (1985) have for instance repeatedly pushed the view that the firm should be better considered as a nexus of bilateral contracts rather than a single grand-contract. Those bilateral contracts link various stakeholders of the firms (creditors, shareholders, customers, workers, regulators, etc...) with its management. Thanks to his central role at the nexus of all those contractual relationships, the management finds new strategic possibilities. For instance, each worker contracts separately with the firm, but what he communicates to the management on his own performances is by and large not observed by his peers. Nevertheless, these performances of a given worker can be used strategically by the principal as a subjective measure to determine the compensations of his peers. These strategic manipulations might in turn impact on the agents' incentives.

To analyze such nexus of contracts in an abstract mechanism design environment, the set of incentive feasible mechanisms should account for the fact that the principal might manipulate what he learns from his relationship with a given agent when contracting with others. The broad goal assigned to this paper is precisely to understand how those manipulations affect contract design. Taking into account such manipulations simplifies significantly the characterization of incentive feasible allocations. It also allows us to reach more palatable conclusions on the design of contracts relative to those obtained when assuming that only a centralized grand-mechanism can be enforced. In more details, our

 $^{{}^{4}}$ Gibbard (1973) and Green and Laffont (1977) among others.

 $^{^5\}mathrm{Myerson}$ (1982 and 1991, Chapter 6.4) for instance.

main results are as follows.

Characterization of non-manipulable allocations. In a private values setting (i.e., when the agents' private information does not enter directly into the principal's objectives), a *Revelation Principle under bilateral contracting* fully describes the set of incentive feasible allocations. For a given implementation concept characterizing the agents' behavior (Bayesian-Nash or dominant strategy) there is no loss of generality in restricting the analysis to direct revelation mechanisms which are not manipulated by the principal.

Non-manipulability constraints affect nevertheless contract design. To see how, consider an organization with one principal and two agents A_1 and A_2 , each running a different project on the principal's behalf. Agents have private information on their costs. Assume also that there is no productive externality between projects (technologies are separable) but informational externalities do exist (costs are correlated). Private information is costless for the principal if he can design a grand-mechanism in such context.⁶ However, this is no longer true when only bilateral contracts are feasible. The principal can always claim that A_1 's performances conflict with those of A_2 and punish both accordingly. To avoid such manipulations, the compensation of an agent must be less sensitive to what the principal has learned from the other. When agents work on separable projects with only informational externalities, non-manipulability is obtained with simple *sell-out contracts* that give to the principal a payoff independent of the agent's output.

Optimal mechanisms and the rent/efficiency trade-off. Insisting on non-manipulability restores a genuine trade-off between rent extraction and efficiency even when the agents' types are correlated. Although the scope for yardstick competition is now more limited than with a centralized grand-mechanism, correlated information is still useful when writing bilateral contracts. Correlation makes it easier to extract information rents.

With separable projects, the optimal mechanism trades off the marginal efficiency of the agents' productions with virtual marginal costs that generalize those found in independent types environments. Allowing for more general production externalities between the agents' activities, we characterize non-manipulable contracts and show how they generalize the sell-out contracts found with separable projects.

Continuity of payoffs and mechanisms. When a grand-mechanism can be used, privately informed agents get no rent if their types are correlated whereas they do so if types are independent. This lack of continuity of the optimal mechanism with respect to the information structure is a weakness in view of the so-called *"Wilson Doctrine"* which points out that mechanisms should be robust to small perturbations of the modeling. Taking into account non-manipulability constraints restores such continuity. Not only

⁶Crémer and McLean (1985, 1988), McAfee and Reny (1992), Riordan and Sappington (1988), Johnson, Pratt and Zeckhauser (1990), d'Aspremont, Crémer and Gerard-Varet (1990), Matsushima (1991).

the principal's and the agents' payoffs vary continuously with the correlation but also the optimal mechanism keeps the same structure. To illustrate, sell-out contracts are optimal for separable projects both at zero and at a positive correlation.

Simple bilateral contracting. A simple bilateral contract uses only the corresponding agent's information and not what the principal might learn from others. Such mechanisms are non-manipulable. In Bayesian environments with separable projects, such simple bilateral contracts are dominated by non-manipulable bilateral mechanisms which use that information. By contrast, if dominant strategy and ex post participation constraints are imposed or if collusion between agents matters, simple bilateral contracts are optimal.

Organization of the paper. Section 2 presents the model. Section 3 develops a simple example highlighting the fact that the principal's manipulations might constrain significantly mechanisms. Section 4 proves the Revelation Principle with bilateral contracting. Equipped with this tool, we characterize optimal mechanisms for separable projects (Section 5), and general production externalities (Section 6.1). A particular attention is given to production in teams (Section 6.2.1) and multi-unit auctions (Section 6.2.2). For these two cases, the optimal non-manipulable mechanisms are then derived assuming discrete types. Section 7 analyzes various extensions allowing for dominant strategy (Section 7.1), collusion between agents (Section 7.2), secret contracts (Section 7.3) and sequential contracting (Section 7.4). Section 8 discusses the relationship of our work with the relevant literature. Section 9 proposes alleys for further research. All proofs are in an Appendix.

2 The Model

Preferences. We consider an organization with a principal (P) and n agents $(A_i$ for i = 1, ..., n). Agent A_i produces a good in quantity q_i on the principal's behalf. Let $q = (q_1, ..., q_n)$ (resp. $t = (t_1, ..., t_n)$) denote the vector of goods (resp. transfers) which belongs to a set $\mathcal{Q} = \prod_{i=1}^n \mathcal{Q}_i$ where $\mathcal{Q}_i \subset \mathbb{R}_+$ is compact and convex (resp. $\mathcal{T} = \prod_{i=1}^n \mathcal{T}_i \subset \mathbb{R}^n$). By a standard convention, A_{-i} denotes the set of all agents except A_i and similar notations are used below for other variables.

The principal and his agents have quasi-linear utility functions defined respectively as:

$$V(q,t) = \tilde{S}(q) - \sum_{i=1}^{n} t_i \quad \text{and} \quad U_i(q,t) = t_i - \theta_i q_i.$$

The principal's surplus function $\tilde{S}(\cdot)$ is increasing in each of its arguments q_i and concave in q. This formulation encompasses three cases of interest which will receive more attention in the sequel, specifically in organizations involving only two agents.

Separable projects. $\tilde{S}(\cdot)$ is separable in both q_1 and q_2 , i.e., $\tilde{S}(q_1, q_2) = S(q_1) + S(q_2)$ for

some function $S(\cdot)$ that is increasing and concave with the Inada condition $S'(0) = +\infty$, S(0) = 0 and $S'(+\infty) = 0$.

Perfect substitutability. $\tilde{S}(\cdot)$ depends on the total production $q_1 + q_2$ only: $\tilde{S}(q_1, q_2) = S(q_1 + q_2)$ for some increasing and concave $S(\cdot)$ which still satisfies the above conditions.

Perfect complementarity. $\tilde{S}(\cdot)$ can then be written as $\tilde{S}(q_1, q_2) = S(\min(q_1, q_2))$ where $S(\cdot)$ satisfies again the above conditions.

With separable projects, the only externality between agents is informational and comes from the possible correlation of their costs. Perfect substitutability arises instead in the context of multi-unit auctions. Perfect complementarity occurs in team productions.

Information. A_i has private information on his efficiency parameter θ_i . A vector of types is denoted $\theta = (\theta_1, ..., \theta_n) \in \Theta^n$. Importantly, we consider a *private values* environment, i.e., the agents' private information does not enter directly into the principal's objective.⁷

Continuous distributions. For most of the paper, we will consider continuous distributions and efficiency parameters belong to a set $\Theta = [\underline{\theta}, \overline{\theta}]$. Types are then jointly drawn from the common knowledge non-negative, bounded and atomless density function $\tilde{f}(\theta)$ whose support is Θ^n . Assuming, for simplicity, symmetric distributions,⁸ we will denote the marginal density, the cumulative distribution and the conditional density respectively as

$$f(\theta_i) = \int_{\Theta^{n-1}} \tilde{f}(\theta_i, \theta_{-i}) d\theta_{-i}, \quad F(\theta_i) = \int_{\underline{\theta}}^{\theta_i} f(\theta_i) d\theta_i \quad \text{and} \quad \tilde{f}(\theta_{-i}|\theta_i) = \frac{\tilde{f}(\theta_i, \theta_{-i})}{f(\theta_i)}.$$

Discrete distributions. In order to get closed form solutions in some problems studied below, we shall sometimes assume that each agent's type belongs to $\Theta = \{\underline{\theta}, \overline{\theta}\}$ (denote $\Delta \theta = \overline{\theta} - \underline{\theta}$). The common knowledge distribution of types is still symmetric for simplicity and, in the case of two agents, probabilities for the different type realizations are defined as

$$\tilde{p}(\underline{\theta},\underline{\theta}) = \nu^2 + \alpha, \tilde{p}(\overline{\theta},\underline{\theta}) = \tilde{p}(\underline{\theta},\overline{\theta}) = \nu(1-\nu) - \alpha, \tilde{p}(\overline{\theta},\overline{\theta}) = (1-\nu)^2 + \alpha.$$

The marginal distribution is $p(\underline{\theta}) = \nu$, $p(\overline{\theta}) = 1 - \nu$ and we assume a non-negative correlation coefficient $\tilde{p}(\underline{\theta},\underline{\theta})\tilde{p}(\overline{\theta},\overline{\theta}) - \tilde{p}(\overline{\theta},\underline{\theta})\tilde{p}(\underline{\theta},\overline{\theta}) = \alpha \in [0,\nu(1-\nu)].$

Benchmark. For separable projects, the (symmetric) first-best output requested from each agent trades off the marginal benefit of production against its marginal cost:

$$S'(q^{FB}(\theta_i)) = \theta_i, \quad i = 1, ..., n.$$

$$\tag{1}$$

With correlated types, this first-best outcome can be either obtained (generically with discrete types) or arbitrarily approached (with a continuum of types) when it is possible

⁷The consequences of this assumption on some of our results will be discussed later.

⁸All our results could be straightforwardly adapted to asymmetric distributions.

to enforce a direct revelation grand-mechanism of the form $\{t_i^{FB}(\hat{\theta}_i, \hat{\theta}_{-i}), q^{FB}(\hat{\theta}_i)\}_{(\hat{\theta}_i, \hat{\theta}_{-i}) \in \Theta^n}$ that makes each agent's payment depend on the whole array of reports. In contrast with intuition, there is no efficiency/rent extraction trade-off in such correlated environments.

With independent types, agents obtain costly information rents and a genuine tradeoff between efficiency and rent extraction arises. The marginal benefit of production must balance its *virtual marginal cost*. With separable projects and a continuous distribution, the (symmetric) second-best output is given by the so-called Baron-Myerson outcome:⁹

$$S'(q^{BM}(\theta_i)) = \theta_i + \frac{F(\theta_i)}{f(\theta_i)}, \quad \forall \theta_i \in \Theta = [\underline{\theta}, \overline{\theta}].^{10}$$
(2)

Remark 1 The Baron-Myerson outcome is also obtained, even if types are correlated, when the principal uses with each agent a simple bilateral contract of the form $\{t_i(\hat{\theta}_i), q_i(\hat{\theta}_i)\}_{\hat{\theta}_i \in \Theta}$. Such contract depends only on this particular agent's announcement on his type. The discrepancy between (1) and (2) measures then the efficiency loss incurred when a grandmechanism is replaced by such simple bilateral contracts.

3 A Simple Example

To give some overview of the analysis we develop below, let us consider the case of separable projects with only two symmetric agents having types drawn in a discrete type distribution as defined in Section 2.

Suppose that the principal offers a direct and truthful grand-mechanism. This grandmechanism stipulates production of the first-best outputs with the following payments

$$t_i^{FB}(\theta_i, \theta_{-i}) = S(q^{FB}(\theta_i)) - h(\theta_i, \theta_{-i}) \quad i = 1, 2.$$

This mechanism yields payoff $h(\theta_i, \theta_{-i})$ to the principal from his relationship with agent A_i when the agents' reports are (θ_i, θ_{-i}) . The grand-mechanism is truthful and extracts all the agents' information rent provided that $h(\cdot)$ satisfies the following two Bayesian incentive and two binding participation constraints (for types $\underline{\theta}$ and $\overline{\theta}$ respectively)

$$\left(\nu + \frac{\alpha}{\nu}\right)h(\bar{\theta},\underline{\theta}) + \left(1 - \nu - \frac{\alpha}{\nu}\right)h(\bar{\theta},\bar{\theta}) \geq S(q^{FB}(\bar{\theta})) - \underline{\theta}q^{FB}(\bar{\theta}),$$
$$\left(\nu - \frac{\alpha}{1 - \nu}\right)h(\underline{\theta},\underline{\theta}) + \left(1 - \nu + \frac{\alpha}{1 - \nu}\right)h(\underline{\theta},\bar{\theta}) \geq S(q^{FB}(\underline{\theta})) - \bar{\theta}q^{FB}(\underline{\theta}),$$

⁹Baron and Myerson (1982).

¹⁰When the Monotone Hazard Rate Property holds, i.e., $\frac{d}{d\theta} \left(\frac{F(\theta)}{f(\theta)}\right) \ge 0$, $q^{BM}(\theta_i)$ is indeed the optimal output. Otherwise, bunching may arise (Guesnerie and Laffont 1984, Laffont and Martimort 2002, Chapter 3). For a discrete distribution with two types, such bunching does not arise in our framework.

$$\begin{pmatrix} \nu + \frac{\alpha}{\nu} \end{pmatrix} h(\underline{\theta}, \underline{\theta}) + \left(1 - \nu - \frac{\alpha}{\nu} \right) h(\underline{\theta}, \overline{\theta}) &= S(q^{FB}(\underline{\theta})) - \underline{\theta}q^{FB}(\underline{\theta}), \\ \left(\nu - \frac{\alpha}{1 - \nu} \right) h(\overline{\theta}, \underline{\theta}) + \left(1 - \nu + \frac{\alpha}{1 - \nu} \right) h(\overline{\theta}, \overline{\theta}) &= S(q^{FB}(\overline{\theta})) - \overline{\theta}q^{FB}(\overline{\theta}).$$

Using Farkas' Lemma, it is straightforward to show that such $h(\cdot)$ exists as soon as types are correlated (i.e., $\alpha > 0$). Moreover, the above constraints imply also that

$$h(\bar{\theta},\underline{\theta}) - h(\bar{\theta},\bar{\theta}) \ge \frac{\nu(1-\nu)}{\alpha} \Delta \theta q^{FB}(\bar{\theta}) > 0.^{11}$$
(3)

Implicit in the description of such direct revelation grand-mechanism is the fact that there exists a mediator \mathfrak{M} who first collects the agents' messages $(\hat{\theta}_i, \hat{\theta}_{-i})$ and second enforces for agent A_i an output $q^{FB}(\hat{\theta}_i)$ and a payment $t_i^{FB}(\hat{\theta}_i, \hat{\theta}_{-i})$ as requested.

Suppose now that the organization is no longer ruled by such a single grand-mechanism but by two bilateral contracts (thereafter called *sub-mechanisms*), $\{t_i^{FB}(\hat{\theta}_i, \tilde{\theta}_{-i}), q^{FB}(\hat{\theta}_i)\}_{(\hat{\theta}_i, \tilde{\theta}_{-i}) \in \Theta^2}$ (i = 1, 2). Each of those bilateral contracts is under the aegis of a different mediator \mathfrak{M}_i (i = 1, 2). Sub-mechanisms work as follows. Agents A_1 and A_2 first announces their respective types $\hat{\theta}_1$ and $\hat{\theta}_2$ in the sub-mechanism they respectively play. Those reports are learned by the principal who then makes a report $\tilde{\theta}_{-i}$ back to mediator \mathfrak{M}_i on what he has learned in the relationship with A_{-i} . Those reports by the principal are manipulable. Given the pattern of communication, the principal cannot commit not to manipulate $\tilde{\theta}_{-i}$ to reduce agent A_i 's payment $t_i^{FB}(\hat{\theta}_i, \tilde{\theta}_{-i}) = S(q_i(\hat{\theta}_i, \tilde{\theta}_{-i})) - h(\hat{\theta}_i, \tilde{\theta}_{-i})$. Indeed, (3) shows for instance that the principal wants to claim that a type $\bar{\theta}$ agent A_i faces a type $\underline{\theta}$ agent A_{-i} to reap greater revenues. With bilateral contracting, such claims by the principal towards different mediators do not conflict as long as agent A_i and mediator \mathfrak{M}_i have no way (even an indirect one) to observe and thus check agent A_{-i} 's own report to \mathfrak{M}_{-i} .

Several interesting insights can already be gleaned from this example.

1. To avoid the principal's manipulations, A_i 's payments could be made independent of the principal's claim $\tilde{\theta}_{-i}$, i.e., we could impose that

$$h(\theta_i, \underline{\theta}) = h(\theta_i, \overline{\theta}) \qquad \forall \theta_i \in \Theta = \{\underline{\theta}, \overline{\theta}\}.$$

Imposing a priori this *non-manipulability constraint*, and still requiring that each agent's output depends only on his own type, brings us back to the traditional screening model for bilateral relationships. The Baron-Myerson outcome with outputs $q^{BM}(\underline{\theta}) = q^{FB}(\underline{\theta})$ and $q^{BM}(\underline{\theta})$ given by

$$S'(q^{BM}(\bar{\theta})) = \bar{\theta} + \frac{\nu}{1-\nu}\Delta\theta \tag{4}$$

¹¹Indeed, it cannot be that $h(\bar{\theta}, \underline{\theta}) = h(\bar{\theta}, \bar{\theta}) = S(q^{FB}(\bar{\theta})) - \bar{\theta}q^{FB}(\bar{\theta})$. If it was so, the Bayesian incentive compatibility of a type $\underline{\theta}$ would be violated as it can be easily seen.

is then optimal. No use of A_{-i} 's information is made to contract with A_i with such simple bilateral contracts. We will see below that this solution is too extreme. Optimal non-manipulable contracts require generally less stark distortions on outputs.

- 2. Under bilateral contracting, A_{-i} 's output cannot be used to regulate the relationship between A_i and the principal. Indeed, the fact that A_i and \mathfrak{M}_i cannot observe A_{-i} 's own report to \mathfrak{M}_{-i} requires also that the latter's output q_{-i} is itself nonobservable (and thus non-verifiable) from their point of view. Otherwise, they could have indirectly inferred A_{-i} 's own report from observing his realized output and matching this information with what the principal learns from A_i . In such contexts, menus of nonlinear prices of the form $\{T_i(q_i, \hat{\theta}_i)\}_{\hat{\theta}_i \in \Theta}$ form a quite attractive set of mechanisms to focus on.¹² With such menus, everything happens then as if A_i chooses first a particular nonlinear scheme $T_i(q_i, \hat{\theta}_i)$ by reporting $\hat{\theta}_i$. After having learned those reports by both agents, the principal finally chooses the outputs $(q_i(\hat{\theta}_i, \hat{\theta}_{-i}), q_{-i}(\hat{\theta}_i, \hat{\theta}_{-i}))$ to maximize his overall payoff from both relationships.
- 3. This interpretation in terms of nonlinear prices makes it also clear what sort of limits on commitment arises when moving from a grand-mechanism to a pair of bilateral sub-mechanisms. Suppose indeed that a pair of menus {T_i(q_i, θ̂_i), T_{-i}(q_{-i}, θ̂_{-i})}_{(θ̂_i, θ̂_{-i})∈Θ²} was offered under the aegis of a single mediator 𝔐. With such centralized mechanism, this mediator commits to implement (q_i(θ̂_i, θ̂_{-i}), q_{-i}(θ̂_i, θ̂_{-i})) upon receiving reports (θ̂_i, θ̂_{-i}). Instead, such commitment is no longer possible under bilateral contracting. We will see below that focusing on non-manipulable mechanisms amounts in fact to imposing the sequential rationality requirement that the principal optimally chooses outputs *ex post*, i.e., after having learned the agents' reports.¹³

4 Characterizing Non-Manipulable Mechanisms

4.1 Mechanisms

Let us describe more formally the class of mechanisms available in a bilateral contracting environment. A bilateral contract with a given agent can, in full generality, use the principal's report on any information that he may get by contracting with others. Manipulations by the principal may arise because what a given agent communicates to the principal is not observed by others who will only learn that information from the principal.

Formally, any general mechanism is now a pair $(g(\cdot), \mathcal{M})$ where $g(\cdot)$ is an outcome

 $^{^{12}}$ Section 4.4 shows that a Taxation Principle applies so that it is essentially the unique such set.

¹³The reader will recognize that this sequential rationality is also a feature of all the common agency literature. We develop this relationship in our discussion of the literature (Section 8).

function and $\mathcal{M} = \prod_{i=1}^{n} \mathcal{M}_{i}$ is the product space of the respective communication spaces \mathcal{M}_{i} available to agent A_{i} to communicate with the principal. To capture the fact that the principal plays different sub-mechanisms with each of his agents, the outcome function $g(\cdot)$ is itself decomposed into n different outcome functions $g(\cdot) = (g_{1}(\cdot), ..., g_{n}(\cdot))$. Each sub-mechanism $g_{i}(\cdot)$ maps $\mathcal{M} = \mathcal{M}_{i} \times \mathcal{M}_{-i}$ into the set $\Delta(\mathcal{Q}_{i} \times \mathcal{T}_{i})$ of (possibly random) allocations for agent A_{i} . When playing the sub-mechanism $(g_{i}(\cdot), \mathcal{M})$, A_{i} sends message m_{i} to a mediator \mathfrak{M}_{i} . Such communication is observed by P. Then, the principal sends a message \hat{m}_{-i} to \mathfrak{M}_{i} on whatever information he may have learned in observing the reports made by agents A_{-i} in the sub-mechanisms $(g_{-i}(\cdot), \mathcal{M})$. Finally, the requested transfer $t_{i}(m_{i}, \hat{m}_{-i})$ and output $q_{i}(m_{i}, \hat{m}_{-i})$ for agent A_{i} are implemented.¹⁴ Because of production and/or informational externalities, A_{i} 's allocation should depend in full generality on the report \hat{m}_{-i} made by the principal on the messages m_{-i} sent by other agents A_{-i} and observed by that principal.¹⁵

Remark 2 Standard mechanism design assumes that a unique mediator \mathfrak{M} keeps one party's message secret from the other when running a centralized grand-mechanism. Instead, we suppose that, although agent A_i only observes the messages m_i he sends to the mediator \mathfrak{M}_i ruling the sub-mechanism $g_i(\cdot)$, P observes the whole array of messages $m = (m_1, ..., m_n)$ before communicating back to mediators in each sub-mechanism. This assumption is justified whenever mediators are not machine but may have their own financial objectives and may collude with the principal to share information they have gathered from the agents. Alternatively, this amounts to assuming that the only possible mediator available is the principal himself.¹⁶ Under both interpretations, mediators make whatever information they learned from each agent available to the principal.¹⁷ Finally, we also assume that agent A_i and the mediator \mathfrak{M}_i do not observe either the report m_{-i} made by A_{-i} into $g_{-i}(\cdot)$ or the realized trades (q_{-i}, t_{-i}) and infer from this (at least partially)

¹⁴When allocations are random, $q_i(m_i, \hat{m}_{-i})$ and $t_i(m_i, \hat{m}_{-i})$ are viewed as distributions of outputs and transfers. With obvious notations, payoffs should be understood as expectations over those distributions.

¹⁵Because of bilateral contracting, the principal may a priori send different messages concerning what he learned from a third agent in two different sub-mechanisms.

¹⁶Because there is no single benevolent mediator having access to all the agents' reports, the principal is left with a strategic role at a nexus of all communication channels. This "incomplete contracting" assumption is standard in the literatures on vertical contracting or on common agency (see Martimort, 2007). Along the same lines, we also rule out any cheap talk communication among agents that could help those agents replicate the existence of a missing mediator (Barany 1992, Forges 1990, Gerardi 2002).

¹⁷Suppose alternatively that mediators design private communication channels with each agent and keep their reports secret. There would be no scope for the principal communicating back in each sub-mechanism because he would not have observed the agents' reports in other sub-mechanisms. Only simple bilateral contracts (see Remark 3 below for their exact definition) are then feasible. Those simple bilateral contracts are most of the time suboptimal (as we show below) since they do not allow the principal to benefit from any informational or production externalities between agents. In other words, if the principal could choose ex ante between having separate mediators running sub-mechanisms entertaining private communication only or having sub-mechanisms making agents' reports available to him, he would choose the latter mode of bilateral contracting.

whether the claim \hat{m}_{-i} that the principal has made fits with the reports m_{-i} made by A_{-i} .¹⁸

Remark 3 A simple bilateral contract corresponds to an outcome function $g_i^*(\cdot)$ which only maps agent A_i 's communication space \mathcal{M}_i into $\Delta(\mathcal{Q}_i \times \mathcal{T}_i)$. With such contract, there is no scope for using what the principal has learned from observing A_{-i} 's messages to improve A_i 's allocation. Those contracts are clearly non-manipulable.

Remark 4 For minimal departure from standard mechanism design, we assume that the mechanism $(g(\cdot), \mathcal{M})$ is publicly observable by all agents. Assuming private submechanisms, i.e., that A_i does not observe the sub-mechanisms $(g_{-i}(\cdot), \mathcal{M})$, introduces a second dimension of private information in our model: the principal being now privately informed on contractual deals made with them. We investigate this issue in Section 7.3.

4.2 Timing

Summarizing, the contracting game unfolds as follows. First, agents privately learn their respective efficiency parameters. Second, the principal offers a mechanism $(g(\cdot), \mathcal{M})$ to the agents. Third, agents simultaneously accept or refuse their respective sub-mechanisms $(g_i(\cdot), \mathcal{M})$. If agent A_i refuses, he gets a payoff normalized to zero. Fourth, agents simultaneously send messages m_i in their respective sub-mechanisms $g_i(\cdot)$. Fifth, the principal reports in his contractual relationship with A_i a message \hat{m}_{-i} on what he has learned from contracting with A_{-i} . Finally, agent A_i 's outputs and transfers are implemented according to the messages (m_i, \hat{m}_{-i}) and the outcome function $g_i(\cdot)$.

The equilibrium concept is perfect Bayesian equilibrium (thereafter PBE).¹⁹

Remark 5 We consider that contracting with each agent is simultaneous. We further discuss sequential contracting in Section 7.4.

4.3 Revelation Principle

We now fully characterize the set of allocations that can be achieved as equilibria of the overall contracting game where the principal offers any possible mechanism $(g(\cdot), \mathcal{M})$ in

¹⁸One could think of less extreme situations where each agent may get a signal correlated with what the others are privately reporting to the principal. Of course, if this signal is public and verifiable, contingent mechanisms could be written to help circumvent the privacy problem. However, if this signal is only privately observed and can be manipulated, such contingent mechanisms lose again their force. In Section 6.2.1, we analyze a team production context with perfect complementarity in the agents' efforts. There the realized output plays the role of an ex post information on others' reports that limits the principal's set of feasible manipulations.

¹⁹Except in Section 7.1 where dominant strategy implementation characterizes the agents' behavior.

this private values context.

For any agents' reporting strategy $m^*(\cdot) = (m_1^*(\cdot), ..., m_n^*(\cdot))$, let $\sup m_i^*(\cdot)$ denote the support of $m_i^*(\cdot)$, i.e., the set of messages m_i that are sent with positive probability by A_i given $m_i^*(\cdot)$. For a given mechanism with bilateral contracting $(g(\cdot), \mathcal{M})$ accepted by all types of agents, a continuation equilibrium induced by such mechanism at the communication stage is described as follows.

Lemma 1 Fix any arbitrary mechanism $(g(\cdot), \mathcal{M})$ accepted by all types of agents. A continuation equilibrium is a pair $\{m^*(\cdot), \hat{m}^*(\cdot)\}$ such that:

• The agents' strategy vector $m^*(\theta) = (m_1^*(\theta_1), ..., m_n^*(\theta_n))$ from Θ^n into $\mathcal{M} = \prod_{i=1}^n \mathcal{M}_i$ forms a Bayesian equilibrium given the principal's optimal manipulation $\hat{m}^*(\cdot)$

$$m_{i}^{*}(\theta_{i}) \in \arg\max_{m_{i} \in \mathcal{M}_{i}} E_{\theta_{-i}}\left(t_{i}(m_{i}, \hat{m}_{-i}^{*}(m_{i}, m_{-i}^{*}(\theta_{-i}))) - \theta_{i}q_{i}(m_{i}, \hat{m}_{-i}^{*}(m_{i}, m_{-i}^{*}(\theta_{-i})))|\theta_{i}\right);$$
(5)

• The principal's optimal manipulation $\hat{m}^*(\cdot) = (\hat{m}^*_{-1}(\cdot), ..., \hat{m}^*_{-n}(\cdot))$ from \mathcal{M} on $\prod_{i=1}^n \mathcal{M}_{-i}$ satisfies $\forall m = (m_1, ..., m_n) \in \mathcal{M}$

$$(\hat{m}_{-1}^*(m),...,\hat{m}_{-n}^*(m))$$

$$\in \arg \max_{(\hat{m}_{-1},...,\hat{m}_{-n})\in \prod_{i=1}^{n}\mathcal{M}_{-i}} \tilde{S}(q_1(m_1,\hat{m}_{-1}),...,q_n(m_n,\hat{m}_{-n})) - \sum_{i=1}^{n} t_i(m_i,\hat{m}_{-i}).$$
(6)

Given a mechanism $(g(\cdot), \mathcal{M})$, a continuation equilibrium induces an allocation $a(\theta) = g(m^*(\theta), \hat{m}^*(m^*(\theta)))$ which maps Θ^n into $\Delta(\mathcal{Q} \times \mathcal{T})$. In this private values context, updated beliefs held by the principal following the agents' reports $m^*(\theta)$ do not influence his optimal manipulation. This can be seen more precisely on equation (6) which is written ex post, i.e., for each realization of the agents' reports.²⁰

The following definitions are useful.

Definition 1 A mechanism $(g(\cdot), \mathcal{M})$ is non-manipulable if and only if $\hat{m}_{-i}^*(m) = m_{-i}$, for all $m \in \sup m^*(\cdot)$ and i at a continuation equilibrium.²¹

Definition 2 A direct mechanism $(\bar{g}(\cdot), \Theta^n)$ is truthful if and only if $m^*(\theta) = (\theta_1, \theta_2, ..., \theta_n)$, for all $\theta \in \Theta$ at a continuation equilibrium.

 $^{^{20}}$ Assuming private values simplifies significantly the analysis by avoiding any signaling issue when agents communicate their types.

²¹Our concept of non-manipulability is weak and does not impose the more stringent requirement that the mechanism is non-manipulable at all continuation equilibria.

Proposition 1 Revelation Principle with Bilateral Contracting. In a private values context, any allocation $a(\cdot)$ achieved at a continuation equilibrium of any arbitrary mechanism $(g(\cdot), \mathcal{M})$ with bilateral contracting can also be implemented through a truthful and non-manipulable direct mechanism $(\bar{g}(\cdot), \Theta^n)$.

With such direct revelation mechanisms, the agents' Bayesian incentive compatibility constraints are written as usual:

$$E_{\theta_{-i}}(t_i(\theta_i, \theta_{-i}) - \theta_i q_i(\theta_i, \theta_{-i}) | \theta_i) \ge E_{\theta_{-i}}\left(t_i(\hat{\theta}_i, \theta_{-i}) - \theta_i q_i(\hat{\theta}_i, \theta_{-i}) | \theta_i\right) \quad \forall (\theta_i, \hat{\theta}_i) \in \Theta^2.$$
(7)

The following *non-manipulability* constraints stipulate that the principal does not misrepresent what he has learned from others' reports in his relationship with any agent:

$$\tilde{S}(q(\theta)) - \sum_{i=1}^{n} t_i(\theta) \ge \tilde{S}(q_1(\theta_1, \hat{\theta}_{-1}), ..., q_n(\theta_n, \hat{\theta}_{-n})) - \sum_{i=1}^{n} t_i(\theta_i, \hat{\theta}_{-i}), \quad \forall (\theta, \hat{\theta}_{-1}, ..., \hat{\theta}_{-n}).$$
(8)

In the sequel, we analyze the impact of the non-manipulability constraints (8) on optimal mechanisms in different contexts involving two agents. Those constraints become

$$\tilde{S}(q(\theta)) - \sum_{i=1}^{2} t_i(\theta) \ge \tilde{S}(q_1(\theta_1, \hat{\theta}_2), q_2(\hat{\theta}_1, \theta_2)) - \sum_{i=1}^{2} t_i(\theta_i, \hat{\theta}_{-i}), \quad \forall (\theta, \hat{\theta}_1, \hat{\theta}_2).$$
(9)

4.4 Taxation Principle

As suggested in Section 3, we could have started with nonlinear prices as primitives of our analysis, i.e., sub-mechanisms $g_i(\cdot)$ mapping Θ into $\mathfrak{T}_i = \{T_i(\cdot) : \mathcal{Q}_i \to \mathcal{T}_i\}$. Everything happens then as if A_i picks first one such nonlinear price within the family $\{T_i(q_i, \hat{\theta}_i)\}_{\hat{\theta}_i \in \Theta}$ by sending a report $\hat{\theta}_i$, and the principal optimally chooses afterwards the particular output q_i and the corresponding transfers $T_i(q_i, \hat{\theta}_i)$ that this agent receives. In other words, the constraints imposed by the non-manipulability of the mechanisms are akin to assuming that the principal can commit to offer menus of nonlinear prices $\{T_i(\cdot, \hat{\theta}_i)\}_{\hat{\theta}_i \in \Theta}$ to his agents in the first place *but* cannot commit to a particular output schedule $\{q(\hat{\theta})\}_{\hat{\theta} \in \Theta^n}$. Outputs will be chosen after the agents' reports are known.

Focusing on sub-mechanisms of the form $\{T_i(q_i, \hat{\theta}_i)\}_{\hat{\theta}_i \in \Theta}$ is in fact without loss of generality under bilateral contracting. Starting indeed from any non-manipulable direct revelation sub-mechanism $\{t_i(\hat{\theta}_i, \tilde{\theta}_{-i}), q(\hat{\theta}_i, \tilde{\theta}_{-i})\}_{(\hat{\theta}_i, \tilde{\theta}_{-i}) \in \Theta^2}$, we may define the nonlinear price $T_i(q_i, \theta_i)$ as $T_i(q_i, \theta_i) = t_i(\theta_i, \theta_{-i})$ for $q_i = q_i(\theta_i, \theta_{-i})$. This definition is non-ambiguous since (8) implies that any θ_{-i} such that $q_i(\theta_i, \theta_{-i}) = q_i$ corresponds to the same transfer $t_i(\theta_i, \theta_{-i}) = t_i$. Written in terms of those nonlinear prices, the non-manipulability constraints (8) become

$$q(\theta) \in \arg\max_{q \in \mathcal{Q}} \tilde{S}(q) - \sum_{i=1}^{n} T_i(q_i, \theta_i).$$
(10)

This condition captures the opportunism on the principal's side. Once the nonlinear prices have been chosen by the agents and only then, the principal chooses how much they should produce.

5 Separable Projects

Let us start with the simplest setting with only two agents working each on a different project without any production externality between those projects. The principal's gross surplus function is separable and writes as $\tilde{S}(q_1, q_2) = \sum_{i=1}^2 S(q_i)$. This case provides a useful benchmark to understand how non-manipulability constraints affect contract design when only informational externalities between agents matter.

From the non-manipulability constraints (9), we immediately get for any pair $(\theta_{-i}, \theta'_{-i})$:

$$S(q_i(\theta_i, \theta_{-i})) - t_i(\theta_i, \theta_{-i}) \ge S(q_i(\theta_i, \theta'_{-i})) - t_i(\theta_i, \theta'_{-i}) \ge S(q_i(\theta_i, \theta_{-i})) - t_i(\theta_i, \theta_{-i})$$

Therefore, there exists a function $H_i(\theta_i)$ such that:

$$S(q_i(\theta_i, \theta_{-i})) - t_i(\theta_i, \theta_{-i}) = H_i(\theta_i)$$
(11)

This direct mechanism can be transformed into a nonlinear price $T_i(q_i, \theta_i) = t_i(\theta_i, \theta_{-i})$ for $q_i(\theta_i, \theta_{-i}) = q_i$. Such nonlinear price corresponds to a simple *sell-out contract* of the form

$$T_i(q_i, \theta_i) = S(q_i) - H_i(\theta_i).$$
(12)

With such scheme, agent A_i pays upfront a fixed-fee $H_i(\theta_i)$ to produce on the principal's behalf. The principal, once informed on all agents' reports, chooses an output and agent A_i gets the corresponding benefit $S(q_i)$ on the project he is running. The principal's payoff coming from his relationship with A_i is $H_i(\theta_i)$ which does not depend on the agent's output. These fixed-fees are chosen so that the mechanism is Bayesian incentive compatible and all types, even the least efficient one, participate.²²

Let us denote by $U_i(\theta_i)$ the information rent of an agent A_i with type θ_i :

$$U_i(\theta_i) = \mathop{E}_{\theta_{-i}} \left(S(q_i(\theta_i, \theta_{-i})) - \theta_i q_i(\theta_i, \theta_{-i}) | \theta_i \right) - H_i(\theta_i).$$
(13)

²²Shutting down the least efficient types is never optimal given the Inada condition $S'(0) = +\infty$.

Individual rationality implies:

$$U_i(\theta_i) \ge 0 \qquad \forall i, \quad \forall \theta_i \in \Theta.$$
 (14)

Bayesian incentive compatibility requires:

$$U_{i}(\theta_{i}) = \arg\max_{\hat{\theta}_{i}\in\Theta_{i}} E\left(S(q_{i}(\hat{\theta}_{i},\theta_{-i})) - \theta_{i}q_{i}(\hat{\theta}_{i},\theta_{-i})|\theta_{i}\right) - H_{i}(\hat{\theta}_{i}) \quad \forall i, \ \forall \theta_{i}\in\Theta.$$
(15)

What is remarkable here is the similarity of this formula with the Bayesian incentive constraint that would be obtained had types been independently distributed. In that case, the agent's expected payment is independent of his true type and can also be separated in the expression of the incentive constraint exactly as the function $H_i(\cdot)$ in (15). This renders the analysis of the set of non-manipulable incentive compatible allocations close to what modelers are used to do in standard mechanism design with independent types.

Assume for simplicity that $q_i(\cdot)$ is differentiable.²³ Simple revealed preferences arguments show that $H_i(\cdot)$ is also differentiable. The local first-order condition for Bayesian incentive compatibility becomes

$$\dot{H}_{i}(\theta_{i}) = E_{\theta_{-i}}\left((S'(q_{i}(\theta_{i}, \theta_{-i})) - \theta_{i}) \frac{\partial q_{i}}{\partial \theta_{i}}(\theta_{i}, \theta_{-i}) | \theta_{i} \right) \quad \forall i, \ \forall \theta_{i} \in \Theta.$$

$$(16)$$

Consider any output schedule $q_i(\cdot)$ which is monotonically decreasing in θ_i and downward distorted below the first-best. From (16), $H_i(\cdot)$ is necessarily also decreasing in θ_i . Less efficient types produce less and pay lower up-front payments. The incentive constraint (16) captures the trade-off faced by a type θ_i agent. By overreporting, this agent pays a lower up-front payment but he also produces less and enjoys a lower expected surplus.

To highlight the trade-off between efficiency and rent extraction, it is useful to rewrite Bayesian incentive compatibility conditions in terms of the agents' information rent. Equation (16) becomes:

$$\dot{U}_{i}(\theta_{i}) = -\frac{E}{\theta_{-i}}(q_{i}(\theta_{i},\theta_{-i})|\theta_{i}) + \frac{E}{\theta_{-i}}\left((S(q_{i}(\theta_{i},\theta_{-i})) - \theta_{i}q_{i}(\theta_{i},\theta_{-i}))\frac{\tilde{f}_{\theta_{i}}(\theta_{-i}|\theta_{i})}{\tilde{f}(\theta_{-i}|\theta_{i})}|\theta_{i}\right).$$
 (17)

To better understand the right-hand side of (17), consider an agent with type θ_i mimicking a less efficient type $\theta_i + d\theta_i$. By doing so, the θ_i agent produces the same amount than the $\theta_i + d\theta_i$ one but at a lower marginal cost. This gives to type θ_i a first source of information rent which is worth the first term on this right-hand side. By

²³Because conditional expectations depend on A_i 's type, one cannot derive from revealed preferences arguments that $q_i(\cdot)$ (resp. $E(q_i(\cdot)|\theta_i)$) is itself monotonically decreasing in θ_i . However, it is possible to use the envelope theorem in its integral form (Milgrom and Segal, 2002) to characterize the rent obtained by the agents without assuming differentiability of $q_i(\cdot)$. Differentiability is used here only to get better intuition on (16). See the proof of Proposition 2 for details.

mimicking the $\theta_i + d\theta_i$ type, a θ_i agent A_i affects also how the principal interprets the other agent's report to adjust A_i 's own production. The corresponding marginal rent is the second term on the right-hand side of (17). It may in fact be either positive or negative. Some intuition for that sign is provided below after having derived the optimal mechanism.

Finally, the local second-order condition for incentive compatibility can be written as:

$$-\frac{E}{\theta_{-i}} \left(\frac{\partial q_i}{\partial \theta_i} (\theta_i, \theta_{-i}) | \theta_i \right) + \frac{E}{\theta_{-i}} \left((S'(q_i(\theta_i, \theta_{-i})) - \theta_i) \frac{\partial q_i}{\partial \theta_i} (\theta_i, \theta_{-i}) \frac{\tilde{f}_{\theta_i}(\theta_{-i} | \theta_i)}{\tilde{f}(\theta_{-i} | \theta_i)} | \theta_i \right) \ge 0$$

$$\forall i = 1, 2, \ \forall \theta_i \in \Theta.$$
(18)

A regular incentive problem is such that the agent's first-order condition (16) is both necessary and sufficient for the optimality of a truthful strategy and the right-hand side of (17) is negative so that countervailing incentives do not arise and participation constraints bind only at $\bar{\theta}$.

The optimal non-manipulable allocation $\{(q_i(\theta), U_i(\theta_i))_{i=1,2}\}$ solves:

$$(\mathcal{P}): \max_{\{(q_i(\theta), U_i(\theta_i))_{i=1,2}\}} \quad E_{\theta}\left(\sum_{i=1}^2 S(q_i(\theta)) - \theta_i q_i(\theta) - U_i(\theta_i)\right) \text{ subject to (14) to (18).}^{24}$$

To get sharp predictions on the solution, we need to generalize to environments with correlated information the well-known assumption of monotonicity of the virtual cost:

Assumption 1 Generalized virtual costs. The generalized virtual cost
$$\varphi(\theta_i, \theta_{-i}) = \theta_i + \frac{\frac{F(\theta_i)}{f(\theta_i)}}{1 + \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \frac{F(\theta_i)}{f(\theta_i)}}$$
 is strictly increasing in θ_i and decreasing in θ_{-i} .

The monotonicity of $\varphi(\theta_i, \theta_{-i})$ in θ_i ensures that optimal outputs are non-increasing with own types, a condition which is neither sufficient nor necessary for implementability as it can be seen from (18) but which remains a useful ingredient for it. Assumption 1 implies also the Monotone Likelihood Ratio Property (MLRP) $\frac{\partial}{\partial \theta_{-i}} \left(\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \right) \geq 0$ for all $\theta \in \Theta^2$.

Also, we assume that there is an upper bound on the possible level of correlation expressed by the following condition:

 $^{^{24}}$ With correlated types, the local second-order conditions (18) are not sufficient to guarantee global incentive compatibility even if the agents' utility function satisfies a Spence-Mirrlees condition. However, this is the case if the correlation is small enough as requested by Assumption 2 below. See the proof of Proposition 2 in the Appendix for details.

Assumption 2 Small correlation.

$$\left|\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)}\right| \le \min\left\{\frac{f(\theta_i)}{F(\theta_i)}, \frac{q^{BM}(\theta_i)}{S(q^{FB}(\theta_i)) - \theta_i q^{FB}(\theta_i)}\right\} \text{ for all } \theta \in \Theta^2,$$

and

$$\max_{(\theta_i,\theta_{-i})\in\Theta^2} \left| \tilde{f}_{\theta_i}(\theta_{-i}|\theta_i) \right| \le \min_{\theta_i\in\Theta} f(\theta_i) \frac{(\min_{(\theta_i,\theta_{-i})\in\Theta^2} f(\theta_{-i}|\theta_i))^2}{2\max_{(\theta_i,\theta_{-i})\in\Theta^2} \tilde{f}(\theta_{-i}|\theta_i)}.$$

Assumption 2 ensures that the incentive problem is regular as defined above.²⁵

Proposition 2 Assume that Assumptions 1 and 2 both hold, continuous types and projects are separable (i.e., $\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2} = 0$). The agents' incentive problems are regular and the optimal non-manipulable Bayesian mechanism entails:

• A downward output distortion $q^{SB}(\theta_i, \theta_{-i})$ which satisfies the following "modified Baron-Myerson" formula

$$S'(q^{SB}(\theta_i, \theta_{-i})) = \varphi(\theta_i, \theta_{-i}), \tag{19}$$

with "no distortion at the top" $q^{SB}(\underline{\theta}, \theta_{-i}) = q^{FB}(\underline{\theta}, \theta_{-i}), \quad \forall \theta_{-i} \in \Theta \text{ and the following monotonicity conditions}$

$$\frac{\partial q^{SB}}{\partial \theta_{-i}}(\theta) \geq 0 \quad and \quad \frac{\partial q^{SB}}{\partial \theta_{i}}(\theta) < 0;$$

• Agents always get a positive rent except for the least efficient ones

 $U_i^{SB}(\theta_i) \ge 0 \quad (with = 0 \ at \ \theta_i = \bar{\theta}).$

²⁵As an example, consider the bivariate normal distribution truncated on $[\theta_0 - \lambda \sigma^2, \theta_0 + \lambda \sigma^2]^2$ with density

$$\tilde{f}(\theta_1, \theta_2) = \frac{C(\rho, \lambda \sigma^2)}{2\pi \sigma^2 (1 - \rho^2)^{\frac{1}{2}}} exp\left[-\frac{1}{2(1 - \rho^2)} \left(\frac{(\theta_1 - \theta_0)^2}{\sigma^2} + \frac{(\theta_2 - \theta_0)^2}{\sigma^2} - 2\frac{\rho}{\sigma^2} (\theta_1 - \theta_0)(\theta_2 - \theta_0) \right) \right].$$

The case $\rho = 0$ corresponds to independent types. For ρ small enough, we have up to terms of order at least ρ^2 : $C(\rho, \lambda \sigma^2) = (\Phi(\lambda) - \Phi(-\lambda))^{-2} + o(\rho^2)$ where $\Phi(x)$ is the cumulative of the standard normal distribution. Using this property, we derive successively:

$$\tilde{f}(\theta_1, \theta_2) = \frac{1}{2\pi\sigma^2 \left(\Phi(\lambda) - \Phi(-\lambda)\right)^2} exp\left[-\frac{(\theta_1 - \theta_0)^2}{2\sigma^2} - \frac{(\theta_2 - \theta_0)^2}{2\sigma^2}\right] \left(1 + \frac{\rho}{\sigma^2}(\theta_1 - \theta_0)(\theta_2 - \theta_0)\right) + o(\rho^2)$$

and

$$\tilde{f}(\theta_1) = \frac{1}{(2\pi\sigma^2)^{\frac{1}{2}} \left(\Phi(\lambda) - \Phi(-\lambda)\right)} exp\left(-\frac{(\theta_1 - \theta_0)^2}{2\sigma^2}\right) + o(\rho^2),$$

i.e., each cost is approximatively distributed according to a truncated normal distribution. Finally, the likelihood ratio $\tilde{}$

$$\frac{f_{\theta_1}(\theta_2|\theta_1)}{\tilde{f}(\theta_2|\theta_1)} = \frac{\rho}{\sigma^2}(\theta_2 - \theta_0) + o(\rho^2),$$

satisfies MLRP and conditions in Assumption 2 are verified when ρ is small enough.

As already stressed, Bayesian incentive constraints with non-manipulability look very similar to what they are with independent types. This suggests that the trade-off between efficiency and rent extraction that occurs under independent types carries over here also even with correlation. This intuition is confirmed by equation (19) which highlights the output distortion capturing this trade-off.

With independent types, the right-hand sides of (2) and (19) are the same. The principal finds useless the report of an agent to better design the other agent's incentives. He must give up some information rent to induce information revelation anyway. Outputs are distorted downward to reduce those rents and the standard Baron-Myerson distortions follow. The optimal mechanism with separable projects and independent types can be implemented with simple bilateral contracts which are *de facto* non-manipulable. Non-manipulability has no bite in this case.

Whatever the correlation between types, non-manipulability imposes that the principal's payoff remains constant over all possible transfer-output pairs offered to an agent. This still allows the principal to link agent A_i 's payment to what he learns from agent A_{-i} 's report as long as A_i 's output varies accordingly. By doing so, the principal may still be able to use the benefits of correlated information. Simple bilateral contracts are not optimal.

To understand the nature of the output distortions and the role of the correlation, it is useful to compare the solution found in (19) with the standard Baron-Myerson formula (2) which corresponds also to the optimal mechanism had the principal offered (nonmanipulable) simple bilateral contracts to his agents. Using (17), we observe that the second term on the right-hand side is null for a simple bilateral contract implementing the Baron-Myerson outcome $q^{BM}(\theta_i)$ since $E_{\theta_{-i}}\left(\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)}|\theta_i\right) = 0$. By having A_i 's output depend on θ_{-i} , one departs from the Baron-Myerson outcome, and the principal can use A_{-i} 's report to reduce A_i 's information rent. Suppose indeed that the principal starts from the simple bilateral Baron-Myerson contract with A_i but slightly modifies it to improve rent extraction once he has learned A_{-i} 's type. By using A_{-i} 's report the principal should infer how likely it is that A_i lies on his type.

From (MLRP) there exists $\theta_{-i}^*(\theta_i)$ such that $\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \ge 0$ if and only if $\theta_{-i} \ge \theta_{-i}^*(\theta_i)$. Hence, the principal's best estimate of A_i 's type is θ_i if he learns $\theta_{-i} = \theta_{-i}^*(\theta_i)$ from A_{-i} . Everything happens as if A_{-i} 's report did not bring more information on A_i 's type. The only principal's concern remains reducing the first-term on the right-hand side of (17) and the optimal output corresponds to the Baron-Myerson outcome. Think now of an observation $\theta_{-i} > \theta_{-i}^*(\theta_i)$. Such signal is "good news" and makes the principal think that A_i has not exaggerated his cost parameter and there is less need for distorting output. The distortion with respect to the first-best outcome is less than with the Baron-Myerson output. Instead, a signal $\theta_{-i} < \theta^*_{-i}(\theta_i)$ is "bad news" and goes against A_i 's report if he exaggerates his type. This requires punishing A_i by increasing the output distortion beyond the Baron-Myerson solution.

6 General Environments

6.1 Characterizing Non-Manipulability

With separable projects, non-manipulability constraints are also separable and it was straightforward to derive the form of non-manipulable schemes. With production externalities, things are more complex. We now derive second-best distortions in those more general environments. For simplicity, we still focus on the case of two agents and start this analysis with the case of continuous types before moving to the analysis of discrete types models in specified environments.

Suppose that the principal wants to implement the vector of outputs $q(\theta) = (q_1(\theta), q_2(\theta))$ in a non-manipulable way. Assume that the following properties hold for such outputs:

Assumption 3 $q(\theta) = (q_1(\theta), q_2(\theta))$ is continuously differentiable and satisfies:

$$\frac{\partial^2 \tilde{S}}{\partial q_i \partial q_{-i}}(q(\theta)) \frac{\partial q_i}{\partial \theta_{-i}}(\theta) \frac{\partial q_{-i}}{\partial \theta_{-i}}(\theta) \ge 0 \quad \text{for } i = 1, 2, \, \forall \theta \in \Theta^2.$$
(20)

For substitutes, condition (20) holds when a given agent's output decreases with his own cost and increases with that of his peer. For complements, the output of an agent should decrease with both costs.

As it will appear clear in Lemma 2 below, (20) is indeed a local second-order condition ensuring that non-manipulating reports is the optimal strategy for the principal at least locally.²⁶

Assumption 4 $q(\theta) = (q_1(\theta), q_2(\theta))$ satisfies:

$$\left|\frac{\partial q_{-i}}{\partial \theta_{-i}}(\theta)\right| \ge \left|\frac{\partial q_i}{\partial \theta_{-i}}(\theta)\right| \quad \forall \theta \in \Theta^2.$$
(21)

²⁶This condition is thus quite similar to those found in standard principal-agent problems to ensure that telling the truth is the optimal strategy for the agent, at least locally. Note that, in such standard screening problems, a single-crossing assumption on the agent's utility function is enough to derive the almost everywhere differentiability of the screening variable with respect to the agent's type. Here instead, when dealing with the non-manipulability of his report $\hat{\theta}_{-i}$ vis-à-vis agent A_i , computing the cross-derivative of the principal's objective can only be done once it is assumed that the screening variable $q_{-i}(\theta)$ is continuously differentiable with respect to θ_{-i} . This leads us to restrict a priori to differentiable schedules instead of deriving this property from revealed preferences arguments or from the envelope theorem as in the case of separable projects. A similar trick is repeatedly used in the common agency literature (Stole 1991, Martimort 1992).

Assumption 4 simply means that the own-impact of an agent's cost parameter on his output is greater than its impact on the other agent's output.

Next lemma provides a local characterization of non-manipulable allocations with continuously differentiable schedules.

Lemma 2 Assume that $q(\theta)$ satisfies Assumptions 3 and 4. The following necessary first-order conditions for the non-manipulability constraints (8) are also locally sufficient:

$$\frac{\partial \tilde{S}}{\partial q_i}(q(\theta))\frac{\partial q_i}{\partial \theta_{-i}}(\theta) = \frac{\partial t_i}{\partial \theta_{-i}}(\theta) \ \forall \theta \in \Theta^2.$$
(22)

Turning to the global optimality of the principal's non-manipulating strategy, we have:

Lemma 3 Assume that $q(\theta)$ satisfies Assumptions 3 and 4. A sufficient condition for global optimality of the principal's non-manipulating strategy is:

$$\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2}(q_1, q_2) = \lambda \in \mathbb{R} \quad \forall (q_1, q_2) \in \mathcal{Q}^2.^{27}$$
(23)

Integrating (22) immediately yields the following expressions of the transfers:

$$t_i(\theta) = \int_{\underline{\theta}}^{\theta_{-i}} \frac{\partial \tilde{S}}{\partial q_i} (q(\theta_i, x)) \frac{\partial q_i}{\partial \theta_{-i}} (\theta_i, x) dx - H_i(\theta_i) \text{ for } i = 1, 2$$
(24)

where $H_i(\theta_i)$ is some arbitrary function. For a given output schedule $q(\theta)$ satisfying Assumptions 3 and 4, non-manipulable transfers are thus determined up to some functions $H_i(\cdot)$. The transfers obtained in (24) generalize the sell-out contracts obtained with separable activities to the case of production externalities.

To understand the new distortions involved with a production externality, it is useful thinking of the case of a small production externality (i.e., $\left|\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2}(q_1, q_2)\right| = |\lambda|$ small enough). The principal can still offer sell-out contracts $t_i(\theta) = \tilde{S}(q_i(\theta), 0) - H_i(\theta_i)$ with little modifications of the information rents left to the agents and little changes in allocative efficiency compared to the case without externality. However, these sell-out schemes are now manipulable. To see how, define the principal's payoff when informed on $\theta = (\theta_i, \theta_{-i})$ and choosing a manipulation $\hat{\theta} = (\hat{\theta}_i, \hat{\theta}_{-i})$ as:

$$V(\hat{\theta},\theta) = \tilde{S}(q_i(\theta_i,\hat{\theta}_{-i}), q_{-i}(\hat{\theta}_i,\theta_{-i})) - \sum_{i=1}^2 t_i(\theta_i,\hat{\theta}_{-i}).$$

²⁷This class contains of course quadratic surplus functions but is much larger.

When Assumption 3 holds, we get:

$$\frac{\partial V}{\partial \hat{\theta}_{-i}}(\hat{\theta}, \theta)|_{\hat{\theta}=\theta} = \left(\frac{\partial \tilde{S}}{\partial q_i}(q_i(\theta), q_{-i}(\theta)) - \frac{\partial \tilde{S}}{\partial q_i}(q_i(\theta), 0)\right) \frac{\partial q_i}{\partial \theta_{-i}}(\theta) = \lambda q_{-i}(\theta) \frac{\partial q_i}{\partial \theta_{-i}}(\theta) < 0 \text{ when } \lambda \neq 0.^{28}$$
(25)

Equation (25) shows that the principal has roughly two strategies if he wants to limit the scope for manipulating $\hat{\theta}_{-i}$. The first one consists in reducing A_{-i} 's output. At the extreme, this would mean committing himself to always deal only with A_i , a non-manipulable but also highly inefficient contract when agents exert complementary activities. The second strategy consists in making A_i 's output q_i less sensitive to θ_{-i} like in a simple bilateral contract. Which strategy is preferred depends on types realizations and the nature of the externality. We now turn to necessary conditions that must be satisfied by the optimal mechanism in such settings with production externality before giving some hints on the nature of those distortions.

Proposition 3 Assume that (23) is satisfied, that (20) and (21) hold for that solution and the agents' incentive problems are regular, the optimal non-manipulable output $q^{SB}(\theta)$ solves the system of partial derivative equations

$$For \ i = 1, 2, \ \tilde{f}(\theta) \left(\left(1 + \frac{F(\theta_i)}{f(\theta_i)} \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \right) \left(\frac{\partial \tilde{S}}{\partial q_i}(q^{SB}(\theta)) - \theta_i \right) - \frac{F(\theta_i)}{f(\theta_i)} \right)$$
$$= \lambda \left(F(\theta_{-i}) \left(\int_{\underline{\theta}}^{\theta_i} \tilde{f}_{\theta_{-i}}(x|\theta_{-i}) dx \right) \frac{\partial q^{SB}_{-i}}{\partial \theta_i}(\theta) - F(\theta_i) \left(\int_{\underline{\theta}}^{\theta_{-i}} \tilde{f}_{\theta_i}(x|\theta_i) dx \right) \frac{\partial q^{SB}_{-i}}{\partial \theta_{-i}}(\theta) \right)$$
(26)

with the boundary conditions

$$\frac{\partial \tilde{S}}{\partial q_i}(q^{SB}(\underline{\theta}, \theta_{-i})) = \underline{\theta} \text{ and } \frac{\partial \tilde{S}}{\partial q_{-i}}(q^{SB}(\underline{\theta}, \theta_{-i})) = \varphi(\theta_{-i}, \underline{\theta}) \text{ } i = 1, 2.$$

$$(27)$$

The hyperbolic system of first-order partial derivative equations (26) generalizes the Baron-Myerson formula to the case of production externalities. Finding its solutions satisfying the boundary conditions (27) which determine outputs at $\theta_1 = \underline{\theta}$ and $\theta_2 = \underline{\theta}$ requires numerical methods. In the Appendix, we nevertheless propose a way to approximate such solution near the boundary defined by (27) when $\lambda \neq 0.2^{9}$ The idea is to

This is so since, with substitutes $\frac{\partial q_i}{\partial \theta_{-i}}(\theta) > 0$ but $\frac{\partial \tilde{S}}{\partial q_{-i}}(q_i(\theta), q_{-i}(\theta)) - \frac{\partial \tilde{S}}{\partial q_{-i}}(q_i(\theta), 0) < 0$ when $q_{-i}(\theta) > 0$ whereas it is the reverse for complements.

²⁹Even when $\tilde{S}(\cdot)$ and $\tilde{f}(\cdot)$ are both real analytic, the Cauchy-Kowalevski Theorem (see John (1982) for instance) cannot be directly used to ensure that a solution to (26) exists which is real analytic close to the boundary defined by (27) since indeed the coefficients of $\frac{\partial q_{-i}^{SB}}{\partial \theta_i}(\theta)$ and $\frac{\partial q_{-i}^{SB}}{\partial \theta_{-i}}(\theta)$ into (26) are both zero simultaneously when the right-hand side of (26) vanishes.

find approximations of the characteristic curves associated to the system (26) close to the boundary $(\underline{\theta}, \theta_{-i})$ to solve explicitly the system at least locally. We then check ex post that Assumptions 3 and 4 both hold for the solution when λ is small enough.

The system (26) with the boundary conditions (27) help of course to recover the solutions we already found for separable projects. Beyond that case, non-manipulability constraints force now the principal to take into account any impact of his output choice for agent A_i on the transfer he gives to A_{-i} and this introduces the new terms on the right-hand side of (26). However, as in the case of separable projects, non-manipulability does not matter for independent types. The optimal solution is then the second-best outcome not taking into account the possibility of manipulations. It corresponds to outputs distortions given by the familiar Baron-Myerson conditions:

$$\frac{\partial \tilde{S}}{\partial q_i}(q^{SB}(\theta)) = \theta_i + \frac{F(\theta_i)}{f(\theta_i)}.$$

In order to give more insights on the nature of these distortions, assume that $\tilde{S}(\cdot)$ is quadratic and writes as $\tilde{S}(q) = \mu(q_1 + q_2) - \frac{1}{2}(q_1^2 + q_2^2) + \lambda q_1 q_2$, where $|\lambda| < 1$ to ensure strict concavity of $\tilde{S}(\cdot)$. Denote $l = \frac{\tilde{f}_{\theta_i}(\underline{\theta}|\underline{\theta})}{\tilde{f}(\underline{\theta}|\underline{\theta})}$ the likelihood ratio at $(\underline{\theta}, \underline{\theta})$. This can be viewed as an index of the correlation across types. Assuming strict (MLRP), we have l < 0. Any real analytic solution to (26)-(27) close to $(\underline{\theta}, \underline{\theta})$ (which lies on the boundary surfaces defined in (27)) can be approximated locally as follows.

Corollary 1 Assume that $\tilde{S}(\cdot)$ is quadratic as above and $f(\cdot)$ is real analytic with $-\frac{f'(\theta)}{2f(\theta)} = m$. Locally around $(\underline{\theta}, \underline{\theta})$, any symmetric real analytic solution to (26)-(27) admits the following approximation:

$$q_i^{SB}(\theta_i, \theta_{-i}) - q^{FB}(\underline{\theta}, \underline{\theta}) = -\frac{1}{1 - \lambda^2} \left((\theta_i - \underline{\theta}) + (l - m)(\theta_i - \underline{\theta})^2 \right) \\ + \frac{\lambda}{1 - \lambda^2} \left(-2(\theta_{-i} - \underline{\theta}) + (l - m)(\theta_{-i} - \underline{\theta})^2 \right) - \frac{2\lambda l}{1 - \lambda^2} (\theta_i - \underline{\theta})(\theta_{-i} - \underline{\theta}) + o(||\theta - \underline{\theta}||^2)$$
(28)
where $\lim_{||\theta - \underline{\theta}|| \to 0} \frac{o(||\theta - \underline{\theta}||^2)}{||\theta - \underline{\theta}||^2} = 0.$

From (28), Assumptions 3 and 4 hold for the optimal output $q^{SB}(\theta)$ at least locally around $(\underline{\theta}, \underline{\theta})$. To understand the nature of the output distortions away from the first-best, it is necessary to decompose it into three elements. First, there is the *generalized virtual* cost effect that comes on the first bracketed term on the right-hand side of (28). This term survives when there is no production externality and is only due, as in Section 5, to the fact that costs are replaced by generalized virtual costs in evaluating the rent/efficiency trade-off under non-manipulability. Within that bracket, the negative term $-\frac{(l-m)}{1-\lambda^2}(\theta_i-\underline{\theta})^2$

captures how correlation affects optimal outputs. Because learning from agent A_{-i} that his type is close to $\underline{\theta}$ can only be bad news when A_i reports himself a type θ_i above $\underline{\theta}$, this first effect leads to an exacerbated downward distortion of $q_i^{SB}(\theta_i, \theta_{-i})$. This term is reduced in absolute value when correlation diminishes. The next bracketed term captures the impact of the production externality that would arise if the right-hand side of (26) was set at zero. This indirect effect of production externality comes from the fact that, as the generalized *virtual cost effect* distorts the output of a given agent, substitutability or complementarity imply further distortion of the other agent's output. For instance, with substitutes the downward distortion of A_{-i} 's output due to the generalized virtual cost effect leads to raise A_i 's output and that all the more that the correlation increases. Finally, the last term on the right-hand side of (28) captures the impact of the production externality on the principal's incentives to manipulate: a direct effect of production externality. It represents the extra distortions needed to move sell-out contracts towards being nonmanipulable. This last term increases output distortions around (θ, θ) for substitutes. Indeed, manipulations vis-à-vis A_i are better fought by making A_i 's output less sensitive to A_{-i} 's cost. Distortions are instead reduced with complements because manipulations are then better fought by making outputs less sensitive to A_{-i} 's cost. Note finally that, as the correlation increases (in the sense of having |l| bigger), the direct effect of production externality on output distortions is magnified.

6.2 Specific Results with Discrete Types

The difficulty in finding explicit solutions to the system (26)-(27) suggests to investigate now the nature of optimal non-manipulable mechanisms in discrete types environments where such solutions could be found by simply assessing the role of a finite number of non-manipulability constraints. To analyze incentives for manipulation and their consequences on contract design, we study two polar settings of interest: the case of perfect complements and the case of perfect substitutes. As in the case of separable projects, our goal here is to first derive implications of the non-manipulability constraints in such simple environments when characterizing the set of incentive-feasible allocations and, second, to find the corresponding optimal mechanism.

6.2.1 Teams

Consider a team where agents exert efforts q_1 and q_2 which are perfect complements in the production process. Denote by $q = \min(q_1, q_2)$ the final output and by S(q) the principal's surplus $(S'(0) = +\infty, S' > 0, S'' < 0 \text{ with } S(0) = 0).^{30}$ Any symmetric mechanism

³⁰The Inada condition again ensures that it is worth always contracting with both agents so that the issue of "shutting-down" the worst types again does not arise.

is characterized by an output schedule with three possible elements $\{q(\bar{\theta}, \bar{\theta}), q(\bar{\theta}, \underline{\theta}) = q(\underline{\theta}, \bar{\theta}), q(\underline{\theta}, \underline{\theta})\}$ and a four-uple of transfers $\{t(\bar{\theta}, \bar{\theta}), t(\bar{\theta}, \underline{\theta}), t(\underline{\theta}, \bar{\theta}), t(\underline{\theta}, \underline{\theta})\}$.

Now the principal's ability to manipulate reports towards both agents is constrained by the fact that, assuming there is no waste of their individual inputs, agents observe the final output on which their individual contracts can be written. Given these constraints on output observability, some manipulations are not possible. For instance, pretending that $(\hat{\theta}_1, \hat{\theta}_2) = (\underline{\theta}, \overline{\theta})$ when $(\theta_1, \theta_2) = (\underline{\theta}, \underline{\theta})$ is not feasible given that such report would require implementing $q(\underline{\theta}, \overline{\theta})$ vis-à-vis A_1 and a possibly different output $q(\underline{\theta}, \underline{\theta})$ vis-à-vis A_2 . The only two relevant non-manipulability constraints (8) are:

$$S(q(\underline{\theta},\underline{\theta})) - 2t(\underline{\theta},\underline{\theta}) \ge S(q(\underline{\theta},\overline{\theta})) - 2t(\underline{\theta},\overline{\theta})$$
(29)

$$S(q(\bar{\theta},\bar{\theta})) - 2t(\bar{\theta},\bar{\theta}) \ge S(q(\bar{\theta},\underline{\theta})) - 2t(\bar{\theta},\underline{\theta}).$$
(30)

Constraint (29) comes from the fact that the principal can always report to an efficient agent that the other is not even when both are. Constraint (30) captures the fact that the principal can always report to an inefficient agent that the other is efficient even when both are not. Since the principal can only lie to both agents at the same time, it is worth noticing that those constraints correspond to "global" deviations.

Proposition 4 Assume that the correlation coefficient α is small enough. The optimal symmetric non-manipulable mechanism for a team is such that (30) is binding. Optimal outputs are given by:

$$S'(q^{SB}(\underline{\theta},\underline{\theta})) = 2\underline{\theta},$$

$$S'(q^{SB}(\underline{\theta},\overline{\theta})) = \underline{\theta} + \overline{\theta} + \frac{\nu}{1-\nu} \left(\frac{1+\alpha\frac{3-2\nu}{\nu^2}}{1-\alpha\frac{1-2\nu}{\nu(1-\nu)}}\right) \Delta\theta, S'(q^{SB}(\overline{\theta},\overline{\theta})) = 2\overline{\theta} + \frac{2\nu}{1-\nu} \left(\frac{1-\frac{\alpha}{\nu(1-\nu)}}{1+\alpha\frac{2\nu}{(1-\nu)^3}}\right) \Delta\theta$$

$$(31)$$

Observe that, in the limit of zero correlation, the optimal outputs above again converge towards the Baron-Myerson outcome in a team production context. The marginal efficiency of production is then equal to the sum of the agents' virtual costs, i.e.,

$$S'(q_0^{SB}(\underline{\theta}, \overline{\theta})) = \underline{\theta} + \overline{\theta} + \frac{\nu}{1 - \nu} \Delta \theta, S'(q_0^{SB}(\overline{\theta}, \overline{\theta})) = 2\overline{\theta} + \frac{2\nu}{1 - \nu} \Delta \theta.$$

Because of perfect complementarity, these Baron-Myerson outputs entail thus a double distortion $\frac{2\nu}{1-\nu}\Delta\theta$ when both agents are inefficient whereas there is only a simple distortion $\frac{\nu}{1-\nu}\Delta\theta$ with one efficient agent only.

Starting from this benchmark, the principal would like to use the types correlation to reduce the rent of an efficient type. This can be done by reducing the payment $t(\bar{\theta}, \underline{\theta})$ that

this agent could get by lying on his type when facing an efficient agent since such event is rather unlikely with a positive correlation. At the same time, satisfying the participation constraint of an inefficient agent requires also to raise $t(\bar{\theta}, \bar{\theta})$. Altogether those changes in payments make it attractive to manipulate reports so that (30) necessarily binds and payments satisfy

$$S(q(\bar{\theta},\bar{\theta})) - S(q(\bar{\theta},\underline{\theta})) = 2t(\bar{\theta},\bar{\theta}) - 2t(\bar{\theta},\underline{\theta})$$

Relaxing this constraint requires moving $q^{SB}(\bar{\theta}, \bar{\theta})$ up closer to the first-best and $q^{SB}(\underline{\theta}, \bar{\theta})$ down closer to zero at the optimum as it is captured by (31). Those distortions are more important as the coefficient correlation α increases.

6.2.2 Multi-Unit Auctions

Consider an auction context with agents producing perfect substitutes in quantities q_1 and q_2 on the principal's behalf. The principal's surplus from consuming $q = q_1 + q_2$ units of the good is S(q), with the Inada conditions $S(0) = S'(+\infty) = 0$, $S'(0) = +\infty$, S'' < 0. The first-best outcome is such that each agent produces the quantities defined as follows:

$$S'(2q^{FB}(\underline{\theta},\underline{\theta})) = S'(q^{FB}(\underline{\theta},\overline{\theta})) = \underline{\theta}, q^{FB}(\overline{\theta},\underline{\theta}) = 0, S'(2q^{FB}(\overline{\theta},\overline{\theta})) = \overline{\theta}.$$

Under asymmetric information, any symmetric mechanism is now characterized by a four-uple of non-negative quantities for each individual agent $\{q(\bar{\theta}, \bar{\theta}), q(\bar{\theta}, \underline{\theta}), q(\underline{\theta}, \bar{\theta}), q(\underline{\theta}, \underline{\theta}), q(\underline{\theta}, \underline{$

To extract the agents' information rent, the principal would like again to punish the inefficient agent in case of conflicting reports by setting $t(\bar{\theta}, \underline{\theta})$ sufficiently low. However, this cannot be possible when the non-manipulability constraints in state $(\bar{\theta}, \bar{\theta})$ are considered. Non-manipulability imposes first the following *local non-manipulability constraint* corresponding to the case where the principal only manipulates report towards one of the two agents:

$$S(2q(\bar{\theta},\bar{\theta})) - 2t(\bar{\theta},\bar{\theta}) \ge S(q(\bar{\theta},\bar{\theta}) + q(\bar{\theta},\underline{\theta})) - t(\bar{\theta},\bar{\theta}) - t(\bar{\theta},\underline{\theta}).$$
(32)

Second, non-manipulability in state $(\bar{\theta}, \bar{\theta})$ imposes also the global non-manipulability constraint corresponding instead to the case where the principal manipulates simultaneously his reports towards both agents:

$$S(2q(\bar{\theta},\bar{\theta})) - 2t(\bar{\theta},\bar{\theta}) \ge S(2q(\bar{\theta},\underline{\theta})) - 2t(\bar{\theta},\underline{\theta}).$$
(33)

We expect to find an optimal output schedule such that the production of an agent is greater as the other becomes less efficient which implies in particular $q(\bar{\theta}, \underline{\theta}) \leq q(\bar{\theta}, \bar{\theta})$. Because the surplus function $S(\cdot)$ is concave, (33) is then automatically satisfied when (32) already holds. In contrast with the case of perfect complements (Section 6.2.1), the relevant non-manipulability constraint is now local.

Intuition built by looking at the form taken by the efficient allocation suggests a kind of "winner-takes-it-all" solution such that the good is entirely produced by the efficient agent only when the other reports being inefficient, i.e. $q(\bar{\theta}, \underline{\theta}) = 0$. When (32) is binding, transfers must then satisfy the following condition that, again, generalizes the expression of sell-out contracts to the multi-unit auction context:

$$S(2q(\bar{\theta},\bar{\theta})) - S(q(\bar{\theta},\bar{\theta})) = t(\bar{\theta},\bar{\theta}) - t(\bar{\theta},\underline{\theta}).$$
(34)

Proposition 5 Assume that the correlation coefficient α is small enough. The optimal symmetric non-manipulable multi-unit auction is such that (32) is binding. Optimal outputs are given by:

$$S'(2q^{SB}(\underline{\theta},\underline{\theta})) = S'(q^{SB}(\underline{\theta},\overline{\theta})) = \underline{\theta}, q^{SB}(\overline{\theta},\underline{\theta}) = 0,$$

$$S'(2q^{SB}(\overline{\theta},\overline{\theta})) = \overline{\theta} + \frac{\nu}{1-\nu} \left(\frac{1-\frac{\alpha}{\nu(1-\nu)}}{1+\frac{\alpha(2-\nu)}{(1-\nu)^3}}\right) \Delta\theta$$

$$+ \frac{\alpha}{(1-\nu)^3 + \alpha(2-\nu)} (S'(q^{SB}(\overline{\theta},\overline{\theta})) - S'(2q^{SB}(\overline{\theta},\overline{\theta})))$$
(35)

In the limiting case of zero correlation, the optimal non-manipulable auction above converges towards the optimal auction with independent types and no manipulability constraints. This latter auction implements in particular the following output when both agents are inefficient:

$$S'(2q_0^{SB}(\bar{\theta},\bar{\theta})) = \bar{\theta} + \frac{\nu}{1-\nu}\Delta\theta.$$

Depending on the exact shape of the surplus $S(\cdot)$ and the size of $\Delta\theta$, the optimal quantity $q^{SB}(\bar{\theta},\bar{\theta})$ is either greater or smaller than $q_0^{SB}(\bar{\theta},\bar{\theta})$. Correlation might be used to better extract more rent and increase efficiency so that $q^{SB}(\bar{\theta},\bar{\theta})$ moves towards the first-best. This is captured by the asymmetric information distortion (the second term on the right-hand side of (35)) which decreases with α . However, more correlation also relaxes the non-manipulation constraint (34) which requires more output distortion as captured by the third term on the right-hand side of (35).

7 Extensions

This Section discusses the robustness of our findings to alternative assumptions on contracting possibilities.

7.1 Dominant Strategy and Simple Bilateral Contracting

Let us come back to the case of continuous types. Section 5 showed that, in a Bayesian setting, any information learned by the principal when contracting with a given agent is used to regulate another agent when types are correlated. We now strengthen the implementation concept and require that agents play dominant strategies in the mechanism offered by the principal. We ask whether it makes optimal non-manipulable mechanisms look more like a set of simple bilateral contracts: an extreme case of non-manipulability.

Notice first that the notion of non-manipulability is independent of the implementation concept used to describe the agents' behavior. Our framework can be easily adapted to dominant strategy implementation.

Proposition 6 Revelation Principle for Dominant Strategy Implementation with Bilateral Contracting. In a private values context, any allocation $a(\cdot)$ achieved at a dominant strategy equilibrium of any arbitrary mechanism $(g(\cdot), \mathcal{M})$ with bilateral contracting can alternatively be implemented as a truthful and non-manipulable dominant strategy equilibrium of a direct mechanism $(\bar{g}(\cdot), \Theta^n)$.

Non-manipulability being independent of the implementation concept, transfers are still defined as in (11) when projects are separable. Strengthening also the participation condition, we obtain:

Proposition 7 Assume that projects are separable (i.e., $\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2} = 0$), the mechanism is implemented in dominant strategy and satisfy ex post participation constraints. The optimal non-manipulable such mechanism can be achieved with a pair of simple bilateral contracts $\left\{t_i^{BM}(\hat{\theta}_i), q_i^{BM}(\hat{\theta}_i)\right\}_{\hat{\theta}_i \in \Theta}$ implementing the Baron-Myerson output for each agent.

Non-manipulability and dominant strategy implementation are two different concepts with different implications. These restrictions justify simple bilateral contracts only when taken in tandem. In that case, informational externalities can no longer be exploited and the principal cannot do better than offering simple bilateral contracts. Therefore, the Baron-Myerson outcome is optimal even with correlated types.

Remark 6 Simple bilateral contracts are suboptimal if we do not impose non-manipulability even under dominant strategy implementation and ex post participation. Insisting only on dominant strategy and ex post participation, the optimal quantities are given by Baron-Myerson formulae taking into account the fact that the principal uses the correlation of types to update his beliefs accordingly. We get:

$$S'(q_i(\theta_i, \theta_{-i})) = \theta_i + \frac{\tilde{F}(\theta_i \mid \theta_{-i})}{\tilde{f}(\theta_i \mid \theta_{-i})}.$$

The optimal such mechanism yields thus a strictly higher payoff than a pair of bilateral contracts when types are correlated.

7.2 Horizontal Collusion and Simple Bilateral Contracting

We now investigate the possibility that agents may collude and how such collusion may interact with non-manipulability to "simplify" contracts. Again, we focus on the case of separable projects and, following Laffont and Maskin (1980), suppose that agents learn each other's types when colluding. The corresponding collusion-proofness conditions are helpful to show the following result.

Proposition 8 Assume that agents work on separable projects and can collude:

• The optimal mechanism described in Proposition 2 is not collusion-proof;

• The only differentiable output schedules $q_i(\theta_i, \theta_{-i})$ which are such that $q_i(\theta_i, \theta_{-i}) \leq q^{FB}(\theta_i)$ (with equality at $\theta_i = \underline{\theta}$ only) and $\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \theta_{-i}) \geq 0$ and implementable by a collusion-proof non-manipulable mechanism are such that $\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \theta_{-i}) = 0$. The optimal mechanism within this class is a pair of simple bilateral contracts implementing the Baron-Myerson outcome $q^{BM}(\theta_i)$.

The optimal mechanism characterized in Proposition 2 when agents do not collude makes the output of any given agent depend also on the report of the other. From the coalition's viewpoint, reporting truthfully is not optimal however. Indeed, given that agent A_i produces below the first-best for that mechanism, the coalition would like that he overstates his report because revealing such information has a positive effect on A_{-i} 's payoff. This points at the difficulty in reconciling non-manipulability and collusionproofness unless the principal gives up any attempt to make the contract of an agent depend on information he learns from the other. Under some weak conditions, the only possibility left is to offer simple bilateral contracts.

7.3 Secret Contracts

Our analysis so far focused on the case where the mechanisms offered by the principal are public. This assumption allowed us to focus on the role of privacy in communication only. An extra degree of privacy arises when the principal offers secret mechanisms to each agent. In this case, not only the particular choice of A_{-i} within the menu he receives but this menu itself is not observed by A_i .

In the case of separable projects, non-manipulability still imposes that

$$S(q_i^S(\theta_i, \theta_{-i})) - t_i^S(\theta_i, \theta_{-i}) = H_i^S(\theta_i),$$
(36)

for some functions $H_i^S(\cdot)$ where $(t_i^S(\theta_i, \theta_{-i}), q_i^S(\theta_i, \theta_{-i}))$ is the direct mechanism³¹ offered to A_i in the game with secret bilateral contracts. Importantly, with separable projects, the offer made to agent A_{-i} does not influence the principal's incentives not to manipulate the report he makes to agent A_i on what he has learned from A_{-i} when (36) holds. Therefore, whether contracts are public or secret does not change the incentives faced by agent A_i either; his conjectures about the offer made to A_{-i} following any non-equilibrium offer that he may have himself receive do not intervene in his reasoning. Therefore, we can immediately replicate the analysis made in Section 5.

Proposition 9 When projects are separable (i.e., $\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2} = 0$), the equilibrium outcomes of the game with public contracts and of the game with secret contracts coincide.

7.4 Sequential Contracting

The model of bilateral contracting we developed so far has the principal making simultaneous offers to the agents. One important question is whether the principal could gain by instead contracting sequentially with each agent in turn. To simplify, let us focus on the case of separable projects with two agents. One potential benefit of sequential bilateral contracting is to relax some of the non-manipulability constraints faced by the principal. Intuitively, when the principal contracts with the second agent, he can condition his offer on all information already obtained from the first one. This replaces the problem of ex post manipulation by a problem of interim manipulation vis-à-vis the second agent.

The analysis of sequential bilateral contracting nevertheless raises a number of issues linked to the information leakages that may arise depending on the exact timing chosen for such games. In general dynamic contracting environments, it is for instance no longer warranted that the usual form of the Revelation Principle applies so that the first agent A_1 finds it optimal to tell the truth.³² Moreover, the contracting sub-game with A_2 becomes now an informed principal problem. From the Unscrutability Principle,³³ we know that such informed principal would like to offer a menu of sub-mechanisms

 $^{^{31}}$ In this setting, the restriction to direct mechanisms is without loss of generality, see the proof of Proposition 9 in the Appendix.

 $^{^{32}}$ Bester and Strausz (2001).

 $^{^{33}}$ Myerson (1983).

 $\{t_2(\tilde{\theta}_1, \hat{\theta}_2), q_2(\tilde{\theta}_1, \hat{\theta}_2)\}_{(\tilde{\theta}_1, \hat{\theta}_2) \in \Theta^2}$ delaying all information revelation till after A_2 's acceptance. This simultaneous revelation of the principal and A_2 's information stands in contrast with what is feasible with simultaneous bilateral contracting where the principal reports always after both agents. The contracting possibilities underlying the use of the Unscrutability Principle come thus definitively closer to what is feasible under a centralized mechanism. In contrast, we could keep a more symmetric approach between the simultaneous and the sequential timings by still allowing the principal to report to A_2 what he has learned from A_1 only after A_2 's own report. We would then be obviously back to the same non-manipulability constraints than under simultaneous contracting and our previous analysis would carry over.

To make what we believe is a more relevant comparison between the simultaneous and sequential contracting games, consider the following timing. First, agents privately learn their types. Second, the principal offers to A_1 a sub-mechanism $\{t_1(\hat{\theta}_1, \tilde{\theta}_2), q_1(\hat{\theta}_1, \tilde{\theta}_2)\}_{(\hat{\theta}_1, \tilde{\theta}_2) \in \Theta^2}$. Third, A_1 reports $\hat{\theta}_1$ in this sub-mechanism; this message is observed by the principal. Fourth, the principal offers to A_2 a sub-mechanism $\{t_2(\hat{\theta}_2), q_2(\hat{\theta}_2)\}_{\hat{\theta}_2 \in \Theta}$.³⁴ Fifth, A_2 reports $\hat{\theta}_2$ in this sub-mechanism. Sixth, the principal uses the information learned from A_2 to report $\tilde{\theta}_2$ in A_1 's sub-mechanism. Finally, production and transfers occur.

To establish our next result, we need to ensure that the virtual type of A_2 , computed once the realization of θ_1 is known, is increasing in θ_2 to guarantee that the incentive problem with respect to A_2 is well-behaved.

Assumption 5 The function $\theta_2 + \frac{\tilde{F}(\theta_2|\theta_1)}{\tilde{f}(\theta_2|\theta_1)}$ is increasing in θ_2 for all θ_1 .

In this setting, we can prove that the unique equilibrium is fully revealing,³⁵ i.e., such that both agents report truthfully in their sub-mechanisms, the principal does not manipulate his report on A_2 in A_1 's sub-mechanism and reveals his information on A_1 's report through his contract to A_2 . Moreover, we have:

Proposition 10 When projects are separable and Assumption 5 holds, the principal's expected profit in the sequential bilateral contracting game is lower than in the simultaneous contracting game.

³⁴Equivalently, the principal offers to A_2 a nonlinear price $t_2(q_2)$ and let A_2 choose the quantity q_2 . In this sequential game, the strategy space available to P in the relationship with A_2 is therefore different from what is available in the simultaneous game. With such mechanism, all communication between the principal and A_2 on what he has learned by contracting with A_1 takes place through the mere offer of the contract $t_2(q_2)$.

 $^{^{35}\}mathrm{Up}$ to some arbitrary out-of equilibrium beliefs.

8 Relationships with the Literature

This paper is linked to several trends of the mechanism design literature reviewed below.

Partial Commitment. Our modeling of the principal's limited inability to commit to a grand-mechanism leads to a tractable characterization of non-manipulable mechanisms with bilateral contracting by means of a simple Revelation Principle. More generally, models with partial commitment require giving up such simple approach and might involve partially revealing strategies (Bester and Strausz 2000 and 2001, Krishna and Morgan 2006). This difficulty is avoided in our context because we focus on private values environments where the principal's utility function does not directly depend on the agents' types. Hence, agents do not manipulate their reports to the principal to affect his beliefs about their types and influence his optimal manipulations. Whatever information is learned by the principal with an agent, non-manipulability requires that it is truthfully revealed to others. Non-manipulability constraints can thus be interpreted as incentive compatibility constraints with respect to the endogenous private information that the principal learns from the agents. This is reminiscent of the *posterior implementability* concept developed by Green and Laffont (1987) in which agents' equilibrium strategies are best-responses to each other even after they learned information revealed by the play of the mechanism itself. However, non-manipulability concerns the principal's behavior.

Finally, Baliga, Corchon and Sjöstrom (1997) investigate implementation when the mediator himself is a player and reacts to whatever information privately informed agents may report by choosing a decision. Formally, the mechanism design game is transformed into a signaling game. We are less extreme in modeling the principal's lack of commitment and still allow some commitment to bilateral contracts.

Mechanism design in correlated environments. Results on the irrelevance of private information in correlated information environments (Crémer and McLean 1985, 1988, Riordan and Sappington 1988, Johnson, Pratt and Zeckhauser 1990, d'Aspremont, Crémer and Gerard-Varet 1990, Matsushima 1991 and McAfee and Reny 1992) have already been attacked on various fronts. A first approach is to introduce risk-aversion and wealth effects (Robert 1991, Eso 2004), limited liability (Demougin and Garvie 1991), ex post participation constraints (Demski and Sappington 1988, Dana 1993), or limited enforce-ability (Compte and Jehiel 2009). In our paper instead, the benefits of using correlated information is undermined by non-manipulability constraints on the principal's side.

A second line of research argues that correlation may not be as generic as suggested by the earlier literature. Neeman (2004) points out that the type of an agent should not simultaneously determine his beliefs on others and be payoff-relevant. Bergemann and Morris (2005) model higher order beliefs and show that robust implementation may amount to ex post implementation. Chung and Ely (2007) show that a maxmin principal may want to rely on dominant strategy implementation. These approaches yield somewhat extreme results since Bayesian mechanisms are given up. Bilateral contracting between the principal and his agents also relaxes the common knowledge requirements assumed in standard mechanism design but it does so in a simple and tractable way that preserves the properties of Bayesian implementation.³⁶ As a result, Bayesian implementation keeps much of its force. Resolution techniques to derive optimal mechanisms are also similar to those already well-known for independent types.

Full surplus extraction in correlated environments may also be limited when agents collude (Laffont and Martimort 2000). Key to this collusion possibility is the fact that agents can coordinate their strategies. This coordination is certainly harder when agents contract separately with their principal. Our focus on bilateral contracting points at another polar case which leaves less scope for horizontal collusion between agents but introduces the possibility of manipulations by the principal.³⁷

Subjective evaluations. There is a literature on the design of incentive contracts between a principal and his agents in moral hazard contexts where the principal's evaluation of the agents' performance is subjective, i.e., private information of the principal himself (McLeod 2003, Fuchs 2007). One possible solution to restore double-edged incentives is "burning money." Another solution suggested by Rahman and Obara (2007), is to use correlated strategy as the implementation concept. In our model, both the option of "burning money" and that of appointing another mediator making secret recommendations rely on the ability of the principal not to collude with a third-party. With such collusion, those solutions lose their bites and we are back to the same analysis as that undertaken in this paper. In this respect, our paper, by allowing for multiple agents, informational and production externalities, and continuous types goes beyond the findings in Strausz (2006) who analyzes also the principal's incentives to manipulate an informative signal vis-à-vis a unique agent.³⁸

Contractual externalities with bilateral contracts. The IO literature on bilateral contracting (O'Brien and Shaffer 1992, McAfee and Schwartz 1994, Segal 1999) analyzes complete information environments where a manufacturer (principal) can contract with his retailers (agents) only through simple bilateral contracts. The focus is on the principal's opportunistic behavior that arises when he strikes each of those bilateral deals independently and the retailers' payoffs depend on each others' contracting variables with

 $^{^{36}}$ Readers accustomed with the moral hazard literature know that correlation between the agents' performances may be used to better design incentives without of course voiding the agency problem of its interest. Our results have the same flavor.

³⁷In a moral hazard context, Gromb and Martimort (2007) study the consequences for organizational design of vertical collusion between the principal and each of his agents.

³⁸We thank R. Strausz for making us aware of this paper after earlier drafts of ours were completed.

the principal. Although, we share with this literature some common concerns in studying the opportunistic behavior of a principal, this is in a different context. Our paper deals instead with informational externalities across agents. Since non-manipulability constraints depend only on the principal's payoff, introducing payoff externalities between agents would not change our analysis. Moreover, for most of our analysis above, mechanisms are public and, the principal's opportunistic behavior comes from his possibilities to manipulate communication and not to sign independent secret deals.

Common agency. Our modeling of the principal's lack of commitment is reminiscent of the common agency literature.³⁹ This similarity should come at no surprise. In our framework, the key issue is to prevent the principal's opportunistic behavior vis-à-vis each of his agents. Under common agency, the same kind of opportunistic behavior occurs, with the common agent reacting to his principals' offers and making optimal output choices once he knows whose contracts have been offered. Beside the allocation of bargaining powers between parties, there is another difference between common agency and the environment described in this paper. The principal has more commitment power here since he can design sub-mechanism in a first stage and restrict the possible choice of the uninformed agents within menus.⁴⁰ Although a priori minor, this difference simplifies the analysis. This instilled minimal level of commitment allows us to maintain much of the optimization techniques available in standard mechanism design without falling into the technical difficulties faced when characterizing Nash equilibria in the context of multi-contracting mechanism design, in particular the multiplicity of equilibria.⁴¹

9 Conclusion

Considering bilateral contracts paves the way to a theory which responds to some of the most often heard criticisms addressed to the mechanism design methodology. Even in correlated information environments, insisting on non-manipulability restores a genuine trade-off between efficiency and rent extraction. This leads to a second-best analysis that stresses the role of virtual generalized costs even in correlated environments. In several contexts of interest (separable projects, auctions, team productions, more general production externalities), we analyzed this rent/efficiency trade-off and characterized optimal non-manipulable mechanisms.

³⁹Bernheim and Whinston (1986), Stole (1991), Martimort (1992, 2007), Mezzetti (1997), Martimort and Stole (2002, 2009), Peters (2001). Most often private information is modeled on the common agent's side in this literature, an exception being Martimort and Moreira (2009).

⁴⁰Martimort and Moreira (2009) study a common agency game where informed principals are not restricted when choosing the contracts they use with a common uninformed agent.

⁴¹Martimort (2007) argues that one should look for minimal departures of the centralized mechanism design framework which go towards modeling multi-contracting settings but avoid this difficulty. The non-manipulability constraints we developed here can be viewed as such departure.

Several extensions would be worth pursuing.

First, each of these particular settings studied above certainly deserves further analysis either by modifying information structures and preferences or by focusing on organizational problems coming from the analysis of real world institutions in particular contexts (political economy, regulation, vertical restraints in a IO context, etc..).

Second, introducing a bias in the principal's preferences towards either agent could also raise interesting issues. First by making the principal's objective function somewhat congruent with that of one of the agents, one goes towards a simple modeling of vertical collusion and favoritism. Second, this congruence may introduce interesting aspects related to the common values elements that arise in such environment and that have been set aside by our focus on a private values setting.

Third, it would be worth investigating further what is the scope for horizontal collusion between agents in the environments depicted in this paper. Collusion may justify the restriction to bilateral contracting in the first place. Indeed, bilateral contracting implies private communication between agents and their principal which might make it more difficult for them to enforce any collusive agreement. This should be contrasted with the case of grand-mechanisms that would not control horizontal communication between agents and would allow the agents to collude on their reporting strategies when public. Such analysis could lead to an interesting trade-off between the cost of the principal's opportunism under bilateral contracting and the fact that collusion might be easier with more centralized and transparent procedures.

Fourth, it might be worth extending our analysis of sequential contracting games to the case of production externalities. Such general investigation might lead to interesting insights on optimal contracting modes in environments with limited commitment.

In practice, the degree of transparency of communication in an organization may be intermediate between what arises either with bilateral contracting or with a more centralized grand-mechanism. Reputation on the principal's side for not manipulating information might certainly help but the extent by which it is so remains to be studied.

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Appendix

Proof of Lemma 1. Take any arbitrary mechanism $(g(\cdot), \mathcal{M}) = ((g_1(\cdot), \mathcal{M}), ..., (g_n(\cdot), \mathcal{M}))$ for any arbitrary communication space $\mathcal{M} = \prod_{i=1}^n \mathcal{M}_i$. Consider also a perfect Bayesian continuation equilibrium of the overall contractual game induced by $(g(\cdot), \mathcal{M})$. Such continuation *PBE* is a triplet $\{m^*(\cdot), \hat{m}^*(\cdot), d\mu(\theta|m)\}$ that satisfies:

• Agent A_i with type θ_i reports a private message $m_i^*(\theta_i)$ to the principal. The strategy $m^*(\theta) = (m_1^*(\theta_1), ..., m_n^*(\theta_n))$ forms a Bayesian-Nash equilibrium among the agents. The corresponding equilibrium conditions are stated in (5).

• P updates his beliefs on the agents' types following Bayes' rule whenever possible, i.e, when $m \in \text{supp}$ $m^*(\cdot)$. Otherwise, beliefs are arbitrary. Let denote $d\mu(\theta|m)$ the updated beliefs following the observation of a vector of messages m. • Given any such vector m (either on or out of the equilibrium path) and the corresponding posterior beliefs, the principal reports the messages $(\hat{m}_{-1}^*(m), ..., \hat{m}_{-n}^*(m))$ which maximizes his expected payoff, i.e.,

$$(\hat{m}_{-1}^*(m), ..., \hat{m}_{-n}^*(m))$$

$$\in \arg \max_{(\hat{m}_{-1},\dots,\hat{m}_{-n})\in\Pi_{i=1}^{n}\mathcal{M}_{-i}} \int_{\Theta^{n}} \left\{ \tilde{S}(q_{1}(m_{1},\hat{m}_{-1})),\dots,q_{n}(m_{n},\hat{m}_{-n})) - \sum_{i=1}^{n} t_{i}(m_{i},\hat{m}_{-i}) \right\} d\mu(\theta|m)$$
(A.1)

Because we are in a private values context where the agents' types do not enter directly into the principal's utility function, expectations do not matter and (A.1) can be rewritten more simply as (6).

Proof of Proposition 1. Consider the agents' Bayesian incentive compatibility conditions that must be satisfied by $m^*(\cdot)$. For A_i , we have for instance

$$m_i^*(\theta_i) \in \arg\max_{\tilde{m}_i \in \mathcal{M}_i} \mathop{E}_{\theta_{-i}} \left(t_i \left(\tilde{m}_i, \hat{m}_{-i}^*(\tilde{m}_i, m_{-i}^*(\theta_{-i})) \right) - \theta_i q_i \left(\tilde{m}_i, \hat{m}_{-i}^*(\tilde{m}_i, m_{-i}^*(\theta_{-i})) \right) |\theta_i \rangle.$$

The proof of a Revelation Principle will now proceed in two steps. In the first one, we replace the mechanism $(g(\cdot), \mathcal{M})$ by another mechanism $(\tilde{g}(\cdot), \mathcal{M})$ which is not manipulable by the principal. In the second step, we replace $(\tilde{g}(\cdot), \mathcal{M})$ by a direct, truthful and still non-manipulable mechanism $(\bar{g}(\cdot), \Theta^n)$.

Step 1. Consider the new mechanism $(\tilde{g}(\cdot), \mathcal{M})$ defined as:

$$\tilde{t}_i(m_i, m_{-i}) = t_i(m_i, \hat{m}_i^*(m_i, m_{-i})) \text{ and } \tilde{q}_i(m_i, m_{-i}) = q_i(m_i, \hat{m}_{-i}^*(m_i, m_{-i})) \text{ for } i = 1, ..., n.$$
(A.2)

Lemma 4 $(\tilde{g}(\cdot), \mathcal{M})$ is not manipulable by the principal, i.e., $\hat{m}^*_{-i}(m) = m \quad \forall m \in \mathcal{M}$ given that $\tilde{g}(\cdot)$ is offered.

Proof. Fix any $m = (m_1, ..., m_n) \in \mathcal{M}$. By (6), we have:

$$\tilde{S}(q_1(m_1, \hat{m}_{-1}^*(m)), ..., q_n(m_n, \hat{m}_{-n}^*(m))) - \sum_{i=1}^n t_i(m_i, \hat{m}_{-i}^*(m))$$

$$\geq \tilde{S}(q_1(m_1, \tilde{m}_{-1}), ..., q_n(m_n, \tilde{m}_{-n})) - \sum_{i=1}^n t_i(m_i, \tilde{m}_{-i}) \quad \forall (\tilde{m}_{-1}, ..., \tilde{m}_{-n}).$$

In particular, we get:

$$\tilde{S}(q_1(m_1, \hat{m}^*_{-1}(m)), ..., q_n(m_n, \hat{m}^*_{-n}(m))) - \sum_{i=1}^n t_i(m_i, \hat{m}^*_{-i}(m))$$

$$\geq \tilde{S}(q_1(m_1, \hat{m}_{-1}^*(m_1, m_{-1}')), \dots, q_n(m_n, \hat{m}_{-n}^*(m_n, m_{-n}'))) - \sum_{i=1}^n t_i(m_i, \hat{m}_{-i}^*(m_i, m_{-i}')).$$
(A.3)

Then, using the definition of $\tilde{g}(\cdot)$ given in (A.2), (A.3) ensures that $\forall (m'_{-1}, ..m'_{-n})$:

$$\tilde{S}(\tilde{q}(m)) - \sum_{i=1}^{n} \tilde{t}_{i}(m) \ge \tilde{S}(\tilde{q}_{1}(m_{1}, m_{-1}'), ..., \tilde{q}_{n}(m_{n}, m_{n}')) - \sum_{i=1}^{n} \tilde{t}_{i}(m_{i}, m_{-i}').$$
(A.4)

Given that $\tilde{g}(\cdot)$ is played, the best manipulation made by the principal is $\hat{m}_{-i}^*(m) = m$ for all m. $\tilde{g}(\cdot)$ is not manipulable by the principal.

It is straightforward to check that the new mechanism $\tilde{g}(\cdot)$ still induces an equilibrium strategy vector $m^*(\theta) = (m_1^*(\theta_1), ..., m_n^*(\theta_n))$ for the agents. Indeed, $m^*(\cdot)$ satisfies by definition the following Bayesian-Nash constraints:

$$m_{i}^{*}(\theta_{i}) \in \arg\max_{m_{i} \in \mathcal{M}_{i}} \sum_{\theta_{-i}} \left(t_{i}(m_{i}, \hat{m}_{-i}^{*}(m_{i}, m_{-i}^{*}(\theta_{-i}))) - \theta_{i}q_{i}(m_{i}, \hat{m}_{-i}^{*}(m_{i}, m_{-i}^{*}(\theta_{-i}))) | \theta_{i} \right)$$

which can be rewritten as:

$$m_i^*(\theta_i) \in \arg\max_{m_i \in \mathcal{M}_i} E_{\theta_{-i}} \left(\tilde{t}_i(m_i, m_{-i}^*(\theta_{-i})) - \theta_i \tilde{q}_i(m_i, m_{-i}^*(\theta_{-i})) | \theta_i \right).$$
(A.5)

Hence, $m^*(\cdot)$ is a Bayesian-Nash equilibrium of the new mechanism $\tilde{g}(\cdot)$.

Step 2. Consider now the direct revelation mechanism $(\bar{g}(\cdot), \Theta^n)$ defined as:

$$\bar{t}_i(\theta) = \tilde{t}_i(m^*(\theta)) \text{ and } \bar{q}_i(\theta) = \tilde{q}_i(m^*(\theta)) \text{ for } i = 1, ..., n.$$
 (A.6)

Lemma 5 $\bar{g}(\cdot)$ is truthful in Bayesian incentive compatibility and not manipulable.

Proof. First consider the non-manipulability of the mechanism $\bar{g}(\cdot)$. From (A.4), we get:

$$\tilde{S}\left(\bar{q}(\theta)\right) - \sum_{i=1}^{n} \bar{t}_{i}(\theta) \ge$$

$$\tilde{S}\left(\tilde{q}_{1}(m_{1}^{*}(\theta_{1}), m_{-1}'), .., \tilde{q}_{n}(m_{n}^{*}(\theta_{n}), m_{n}')\right) - \sum_{i=1}^{n} \tilde{t}_{i}(m_{i}^{*}(\theta_{i}), m_{-i}') \quad \forall m_{-i}' \in \mathcal{M}_{-i}.$$
(A.7)

Taking $m'_{-i} = m^*_{-i}(\theta'_{-i})$, (A.7) becomes

$$\tilde{S}(\bar{q}(\theta)) - \sum_{i=1}^{n} \bar{t}_{i}(\theta) \geq \\ \tilde{S}(\bar{q}_{1}(\theta_{1}, \theta_{-1}'), ..., \bar{q}_{n}(\theta_{n}, \theta_{-n}')) - \sum_{i=1}^{n} \bar{t}_{i}(\theta_{i}, \theta_{-i}') \quad \forall (\theta_{-1}', ..., \theta_{-n}').$$
(A.8)

Hence, $\bar{g}(\cdot)$ is non-manipulable.

Turning to (A.5), it is immediate to check that the agents' Bayesian incentive constraints can be written as:

$$\theta_i \in \arg\max_{\hat{\theta}_i \in \Theta} E_{\theta_{-i}} \left(\bar{t}_i(\hat{\theta}_i, \theta_{-i}) - \theta_i \bar{q}_i(\hat{\theta}_i, \theta_{-i}) | \theta_i \right).$$
(A.9)

Proof of Proposition 2. Let us define

$$\tilde{U}_i(\hat{\theta}_i, \theta_i) = \mathop{E}_{\theta_{-i}} \left(S(q_i(\hat{\theta}_i, \theta_{-i})) - \theta_i q_i(\hat{\theta}_i, \theta_{-i}) | \theta_i \right) - H_i(\hat{\theta}_i).$$

 $\tilde{U}_i(\hat{\theta}_i, \cdot)$ is differentiable for all $\hat{\theta}_i$. Without loss of generality we can restrict attention to quantity schedules that are bounded above by \bar{q} large enough. Therefore there exists an integrable function $b(\theta_i)$ such that

$$\left|\frac{\partial \tilde{U}_i}{\partial \theta_i}(\hat{\theta}_i, \theta_i)\right| = \left| \underset{\theta_{-i}}{E} \left(q_i(\hat{\theta}_i, \theta_{-i}) - \left(S(q_i(\hat{\theta}_i, \theta_{-i})) - \theta_i q_i(\hat{\theta}_i, \theta_{-i}) \right) \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \Big| \theta_i \right) \right| \le b(\theta_i),$$

for all $\hat{\theta}_i$ and almost all θ_i . We can now apply Theorem 2 in Milgrom and Segal (2002, p. 586) to ensure that

$$U_i(\theta_i) = U_i(\bar{\theta}) + \int_{\theta_i}^{\bar{\theta}} E_{\theta_{-i}} \left(q_i(x,\theta_{-i}) - (S(q_i(x,\theta_{-i})) - xq_i(x,\theta_{-i})) \frac{\tilde{f}_{\theta_i}(\theta_{-i}|x)}{\tilde{f}(\theta_{-i}|x)} \Big| x \right) dx.$$

Therefore, we obtain:

$$E_{\theta_i}(U_i(\theta_i)) = U_i(\bar{\theta})$$

$$+\int_{\underline{\theta}}^{\overline{\theta}} f(\theta_i) \left(\int_{\theta_i}^{\overline{\theta}} \mathop{E}_{\theta_{-i}} \left(q_i(x,\theta_{-i}) - (S(q_i(x,\theta_{-i})) - xq_i(x,\theta_{-i})) \frac{\tilde{f}_{\theta_i}(\theta_{-i}|x)}{\tilde{f}(\theta_{-i}|x)} \Big| x\right) dx\right) d\theta_i$$

Integrating by parts yields

$$E_{\theta_i}(U_i(\theta_i)) = U_i(\bar{\theta}) + E_{\theta}\left(\frac{F(\theta_i)}{f(\theta_i)}\left(q_i(\theta) - (S(q_i(\theta)) - \theta_i q_i(\theta))\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)}\right)\right).$$
(A.10)

First, let us suppose that (14) is binding only at $\theta_i = \overline{\theta}$. Of course minimizing the agents' information rent requires to set $U_i(\overline{\theta}) = 0$ when the right-hand side in (17) is negative; something that will be checked later. Inserting (A.10) into the principal's objective function and optimizing pointwise yields (19).

Monotonicity conditions. Assumption 1 and strict concavity of $S(\cdot)$ immediately imply that $\frac{\partial q^{SB}}{\partial \theta_{-i}}(\theta_i, \theta_{-i}) \geq 0$ and $\frac{\partial q^{SB}}{\partial \theta_i}(\theta_i, \theta_{-i}) < 0$.

Monotonicity of $U^{SB}(\theta_i)$. This monotonicity is ensured whenever the following sufficient condition holds

$$q^{SB}(\theta_i, \theta_{-i}) \ge \left(S(q^{SB}(\theta_i, \theta_{-i})) - \theta_i q^{SB}(\theta_i, \theta_{-i})\right) \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)}$$
(A.11)

since then integrating over θ_{-i} yields that the right-hand side of (17) is negative and thus $U_i(\theta_i)$ is non-increasing as supposed. Note that (A.11) holds when $\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \leq 0$. When instead $\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} > 0$, we have $q^{FB}(\theta_i) > q^{SB}(\theta_i, \theta_{-i}) > q^{BM}(\theta_i)$. Therefore, a sufficient condition for (A.11) is

$$\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \le \frac{q^{BM}(\theta_i)}{S(q^{FB}(\theta_i)) - \theta_i q^{FB}(\theta_i)}$$

as requested in Assumption 2.

Second-order conditions. For $q^{SB}(\theta_i, \theta_{-i})$ the local second-order condition (18) becomes

$$E_{\theta_{-i}}\left(\frac{\frac{\partial q^{SB}}{\partial \theta_i}(\theta_i, \theta_{-i})}{1 + \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)}\frac{F(\theta_i)}{f(\theta_i)}}\Big|\theta_i\right) \ge 0$$

which holds since $\frac{\partial q^{SB}}{\partial \theta_i}(\theta_i, \theta_{-i}) \leq 0$ from Assumption 1 and $1 + \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)}{\tilde{f}(\theta_{-i}|\theta_i)} \frac{F(\theta_i)}{f(\theta_i)} > 0$ from Assumption 2.

Global incentive compatibility. Observe that

$$\frac{\partial U^{SB}}{\partial \hat{\theta}_i}(\hat{\theta}_i, \theta_i) = E_{\theta_{-i}} \left((S'(q^{SB}(\hat{\theta}_i, \theta_{-i})) - \theta_i) \frac{\partial q^{SB}}{\partial \hat{\theta}_i}(\hat{\theta}_i, \theta_{-i}) |\theta_i \right) - \dot{H}^{SB}(\hat{\theta}_i).$$

Taking into account the first-order condition (16), we get:

$$\begin{split} & \frac{\partial U^{SB}}{\partial \hat{\theta}_i}(\hat{\theta}_i, \theta_i) \\ &= \underbrace{E}_{\theta_{-i}} \left(\left(S'(q^{SB}(\hat{\theta}_i, \theta_{-i})) - \theta_i \right) \frac{\partial q^{SB}}{\partial \hat{\theta}_i}(\hat{\theta}_i, \theta_{-i}) | \theta_i \right) - \underbrace{E}_{\theta_{-i}} \left(\left(S'(q^{SB}(\hat{\theta}_i, \theta_{-i})) - \hat{\theta}_i \right) \frac{\partial q^{SB}}{\partial \hat{\theta}_i}(\hat{\theta}_i, \theta_{-i}) | \hat{\theta}_i \right) \\ &= \int_{\underline{\theta}}^{\overline{\theta}} \frac{\partial q^{SB}}{\partial \hat{\theta}_i}(\hat{\theta}_i, \theta_{-i}) \left(\left(\left(\hat{\theta}_i - \theta_i + \frac{\frac{F(\hat{\theta}_i)}{f(\hat{\theta}_{-i}|\hat{\theta}_i)}}{1 + \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\hat{\theta}_i)}{f(\theta_{-i}|\hat{\theta}_i)} \frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}} \right) \tilde{f}(\theta_{-i}|\theta_i) - \frac{\frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}}{1 + \frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)} \frac{\tilde{f}(\theta_{-i}|\hat{\theta}_i)}}{1 + \frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)} \frac{\tilde{f}(\theta_{-i}|\hat{\theta}_i)}{f(\theta_{-i}|\hat{\theta}_i)}} \tilde{f}(\theta_{-i}|\hat{\theta}_i) \right) d\theta_{-i} \\ &= \int_{\underline{\theta}}^{\overline{\theta}} \frac{\partial q^{SB}}{\partial \hat{\theta}_i} (\hat{\theta}_i, \theta_{-i}) \psi(\hat{\theta}_i, \theta_i, \theta_{-i}) d\theta_{-i} \end{split}$$

where

$$\psi(\hat{\theta}_i, \theta_i, \theta_{-i}) = \left(\hat{\theta}_i - \theta_i + \frac{\frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}}{1 + \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\hat{\theta}_i)}{\tilde{f}(\theta_{-i}|\hat{\theta}_i)}}\frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}\right)\tilde{f}(\theta_{-i}|\theta_i) - \frac{\frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}}{1 + \frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\hat{\theta}_i)}{\tilde{f}(\theta_{-i}|\hat{\theta}_i)}}\tilde{f}(\theta_{-i}|\hat{\theta}_i).$$

Observe first that $\psi(\theta_i, \theta_i, \theta_{-i}) = 0$. By the Intermediate Values Theorem, we have $\tilde{f}(\theta_{-i}|\hat{\theta}_i) - \tilde{f}(\theta_{-i}|\theta_i) = \tilde{f}_{\theta_i}(\theta_{-i}|\xi)(\hat{\theta}_i - \theta_i)$, for some $\xi \in]\theta_i, \hat{\theta}_i[$. Denote $M = \max_{(\theta_i, \theta_{-i}) \in \Theta^2} \tilde{f}_{\theta_i}(\theta_{-i}|\theta_i)$, we have $\tilde{f}(\theta_{-i}|\hat{\theta}_i) - \tilde{f}(\theta_{-i}|\theta_i) \leq M(\hat{\theta}_i - \theta_i)$ for $\hat{\theta}_i \geq \theta_i$ and $\psi(\hat{\theta}_i, \theta_i, \theta_{-i}) \geq 0$ for $\hat{\theta}_i \geq \theta_i$ when

$$M \leq \tilde{f}(\theta_{-i}|\theta_i) \left(\frac{1 + \frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)} \frac{f_{\theta_i}(\theta_{-i}|\hat{\theta}_i)}{\tilde{f}(\theta_{-i}|\hat{\theta}_i)}}{\frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}} \right).$$
(A.12)

Since $\frac{\tilde{f}_{\theta_i}(\theta_{-i}|\hat{\theta}_i)}{\tilde{f}(\theta_{-i}|\hat{\theta}_i)} \ge -\frac{M}{\min_{(\hat{\theta}_i,\theta_{-i})\in\Theta^2}\tilde{f}(\theta_{-i}|\hat{\theta}_i)}$, (A.12) holds when

$$M \le \frac{f(\hat{\theta}_i)}{F(\hat{\theta}_i)} \frac{\tilde{f}(\theta_{-i}|\theta_i)}{1 + \frac{\tilde{f}(\theta_{-i}|\theta_i)}{\min_{(\hat{\theta}_i, \theta_{-i}) \in \Theta^2} \tilde{f}(\theta_{-i}|\hat{\theta}_i)}} \quad \forall \hat{\theta}_i \ge \theta_i, \forall \theta_{-i}.$$

A sufficient condition for this is

$$M \le \min_{\theta_i \in \Theta} f(\theta_i) \frac{(\min_{(\theta_i, \theta_{-i}) \in \Theta^2} f(\theta_{-i} | \theta_i))^2}{2 \max_{(\theta_i, \theta_{-i}) \in \Theta^2} \tilde{f}(\theta_{-i} | \theta_i)}$$

as requested by Assumption 2 since then

$$\begin{split} \min_{\theta_i \in \Theta} f(\theta_i) \frac{(\min_{(\theta_i, \theta_{-i}) \in \Theta^2} \tilde{f}(\theta_{-i} | \theta_i))^2}{2 \max_{(\theta_i, \theta_{-i}) \in \Theta^2} \tilde{f}(\theta_{-i} | \theta_i)} \leq \min_{\theta_i \in \Theta} f(\theta_i) \frac{\tilde{f}(\theta_{-i} | \theta_i)}{1 + \frac{\tilde{f}(\theta_{-i} | \theta_i)}{\min_{(\hat{\theta}_i, \theta_{-i}) \in \Theta^2} \tilde{f}(\theta_{-i} | \hat{\theta}_i)}} \\ \leq \frac{f(\hat{\theta}_i)}{F(\hat{\theta}_i)} \frac{\tilde{f}(\theta_{-i} | \theta_i)}{1 + \frac{\tilde{f}(\theta_{-i} | \theta_i)}{\min_{(\hat{\theta}_i, \theta_{-i}) \in \Theta^2} \tilde{f}(\theta_{-i} | \hat{\theta}_i)}}. \end{split}$$

Turning now to the case $\hat{\theta}_i < \theta_i$. Note that we have then $\tilde{f}(\theta_{-i}|\hat{\theta}_i) - \tilde{f}(\theta_{-i}|\theta_i) \ge M(\hat{\theta}_i - \theta_i)$ for $\hat{\theta}_i \le \theta_i$. Therefore, we get:

$$\psi(\hat{\theta}_i, \theta_i, \theta_{-i}) \le (\hat{\theta}_i - \theta_i) \left(\tilde{f}(\theta_{-i}|\theta_i) + M \frac{\frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)}}{1 + \frac{F(\hat{\theta}_i)}{f(\hat{\theta}_i)} \frac{\tilde{f}_{\theta_i}(\theta_{-i}|\hat{\theta}_i)}{\tilde{f}(\theta_{-i}|\hat{\theta}_i)}} \right) \le 0 \text{ for } \hat{\theta}_i < \theta_i$$

when Assumption 2 holds.

Proof of Lemma 2. Starting from (8) and writing a first-order condition yields (22). To prove that those conditions are also locally sufficient, denote the principal's ex post profit as:

$$V(\hat{\theta}, \theta) = \tilde{S}(q_1(\theta_1, \hat{\theta}_2), q_2(\hat{\theta}_1, \theta_2)) - t_1(\theta_1, \hat{\theta}_2) - t_2(\hat{\theta}_1, \theta_2)$$

We have:

$$\frac{\partial^2 V}{\partial \hat{\theta}_2^2}(\hat{\theta}, \theta) = \frac{\partial^2 \tilde{S}}{\partial q_1^2}(q_1(\theta_1, \hat{\theta}_2), q_2(\hat{\theta}_1, \theta_2)) \left(\frac{\partial q_1}{\partial \theta_2}(\theta_1, \hat{\theta}_2)\right)^2$$

$$+\frac{\partial \tilde{S}}{\partial q_1}(q_1(\theta_1,\hat{\theta}_2),q_2(\hat{\theta}_1,\theta_2))\frac{\partial^2 q_1}{\partial \theta_2^2}(\theta_1,\hat{\theta}_2)-\frac{\partial^2 t_1}{\partial \theta_2^2}(\theta_1,\hat{\theta}_2).$$

Taking into account (22) and differentiating with respect to θ_2 yields:

$$\frac{\partial^2 \tilde{S}}{\partial q_1^2}(q(\theta)) \left(\frac{\partial q_1}{\partial \theta_2}\right)^2 + \frac{\partial \tilde{S}}{\partial q_1}(q(\theta)) \frac{\partial^2 q_1}{\partial \theta_2^2}(\theta) - \frac{\partial^2 t_1}{\partial \theta_2^2}(\theta) = -\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2}(q(\theta)) \frac{\partial q_1}{\partial \theta_2}(\theta) \frac{\partial q_2}{\partial \theta_2}(\theta)$$

Finally, we get:

$$\frac{\partial^2 V}{\partial \hat{\theta}_2^2}(\theta, \theta) = -\frac{\partial^2 \hat{S}}{\partial q_1 \partial q_2}(q(\theta)) \frac{\partial q_1}{\partial \theta_2}(\theta) \frac{\partial q_2}{\partial \theta_2}(\theta) \le 0$$

when Assumption 3 holds.

Direct computations yields also $\frac{\partial^2 V}{\partial \hat{\theta}_1 \partial \hat{\theta}_2}(\theta, \theta) = \frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2}(q(\theta)) \frac{\partial q_1}{\partial \theta_2}(\theta) \frac{\partial q_2}{\partial \theta_1}(\theta)$. Finally, we have:

$$\frac{\partial^2 V}{\partial \hat{\theta}_2^2}(\theta, \theta) \frac{\partial^2 V}{\partial \hat{\theta}_1^2}(\theta, \theta) - \left(\frac{\partial^2 V}{\partial \hat{\theta}_1 \partial \hat{\theta}_2}(\theta, \theta)\right)^2$$
$$= \left(\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2}(q(\theta))\right)^2 \frac{\partial q_1}{\partial \theta_2}(\theta) \frac{\partial q_2}{\partial \theta_1}(\theta) \left(\frac{\partial q_1}{\partial \theta_1}(\theta) \frac{\partial q_2}{\partial \theta_2}(\theta) - \frac{\partial q_1}{\partial \theta_2}(\theta) \frac{\partial q_2}{\partial \theta_1}(\theta)\right) \ge 0$$

which ensures concavity of the principal's problem at $\hat{\theta} = \theta$ when Assumption 4 holds.

Proof of Lemma 3. To prove global optimality of a non-manipulable strategy, it turns out that an approach in terms of nonlinear prices helps. Define thus $T_i(q_i, \theta_i) = t_i(\theta_i, \theta_{-i})$ for θ_{-i} such that $q_i(\theta_i, \theta_{-i})$. From (8), this definition is without any ambiguity because all type θ_{-i} which corresponds to the same output $q_i(\theta_i, \theta_{-i})$ must also correspond to the same transfer $t_i(\theta_i, \theta_{-i})$ otherwise a valuable manipulation would be feasible. Assume now that $\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \theta_{-i}) \neq 0$ so that $q_i(\theta_i, \theta_{-i})$ is invertible with respect to θ_{-i} . Denote $\Theta_{-i}(q_i, \theta_i)$ the inverse function.

The non-manipulability constraints can be rewritten as:

$$q(\theta) = (q_1(\theta), q_2(\theta)) \in \arg\max_q \tilde{S}(q_1, q_2) - \sum_{i=1}^2 T_i(q_i, \theta_i) = J(\theta, q).$$
(A.13)

It can be checked that:

$$\frac{\partial T_i}{\partial q_i}(q_i,\theta_i) = \frac{\partial \tilde{S}}{\partial q_i}(q_i,q_{-i}(\theta_i,\Theta_{-i}(q_i,\theta_i))).$$

So that the first-order conditions for (A.13) defines $q(\theta)$. The local analysis above also proves that second-order conditions are always locally satisfied.

We turn next to the global concavity of $J(\theta, q)$. Observe that:

$$\frac{\partial^2 T_i}{\partial q_i^2}(q_i, \theta_i) = \frac{\partial^2 \tilde{S}^2}{\partial q_i^2}(q_i, q_{-i}(\theta_i, \Theta_{-i}(q_i, \theta_i))) + \frac{\partial^2 \tilde{S}^2}{\partial q_i \partial q_{-i}}(q_i, q_{-i}(\theta_i, \Theta_{-i}(q_i, \theta_i)))) \frac{\frac{\partial q_{-i}}{\partial \theta_{-i}}(\theta_i, \Theta_{-i}(q_i, \theta_i))}{\frac{\partial q_{-i}}{\partial \theta_{-i}}(\theta_i, \Theta_{-i}(q_i, \theta_i))}$$

Assume now that $\frac{\partial^2 \tilde{S}^2}{\partial q_i \partial q_{-i}}(q_i, q_{-i}) = \lambda$, then $\frac{\partial^3 \tilde{S}^2}{\partial q_i^2 \partial q_{-i}}(q_i, q_{-i}) = 0$ so that $\frac{\partial^2 \tilde{S}^2}{\partial q_i^2}(q_i, q_{-i}(\theta_i, \Theta_{-i}(q_i, \theta_i))) = \frac{\partial^2 \tilde{S}^2}{\partial q_i^2}(q_i, q_{-i})$ for any q_{-i} . From Assumption 3 and $\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \theta_{-i}) \neq 0$, we finally get:

$$\frac{\partial^2 J}{\partial q_i^2}(\theta, q) = -\frac{\partial^2 T_i}{\partial q_i^2}(q_i, \theta_i) + \frac{\partial^2 \tilde{S}^2}{\partial q_i^2}(q_i, q_{-i}) = \lambda \frac{\frac{\partial q_{-i}}{\partial \theta_{-i}}(\theta_i, \Theta_{-i}(q_i, \theta_i))}{\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \Theta_{-i}(q_i, \theta_i))} \le 0.$$

Similarly, we have:

$$\left(\frac{\partial^2 J}{\partial q_1^2}\frac{\partial^2 J}{\partial q_2^2} - \left(\frac{\partial^2 J}{\partial q_1 \partial q_2}\right)^2\right)(\theta, q) = \lambda^2 \left(\frac{\frac{\partial q_2}{\partial \theta_2}(\theta_1, \Theta_2(q_1, \theta_1))}{\frac{\partial q_1}{\partial \theta_2}(\theta_1, \Theta_2(q_1, \theta_1))}\frac{\frac{\partial q_1}{\partial \theta_1}(\Theta_1(q_2, \theta_2), \theta_2)}{\frac{\partial q_2}{\partial \theta_1}(\Theta_1(q_2, \theta_2), \theta_2)} - 1\right) \ge 0$$

when Assumption 4 holds.

Proof of Proposition 3. First, observe that condition (24) allows us to express the agent's incentive compatibility constraint as:

$$U_{i}(\theta_{i}) = \arg\max_{\hat{\theta}_{i}\in\Theta} E_{\theta_{-i}} \left(\int_{\underline{\theta}}^{\theta_{-i}} \frac{\partial \tilde{S}}{\partial q_{i}} (q(\hat{\theta}_{i}, x)) \frac{\partial q_{i}}{\partial \theta_{-i}} (\hat{\theta}_{i}, x) dx - \theta_{i} q_{i} (\hat{\theta}_{i}, \theta_{-i}) |\theta_{i} \right) - H_{i}(\hat{\theta}_{i}).$$
(A.14)

Using the Envelope Theorem yields the expression of the derivative of agent's information rent for a given differentiable output vector $q(\theta)$:

$$\dot{U}_{i}(\theta_{i}) = -\underbrace{E}_{\theta_{-i}}(q_{i}(\theta_{i},\theta_{-i})|\theta_{i}) + \underbrace{E}_{\theta_{-i}}\left(\left(\int_{\underline{\theta}}^{\theta_{-i}} \frac{\partial \tilde{S}}{\partial q_{i}}(q(\theta_{i},x)) \frac{\partial q_{i}}{\partial \theta_{-i}}(\theta_{i},x)dx - \theta_{i}q_{i}(\theta_{i},\theta_{-i})\right) \frac{\tilde{f}_{\theta_{i}}(\theta_{-i}|\theta_{i})}{\tilde{f}(\theta_{-i}|\theta_{i})}|\theta_{i}\right).$$
(A.15)

Integrating by parts the second term of (A.15) and taking into account that $\int_{\underline{\theta}}^{\overline{\theta}} \tilde{f}_{\theta_i}(\theta_{-i}|\theta_i) d\theta_{-i} = 0$ yields a new expression of $\dot{U}_i(\theta_i)$ as

$$\dot{U}_{i}(\theta_{i}) = -\underbrace{E}_{\theta_{-i}}(q_{i}(\theta_{i},\theta_{-i})|\theta_{i}) - \int_{\underline{\theta}}^{\overline{\theta}} \left(\int_{\underline{\theta}}^{\theta_{-i}} \tilde{f}_{\theta_{i}}(x|\theta_{i})dx\right) \left(\frac{\partial \tilde{S}}{\partial q_{i}}(q(\theta_{i},\theta_{-i}))dx - \theta_{i}\right) \frac{\partial q_{i}}{\partial \theta_{-i}}(\theta_{i},\theta_{-i})d\theta_{-i}.$$
(A.16)

From (A.16), agent A_i 's information rent is decreasing when Assumption 2 holds and thus (14) is binding at $\bar{\theta}$. This yields the following expression of A_i 's expected rent:

$$\begin{split} E_{\theta_i}\left(U_i(\theta_i)\right) &= E_{\theta}\left(\frac{F(\theta_i)}{f(\theta_i)}q_i(\theta)\right) \\ &+ E_{\theta}\left(\frac{F(\theta_i)}{\tilde{f}(\theta_i,\theta_{-i})}\left(\int_{\underline{\theta}}^{\theta_{-i}}\tilde{f}_{\theta_i}(x|\theta_i)dx\right)\left(\frac{\partial\tilde{S}}{\partial q_i}(q(\theta_i,\theta_{-i}))dx - \theta_i\right)\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i,\theta_{-i})\right) \end{split}$$

Inserting these expected rents into the principal's objective function yields the following calculus of variations problem:

$$(\mathcal{P}): \max_{\{q(\cdot)\}} \int_{\Theta^2} \Phi\left(\theta, q(\theta), \nabla q(\theta)\right) d\theta$$

where admissible arcs $q(\cdot)$ are in \mathcal{C}^1 , and

$$\Phi\left(\theta, q(\theta), \nabla q(\theta)\right) = \tilde{f}(\theta) \left(\tilde{S}(q(\theta)) - \sum_{i=1}^{2} \left(\theta_{i} + \frac{F(\theta_{i})}{f(\theta_{i})}\right) q_{i}(\theta)\right)$$
$$-\sum_{i=1}^{2} F(\theta_{i}) \left(\int_{\underline{\theta}}^{\theta_{-i}} \tilde{f}_{\theta_{i}}(x|\theta_{i}) dx\right) \left(\frac{\partial \tilde{S}}{\partial q_{i}}(q(\theta_{i}, \theta_{-i})) - \theta_{i}\right) \frac{\partial q_{i}}{\partial \theta_{-i}}(\theta)$$

Given that Assumption 2 holds, $\Phi(\theta, s, v)$ is concave in (s, v), the necessary conditions for optimality are also sufficient. The first necessary conditions are the Euler-Lagrange conditions⁴² satisfied by $q^{SB}(\theta)$. They are obtained by looking at variations of the functional inside the square Θ^2 and can be written as:

$$\Phi_{q_i} = \sum_{k=1}^{2} \frac{\partial \Phi_{q_i \theta_k}}{\partial \theta_k} \quad \text{for } i = 1, 2.$$
(A.17)

Simplifying yields (26).

The second set of necessary conditions for optimality is obtained by looking at variations of the functional on the boundary Γ of Θ^2 . They can be written as:

$$\int_{\Gamma} \psi(\theta) \overrightarrow{G}_i \cdot d\overrightarrow{n} = 0 \quad \text{for } i = 1, 2.$$
(A.18)

for any function $\psi(\theta) \in \mathcal{C}^1$ where $d\overrightarrow{n}$ is the normal outward to Γ and $\overrightarrow{G}_i = (\Phi_{q_{i\theta_1}}, \Phi_{q_{i\theta_2}})$. These conditions are obviously satisfied since terms of the form $F(\theta_i) \left(\int_{\underline{\theta}}^{\theta_{-i}} \widetilde{f}_{\theta_i}(x|\theta_i) dx \right)$ are zero on the boundary. The boundary conditions (27) come from taking $\theta_i = \underline{\theta}$ into (26).

•Using characteristics to approximate solutions close to the boundary surfaces: When $\frac{\partial^2 \tilde{S}}{\partial q_1 \partial q_2} = \lambda > 0$, we can rewrite the system of partial differential equations (26) as:

$$a(\theta_{1},\theta_{2})\frac{\partial q_{1}^{SB}}{\partial \theta_{1}}(\theta) - a(\theta_{2},\theta_{1})\frac{\partial q_{1}^{SB}}{\partial \theta_{2}}(\theta) = -\frac{\tilde{f}(\theta)}{\lambda} \left(\left(1 + \frac{F(\theta_{2})}{f(\theta_{2})}\frac{\tilde{f}_{\theta_{2}}(\theta_{1}|\theta_{2})}{\tilde{f}(\theta_{1}|\theta_{2})} \right) \left(\frac{\partial \tilde{S}}{\partial q_{2}}(q^{SB}(\theta)) - \theta_{2} \right) - \frac{F(\theta_{2})}{f(\theta_{2})} \right),$$
(A.19)
$$a(\theta_{1},\theta_{2})\frac{\partial q_{2}^{SB}}{\partial \theta_{1}}(\theta) - a(\theta_{2},\theta_{1})\frac{\partial q_{2}^{SB}}{\partial \theta_{2}}(\theta) = \frac{\tilde{f}(\theta)}{\lambda} \left(\left(1 + \frac{F(\theta_{1})}{f(\theta_{1})}\frac{\tilde{f}_{\theta_{1}}(\theta_{2}|\theta_{1})}{\tilde{f}(\theta_{2}|\theta_{1})} \right) \left(\frac{\partial \tilde{S}}{\partial q_{1}}(q^{SB}(\theta)) - \theta_{1} \right) - \frac{F(\theta_{1})}{f(\theta_{1})} \right)$$
(A.20)
$$a(\theta_{1},\theta_{2}) = F(\theta_{2}) \left(\int_{\underline{\theta}}^{\theta_{1}} \tilde{f}_{\theta_{2}}(x|\theta_{2})dx \right) \leq 0.$$

⁴²Gelfand and Fomin (2000, p. 153).

where

Let introduce the variable $z \in \mathbb{R}$ to parameterize characteristic curves which are tangent at each point to the surfaces $q_i = q_i^{SB}(\theta)$ defined through the system (A.19)-(A.20). We set:

$$\frac{d\theta_1}{dz}(z) = a(\theta_1, \theta_2) \text{ and } \frac{d\theta_2}{dz}(z) = -a(\theta_2, \theta_1).$$
(A.21)

Let $Q(z) = (Q_1(z), Q_2(z)) = q^{SB}(\theta(z))$. Equations (A.19) and (A.20) define a system of differential equations such that for i = 1, 2:

$$\dot{Q}_{i}(z) = \frac{(-1)^{i}\tilde{f}(\theta(z))}{\lambda} \left(\left(1 + \frac{F(\theta_{-i}(z))}{f(\theta_{-i}(z))} \frac{\tilde{f}_{\theta_{-i}}(\theta_{i}(z)|\theta_{-i}(z))}{\tilde{f}(\theta_{i}(z)|\theta_{-i}(z))} \right) \left(\frac{\partial\tilde{S}}{\partial q_{-i}}(Q(z)) - \theta_{-i}(z) \right) - \frac{F(\theta_{-i}(z))}{f(\theta_{-i}(z))} \right)$$
(A.22)

At this stage the difficulty in using the standard method of characteristics (as in John (1982) for instance) comes from the fact that the boundary conditions (27) correspond to characteristic curves. Nevertheless, with a little bit more work, we can prove existence (locally around the boundary) and provide an approximation for a solution to (26)-(27).

Let choose the initial values for z = 0 as

$$\theta_1(0) = \theta_2(0) = \theta_0 \in (\underline{\theta}, \overline{\theta}). \tag{A.23}$$

Since $a(\cdot)$ is continuous and satisfies a Lipschitz condition, the Uniqueness Theorem for ordinary differential equations ensures that the system (A.21) with these initial conditions has a unique solution. It can be easily checked that $\theta_1(z)$ (resp. $\theta_2(z)$) is strictly decreasing (resp. increasing). Moreover, in the (θ_1, θ_2) space the curve corresponding to the solution of (A.21)-(A.23) cannot reach the boundary $\theta_2 = \bar{\theta}$ for some z_0 such that $\theta_1(z_0) > \underline{\theta}$ because the unique solution to (A.21) such that, for some finite z_0 we have $\theta_2(z_0) = \bar{\theta}$ and $\theta_1(z_0) > \underline{\theta}$, is such that $\theta_2(z) = \theta$ for all z by the Uniqueness Theorem for ordinary differential equations. This would contradict the initial conditions (A.23). Moreover, because $\theta_1(z)$ (resp. $\theta_2(z)$) is decreasing and thus bounded below by θ (resp. increasing) (bounded above by θ), it has a limit when $z \to +\infty$ and this limit has to be $\underline{\theta}$ (resp. some θ_2^* such that $\theta_2^* < \overline{\theta}$). (Note that the limit is not reached. Indeed, by the Uniqueness Theorem, there exists a unique solution to (A.21) with the conditions $\theta_1(z_1) = \underline{\theta}$ and $\theta_2(z_1) = \theta_2^*$ for some $z_1 < +\infty$ and this limit is such that $\theta_1(z) = \underline{\theta}$ and $\theta_2(z) = \theta_2^*$ for all z contradicting (A.23).) Note for each initial condition θ_0 , the corresponding value of θ_2^* as $\theta_2^*(\theta_0)$. This function is weakly increasing (otherwise, there would be a contradiction with the Uniqueness Theorem for differential equations), obviously continuous in θ_0 and such that first, since $\theta_2^*(\theta_0) \ge \theta_0$ we have $\lim_{\theta_0 \to \bar{\theta}} \theta_2^*(\theta) = \bar{\theta}$, and second $\theta_2^*(\underline{\theta}) = \underline{\theta}$. Hence, any $\theta_2^* \in \Theta$ is the limit of a schedule $\theta_2(z)$ for some initial condition θ_0 .

To understand how the system $(\theta_1(z), \theta_2(z))$ behaves as $z \to +\infty$, observes that (A.21)

can be approximated as:

$$\dot{\theta}_1(z) = F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)(\theta_1(z) - \underline{\theta}) \text{ and } \dot{\theta}_2(z) = -f(\underline{\theta})\left(\int_{\underline{\theta}}^{\theta_2^*}\tilde{f}_{\theta}(x|\underline{\theta})dx\right)(\theta_1(z) - \underline{\theta}).$$
(A.24)

Integrating yields:

$$\theta_1(z) = \underline{\theta} + \mu exp(F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)z) \text{ and } \theta_2(z) = \theta_2^* - \mu \frac{f(\underline{\theta})\left(\int_{\underline{\theta}}^{\theta_2^*} \tilde{f}_{\theta}(x|\underline{\theta})dx\right)}{F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)} exp(F(\theta_2^*)f_{\theta}(\underline{\theta}|\theta_2^*)z)$$
(A.25)

for one constant $\mu \in \mathbb{R}$ which depends on the initial condition θ_0 . Changing variables, we set $y = \mu exp(F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)z)$ so that $F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)dz = \frac{dy}{y}$. Slightly abusing notations, we get:

$$\theta_1(y) = \underline{\theta} + y, \text{ and } \theta_2(y) = \theta_2^* - \frac{f(\underline{\theta}) \left(\int_{\underline{\theta}}^{\theta_2^*} \tilde{f}_{\theta}(x|\underline{\theta}) dx\right)}{F(\theta_2^*) \tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)} y$$
(A.26)

and (A.22) becomes:

$$\dot{Q}_{i}(y) = \frac{(-1)^{i}\tilde{f}(\theta(y))}{yF(\theta_{2}^{*})\tilde{f}_{\theta}(\underline{\theta}|\theta_{2}^{*})\lambda} \times \left(\left(1 + \frac{F(\theta_{-i}(y))}{f(\theta_{-i}(y))} \frac{\tilde{f}_{\theta_{-i}}(\theta_{i}(y)|\theta_{-i}(y))}{\tilde{f}(\theta_{i}(y)|\theta_{-i}(y))} \right) \left(\frac{\partial\tilde{S}}{\partial q_{-i}}(Q(y)) - \theta_{-i}(y) \right) - \frac{F(\theta_{-i}(y))}{f(\theta_{-i}(y))} \right)$$
(A.27)

with the initial data $Q(0) = q^{SB}(\underline{\theta}, \theta_2^*)$ we obtain thereby a solution $Q(y, \theta_2^*)$. These ordinary differential equations (A.27) have singularities at y = 0 since the numerator and denominator on the right-hand side of (A.27) are both equal to zero at that point.

However, using Lhospital's rule, the system (A.27) gives us the derivatives at 0, namely $(\dot{Q}_1(0, \theta_2^*), \dot{Q}_2(0, \theta_2^*))$, of that solutions as the solutions to (A.28)-(A.29) below:

$$\dot{Q}_1(0,\theta_2^*) = -\frac{\tilde{f}(\underline{\theta},\theta_2^*)}{F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)\lambda} \left(\left(1 + \frac{F(\theta_2^*)}{f(\theta_2^*)} \frac{\tilde{f}_{\theta_2}(\underline{\theta}|\theta_2^*)}{\tilde{f}(\underline{\theta}|\theta_2^*)} \right) \left(\lambda \dot{Q}_1(0,\theta_2^*) + S_{22}\dot{Q}_2(0,\theta_2^*) - \dot{\theta}_2(0)\right) \right)$$

$$-\dot{\theta}_{2}(0)\frac{d}{d\theta}\left(\frac{F(\theta)}{f(\theta)}\right)|_{\theta_{2}^{*}}+\frac{d}{dy}\left(\frac{F(\theta_{2}(y))}{f(\theta_{2}(y))}\frac{\tilde{f}_{\theta_{2}}(\theta_{1}(y)|\theta_{2}(y))}{\tilde{f}(\theta_{1}(y)|\theta_{2}(y))}\right)|_{y=0}(\varphi(\underline{\theta},\theta_{2}^{*})-\theta_{2}^{*})\right)$$
(A.28)

$$\dot{Q}_{2}(0,\theta_{2}^{*}) = \frac{\tilde{f}(\underline{\theta},\theta_{2}^{*})}{F(\theta_{2}^{*})\tilde{f}_{\theta}(\underline{\theta}|\theta_{2}^{*})\lambda} \left(S_{11}\dot{Q}_{1}(0,\theta_{2}^{*}) + \lambda\dot{Q}_{2}(0,\theta_{2}^{*}) - 2\dot{\theta}_{1}(0)\right)$$
(A.29)

where $S_{11} = \frac{\partial^2 \tilde{S}}{\partial q_1^2}(Q(0, \theta_2^*)), S_{22} = \frac{\partial^2 \tilde{S}}{\partial q_2^2}(Q(0, \theta_2^*)).$

This system admits a unique solution in $(\dot{Q}_1(0, \theta_2^*), \dot{Q}_2(0, \theta_2^*))$, which proves local existence, since

$$\begin{vmatrix} -1 - \gamma & -\gamma \frac{S_{22}}{\lambda} \\ \epsilon \frac{S_{11}}{\lambda} & \epsilon - 1 \end{vmatrix} = 2 + \gamma \epsilon \left(\frac{S_{11}S_{22}}{\lambda^2} - 1 \right) \neq 0$$

where $\gamma = 1 + \frac{\tilde{f}(\underline{\theta}, \theta_2^*)}{F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)} < 0$ when the correlation is small enough and $\epsilon = \gamma - 1 = \frac{\tilde{f}(\underline{\theta}, \theta_2^*)}{F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)} < 0$. This defines the derivative and the local behavior of at least a solution $(Q_1(y, \theta_2^*), Q_2(y, \theta_2^*))$ as $(Q_1(y, \theta_2^*) = Q_1(0, \theta_2^*) + \dot{Q}_1(0, \theta_2^*)y, Q_2(y, \theta_2^*) = Q_2(0, \theta_2^*) + \dot{Q}_1(0, \theta_2^*)y)$.

Now, solving the system $\theta = \theta(y, \theta_2^*)$ for y small enough yields $(y, \theta_2^*) = (Y(\theta), \Theta_2^*(\theta))$. Using (A.26), we get:

$$y = \theta_1 - \underline{\theta}$$
 and $\theta_2 - \theta_2^* = \beta(\theta_2^*)(\theta_1 - \underline{\theta})$

where $\beta(\theta_2^*) = -\frac{f(\underline{\theta}) \int_{\underline{\theta}}^{\theta_2^*} \tilde{f}_{\theta}(x|\underline{\theta})dx}{F(\theta_2^*)\tilde{f}_{\theta}(\underline{\theta}|\theta_2^*)}$. This system can be uniquely inverted for θ_1 close enough to $\underline{\theta}$ since the derivative w.r.t. θ_2^* of the right-hand side of the second equation is non-zero for θ_2 close enough to θ_2^* . Finally, locally around $(\underline{\theta}, \theta_2^*)$, we get $q^{SB}(\theta) = Q(Y(\theta), \Theta_2^*(\theta))$ for a solution to (26) such that $Q(0, \theta_2^*) = q^{SB}(\underline{\theta}, \theta_2^*)$.

Finally, tedious but straightforward computations show that the derivatives $\frac{\partial q_i}{\partial \theta_1}(\theta)$ and $\frac{\partial q_i}{\partial \theta_2}(\theta)$ for i = 1, 2 satisfy Assumptions 3 and 4 provided λ is small enough and $\frac{\partial \varphi}{\partial \theta_i}(\theta_i, \theta_{-i}) \geq |\frac{\partial \varphi}{\partial \theta_{-i}}(\theta_i, \theta_{-i})|$.

Proof of Corollary 1. Denote $q^{FB}(\underline{\theta}, \underline{\theta}) = \frac{\mu - \theta}{1 - \lambda}$ the first-best output at $(\underline{\theta}, \underline{\theta})$, and the new variables $y_i(x_i, x_{-i}) = q_i^{SB}(\theta_i, \theta_{-i}) - q^{FB}(\underline{\theta}, \underline{\theta})$ and $x_i = \theta_i - \underline{\theta}$. We are looking for an analytic solution to (26) in the neighborhood of $(\underline{\theta}, \underline{\theta})$. Up to terms of order more than 2, (26) (for i = 1) can be rewritten in the neighborhood of $(\underline{\theta}, \underline{\theta})$ as:

$$(1+l(\theta_1-\underline{\theta}))(\mu-q_1^{SB}+\lambda q_2^{SB}-\theta_1)-(\theta_1-\underline{\theta})-m(\theta_1-\underline{\theta})^2 = l\lambda(\theta_1-\underline{\theta})(\theta_2-\underline{\theta})\left(\frac{\partial q_2^{SB}}{\partial \theta_1}-\frac{\partial q_2^{SB}}{\partial \theta_2}\right)$$

which yields with the new variables

$$(1+lx_1)(-y_1+\lambda y_2-x_1) - x_1 - mx_1^2 = l\lambda x_1 x_2 \left(\frac{\partial y_2}{\partial x_1} - \frac{\partial y_2}{\partial x_2}\right)$$
(A.30)

and a similar equation is obtained by permuting indices.

We look for a symmetric analytic solution of the form:

$$y_i(x_i, x_{-i}) = a_1 x_i + a_2 x_{-i} + b_1 x_i^2 + b_2 x_{-i}^2 + b_3 x_i x_{-i} + o_i(||x||^2),$$

where $o_i(||x||^2)$ (i = 1, 2) is of order more than 2. Inserting this expression into (A.30) and identifying the coefficients yields:

$$a_1 = -\frac{2}{1-\lambda^2}, \quad a_2 = -\frac{2\lambda}{1-\lambda^2}, \quad b_1 = \frac{l-m}{1-\lambda^2}, \quad b_2 = \frac{\lambda(l-m)}{1-\lambda^2}, \quad b_3 = -\frac{2l\lambda}{1-\lambda^2}$$

This yields the expression of the solution in the text. Assumption 3 is easily checked. Note that $|a_1| > |a_2|$ so that Assumption 4 holds.

Proof of Proposition 4. Let us write the principal's objective function in this team context as:

$$W(q(\cdot), t(\cdot)) = (\nu^2 + \alpha)(S(q(\underline{\theta}, \underline{\theta})) - 2t(\underline{\theta}, \underline{\theta})) + 2(\nu(1 - \nu) - \alpha)(S(q(\underline{\theta}, \overline{\theta})) - t(\overline{\theta}, \underline{\theta})) - t(\underline{\theta}, \overline{\theta})) + ((1 - \nu)^2 + \alpha)(S(q(\overline{\theta}, \overline{\theta})) - 2t(\overline{\theta}, \overline{\theta})).$$

For α small enough, intuition suggests that the relevant Bayesian incentive constraint is that of an efficient agent and the relevant participation constraint that of an inefficient one. Those constraints can be written respectively as:

$$U(\underline{\theta}) = \left(\nu + \frac{\alpha}{\nu}\right) \left(t(\underline{\theta}, \underline{\theta}) - \underline{\theta}q(\underline{\theta}, \underline{\theta})\right) + \left(1 - \nu - \frac{\alpha}{1 - \nu}\right) \left(t(\underline{\theta}, \overline{\theta}) - \underline{\theta}q(\underline{\theta}, \overline{\theta})\right)$$
$$\geq \left(\nu + \frac{\alpha}{\nu}\right) \left(t(\overline{\theta}, \underline{\theta}) - \underline{\theta}q(\overline{\theta}, \underline{\theta})\right) + \left(1 - \nu - \frac{\alpha}{\nu}\right) \left(t(\overline{\theta}, \overline{\theta}) - \underline{\theta}q(\overline{\theta}, \overline{\theta})\right). \tag{A.31}$$

$$U(\bar{\theta}) = \left(\nu - \frac{\alpha}{1-\nu}\right) \left(t(\bar{\theta}, \underline{\theta}) - \bar{\theta}q(\bar{\theta}, \underline{\theta})\right) + \left(1 - \nu + \frac{\alpha}{1-\nu}\right) \left(t(\bar{\theta}, \bar{\theta}) - \bar{\theta}q(\bar{\theta}, \bar{\theta})\right) \ge 0.$$
(A.32)

Neglecting the Bayesian incentive constraint of an inefficient agent and the participation constraint of an inefficient one, the principal's problem so relaxed becomes thus:

 $(\mathcal{P}): \max_{\{q(\cdot),t(\cdot)\}} W(q(\cdot),t(\cdot)) \text{ subject to (29), (30), (A.31) and (A.32).}$

These constraints define a convex set with non-empty interior so that constraint qualification holds. Denoting respectively by β , γ , λ and μ the non-negative multipliers of those constraints, forming the Lagrangean and optimizing with respect to transfers yields the following Karush-Kuhn-Tucker conditions:

$$-2(\nu^{2} + \alpha) + \frac{\lambda}{\nu}(\nu^{2} + \alpha) - 2\beta = 0$$

$$-2(\nu(1 - \nu) - \alpha) + \frac{\lambda}{\nu}(\nu(1 - \nu) - \alpha) + 2\beta = 0,$$

$$-2(\nu(1 - \nu) - \alpha) - \frac{\lambda}{\nu}(\nu^{2} + \alpha) + 2\gamma + \frac{\mu}{1 - \nu}(\nu(1 - \nu) - \alpha) = 0,$$

$$-2((1 - \nu)^{2} + \alpha) - \frac{\lambda}{\nu}(\nu(1 - \nu) - \alpha) - 2\gamma + \frac{\mu}{1 - \nu}((1 - \nu)^{2} + \alpha) = 0.$$

Solving this system yields,

$$\beta = 0, \gamma = \alpha > 0, \lambda = 2\nu > 0, \mu = 2.$$
 (A.33)

From which we deduce that (29) is slack and (30), (A.31) and (A.32) are all binding at the optimum. Using (30) and (A.32) binding, yields

$$t(\bar{\theta},\bar{\theta}) - \bar{\theta}q(\bar{\theta},\bar{\theta}) = \frac{\nu(1-\nu) - \alpha}{2(1-\nu)} \left[S(q) - 2\bar{\theta}q \right]_{q(\underline{\theta},\overline{\theta})}^{q(\bar{\theta},\overline{\theta})}, \\ t(\bar{\theta},\underline{\theta}) - \bar{\theta}q(\underline{\theta},\bar{\theta}) = -\frac{(1-\nu)^2 + \alpha}{2(1-\nu)} \left[S(q) - 2\bar{\theta}q \right]_{q(\underline{\theta},\overline{\theta})}^{q(\bar{\theta},\overline{\theta})}$$

and the expressions of the agent's rents as

$$U(\underline{\theta}) = \Delta\theta \left(\left(\nu + \frac{\alpha}{\nu}\right) q(\bar{\theta}, \underline{\theta}) + \left(1 - \nu - \frac{\alpha}{\nu}\right) q(\bar{\theta}, \bar{\theta}) \right) + \frac{\alpha}{\nu(1 - \nu)} \left[S(q) - 2\bar{\theta}q \right]_{q(\bar{\theta}, \bar{\theta})}^{q(\underline{\theta}, \bar{\theta})} > U(\bar{\theta}) = 0.$$

Inserting those values into $W(q(\cdot), t(\cdot))$ and optimizing gives the expression of the optimal outputs in the proposition.

The expression above for an efficient agent's rent already shows that, for α not too large, an efficient agent's rent is strictly positive given that outputs are so that the latter's participation constraint is slack. We have:

$$\begin{split} U^{SB}(\bar{\theta}) &= 0 < U^{SB}(\underline{\theta}) = \Delta \theta \left(\left(\nu + \frac{\alpha}{\nu} \right) q^{SB}(\bar{\theta}, \underline{\theta}) + \left(1 - \nu - \frac{\alpha}{\nu} \right) q^{SB}(\bar{\theta}, \bar{\theta}) \right) \\ &- \frac{\alpha}{\nu (1 - \nu)} [S(q) - 2\bar{\theta}]_{q^{SB}(\underline{\theta}, \bar{\theta})}^{q^{SB}(\bar{\theta}, \bar{\theta})}. \end{split}$$

We now check that an inefficient agent's incentive constraint is slack, at least for α small enough. This amounts to verify

$$0 > (\nu(1-\nu)-\alpha)(t^{SB}(\underline{\theta},\underline{\theta})-\bar{\theta}q^{SB}(\underline{\theta},\underline{\theta})) + ((1-\nu)^2 + \alpha)(t^{SB}(\underline{\theta},\bar{\theta})-\bar{\theta}q^{SB}(\underline{\theta},\bar{\theta})).$$

However this inequality holds strictly for $\alpha = 0$ since then

$$\Delta(\nu q_0^{SB}(\underline{\theta},\underline{\theta}) + (1-\nu)q_0^{SB}(\underline{\theta},\overline{\theta})) > \Delta(\nu q_0^{SB}(\overline{\theta},\underline{\theta}) + (1-\nu)q_0^{SB}(\overline{\theta},\overline{\theta}))$$

where $S'(q_0^{SB}(\underline{\theta},\underline{\theta})) = 2\underline{\theta}, S'(q_0^{SB}(\underline{\theta},\overline{\theta})) = \underline{\theta} + \overline{\theta} + \frac{\nu}{1-\nu}\Delta\theta$, and $S'(q_0^{SB}(\overline{\theta},\overline{\theta})) = 2\overline{\theta} + \frac{2\nu}{1-\nu}\Delta\theta$ and, by continuity, it holds also for α small enough.

Proof of Proposition 5. Let us write the principal's objective function in this multiunit auction context as:

$$W(q(\cdot), t(\cdot)) = (\nu^2 + \alpha)(S(2q(\underline{\theta}, \underline{\theta})) - 2t(\underline{\theta}, \underline{\theta})) + 2(\nu(1-\nu) - \alpha)(S(q(\underline{\theta}, \overline{\theta}) + q(\overline{\theta}, \underline{\theta})) - t(\underline{\theta}, \underline{\theta})) - t(\underline{\theta}, \overline{\theta})) + ((1-\nu)^2 + \alpha)(S(2q(\overline{\theta}, \overline{\theta})) - 2t(\overline{\theta}, \overline{\theta})).$$

For α small enough, intuition suggests again that the relevant Bayesian incentive constraint is that of an efficient agent and the relevant participation constraint that of an inefficient one which can be written still as (A.31) and (A.32). We first neglect the Bayesian incentive constraint of an inefficient agent and the participation constraint of an inefficient one. Non-manipulability imposes (32) in state $(\bar{\theta}, \bar{\theta})$. In state $(\underline{\theta}, \underline{\theta})$, it requires

$$S(2q(\underline{\theta},\underline{\theta})) - 2t(\underline{\theta},\underline{\theta}) \ge S(q(\underline{\theta},\underline{\theta}) + q(\underline{\theta},\overline{\theta})) - t(\underline{\theta},\underline{\theta}) - t(\underline{\theta},\overline{\theta}).$$
(A.34)

The global non-manipulability constraint that prevents simultaneous deviations towards both agents can be written as

$$S(2q(\underline{\theta},\underline{\theta})) - 2t(\underline{\theta},\underline{\theta}) \ge S(2q(\underline{\theta},\overline{\theta})) - 2t(\underline{\theta},\overline{\theta}).$$
(A.35)

Due to the strict concavity of $S(\cdot)$, (A.34) is more stringent than (A.35).

In state $(\underline{\theta}, \overline{\theta})$, non-manipulability imposes also two local and one global constraints that can be written in compact form as

$$S(q(\underline{\theta}, \overline{\theta}) + q(\overline{\theta}, \underline{\theta})) - t(\underline{\theta}, \overline{\theta}) - t(\overline{\theta}, \underline{\theta}) \ge$$

$$\max\{S(q(\underline{\theta}, \overline{\theta}) + q(\overline{\theta}, \overline{\theta})) - t(\underline{\theta}, \overline{\theta}) - t(\overline{\theta}, \overline{\theta}); S(q(\underline{\theta}, \underline{\theta}) + q(\overline{\theta}, \underline{\theta})) - t(\underline{\theta}, \underline{\theta}) - t(\overline{\theta}, \underline{\theta})$$

$$; S(q(\underline{\theta}, \underline{\theta}) + q(\overline{\theta}, \overline{\theta})) - t(\underline{\theta}, \underline{\theta}) - t(\overline{\theta}, \overline{\theta})\}$$
(A.36)

We first neglect constraints (A.34) and (A.36) and check ex post that these constraints can be satisfied at no additional cost for the principal. Consider thus the principal's so relaxed problem

$$(\mathcal{P}): \max_{\{q(\cdot),t(\cdot)\}} W(q(\cdot),t(\cdot)) \text{ subject to (32), (A.31) and (A.32).}$$

At the optimum of (\mathcal{P}) , (32), (A.31) and (A.32) are all binding. In particular, (32) binding implies

$$t(\bar{\theta},\underline{\theta}) = t(\bar{\theta},\bar{\theta}) + S(q(\bar{\theta},\underline{\theta}) + q(\bar{\theta},\bar{\theta})) - S(2q(\bar{\theta},\bar{\theta})).$$

Inserting into the binding participation constraint (A.32) gives the values of the transfers

$$t(\bar{\theta},\bar{\theta}) - \bar{\theta}q(\bar{\theta},\bar{\theta}) = -\left(\nu - \frac{\alpha}{1-\nu}\right) \left[S(q(\bar{\theta},\bar{\theta}) + q) - \bar{\theta}q\right]_{q(\bar{\theta},\bar{\theta})}^{q(\bar{\theta},\underline{\theta})},$$
$$t(\bar{\theta},\underline{\theta}) - \bar{\theta}q(\bar{\theta},\underline{\theta}) = -\left(\nu - \frac{\alpha}{1-\nu}\right) \left[S(q(\bar{\theta},\bar{\theta}) + q) - \bar{\theta}q\right]_{q(\bar{\theta},\bar{\theta})}^{q(\bar{\theta},\underline{\theta})}.$$

We can then use these expressions to obtain the information rents left to one agent as

$$U(\underline{\theta}) = \Delta \theta \left(\left(\nu + \frac{\alpha}{\nu} \right) q(\bar{\theta}, \underline{\theta}) + \left(1 - \nu - \frac{\alpha}{\nu} \right) q(\bar{\theta}, \bar{\theta}) \right) + \frac{\alpha}{\nu(1 - \nu)} \left[S(q(\bar{\theta}, \bar{\theta}) + q) - \bar{\theta}q \right]_{q(\bar{\theta}, \bar{\theta})}^{q(\bar{\theta}, \underline{\theta})} \\ > U(\bar{\theta}) = 0.$$

Inserting these values into $W(q(\cdot), t(\cdot))$ and optimizing for α small gives the expression of the optimal quantities in the proposition.

An argument similar to that in the Proof of Proposition 4 shows that, for α small enough, an inefficient agent's incentive constraint is slack.

Let us check that the non-manipulability constraints (A.34) and (A.36) both hold. In the optimal mechanism, identified so far, there is one degree of freedom. The expected transfer obtained by an efficient agent is fixed but the choice of $t(\underline{\theta}, \underline{\theta})$ and $t(\underline{\theta}, \overline{\theta})$ is possible in a wide set (because of correlation it is nevertheless constrained by the incentive constraint of an inefficient agent). Constraint (A.34) can be expressed as

$$t^{SB}(\underline{\theta}, \overline{\theta}) - t^{SB}(\underline{\theta}, \underline{\theta}) \ge S(q^{SB}(\underline{\theta}, \overline{\theta}) + q^{SB}(\underline{\theta}, \underline{\theta})) - S(2q^{SB}(\underline{\theta}, \underline{\theta}))$$
(A.37)

When (32) is binding, the first inequality in constraint (A.36) amounts to

$$S(q^{SB}(\underline{\theta}, \overline{\theta})) - S(q^{SB}(\overline{\theta}, \overline{\theta})) \ge S(q^{SB}(\underline{\theta}, \overline{\theta}) + q^{SB}(\overline{\theta}, \overline{\theta})) - S(2q^{SB}(\overline{\theta}, \overline{\theta})),$$

which holds since $q^{SB}(\underline{\theta}, \overline{\theta}) \geq q^{SB}(\overline{\theta}, \overline{\theta})$, and $S(\cdot)$ is concave. Still when (32) is binding, the second inequality in (A.36) is more stringent than the third one as long as $q^{SB}(\underline{\theta}, \underline{\theta}) \geq q^{SB}(\overline{\theta}, \overline{\theta})$ by the same concavity argument as above. This second inequality can be written as

$$t^{SB}(\underline{\theta}, \overline{\theta}) - t^{SB}(\underline{\theta}, \underline{\theta}) \le S(q^{SB}(\underline{\theta}, \overline{\theta})) - S(q^{SB}(\underline{\theta}, \underline{\theta})).$$
(A.38)

It is possible to satisfy all the non-manipulability constraints at no additional cost for the principal if one can find $t^{SB}(\underline{\theta}, \underline{\theta})$ and $t^{SB}(\underline{\theta}, \overline{\theta})$ such that (A.37) and (A.38) are both satisfied. But observe that, when (A.38) is taken as an equality, (A.37) holds because $S(\cdot)$ is concave. Finally, for α sufficiently small, such transfers do not violate the incentive constraint of an inefficient agent.

Proof of Proposition 6. The proof is directly adapted from that of Proposition 1 by replacing Bayesian incentive with dominant strategy incentive compatibility.

Proof of Proposition 7. Denoting $u_i(\theta_i, \theta_{-i}) = t_i(\theta_i, \theta_{-i}) - \theta_i q_i(\theta_i, \theta_{-i})$ the expost rent of an agent A_i with type θ_i when A_{-i} reports θ_{-i} , dominant strategy incentive compatibility implies that $q_i(\theta_i, \theta_{-i})$ is weakly decreasing in θ_i , for all θ_{-i} , and

$$u_i(\theta_i, \theta_{-i}) = u_i(\bar{\theta}, \theta_{-i}) + \int_{\theta_i}^{\bar{\theta}} q_i(u, \theta_{-i}) du.$$
(A.39)

Imposing ex post participation constraints which hold irrespectively of the agents' beliefs on each other types, we must have:

$$u_i(\theta_i, \theta_{-i}) \ge 0, \quad \forall (\theta_i, \theta_{-i}) \in \Theta^2.$$

Consider the simple bilateral contracts $\{t_i^{BM}(\hat{\theta}_i), q^{BM}(\hat{\theta}_i)\}_{\hat{\theta}_i \in \Theta}$ where $t_i^{BM}(\hat{\theta}_i) = \hat{\theta}_i q_i^{BM}(\hat{\theta}_i) + \int_{\hat{\theta}_i}^{\bar{\theta}} q_i^{BM}(u) du$. These simple bilateral contracts are such that only the inefficient agents' participation constraints are binding, namely $u_i(\bar{\theta}, \theta_{-i}) = 0$ for all $\theta_{-i} \in \Theta$. These contracts satisfy also incentive compatibility. Moreover, they implement the optimal Baron-Myerson quantities. They thus maximize the principal's expected payoff within the set of simple bilateral contracts.

We must check that more complex bilateral mechanisms cannot achieve a greater payoff. Notice that non-manipulability and dominant strategy incentive compatibility imply that there exists functions $H_i(\cdot)$ (i = 1, 2) such that

$$H_i(\theta_i) = S(q_i(\theta_i, \theta_{-i})) - \theta_i q_i(\theta_i, \theta_{-i}) - u_i(\bar{\theta}, \theta_{-i}) - \int_{\theta_i}^{\bar{\theta}} q_i(x, \theta_{-i}) dx \quad \forall \theta_{-i}.$$
(A.40)

The principal's problem can thus be written

$$(\mathcal{P}): \max_{\{q(\cdot),H(\cdot)\}} \sum_{i=1}^{2} E_{\theta_i}(H_i(\theta_i))$$

subject to (A.40), $q_i(., \theta_{-i})$ non-increasing and $u_i(\bar{\theta}, \theta_{-i}) \ge 0 \ \forall \theta_{-i} \in \Theta$.

This last constraint is obviously binding at the optimum.

For any acceptable non-manipulable and dominant strategy mechanism which implements a quantity schedule $q_i(\theta_i, \theta_{-i})$, (A.40) implies that the principal can get the same payoff with a non-manipulable mechanism that implements the schedule $q_i(\theta_i) = q_i(\theta_i, \bar{\theta})$. The optimal such output is then $q^{BM}(\theta_i)$. Moreover, this outcome can be implemented with a set of simple bilateral contracts with corresponding transfers $t_i(\theta_i) = t_i(\theta_i, \bar{\theta})$ and outputs $q_i(\theta_i) = q_i(\theta_i, \bar{\theta})$ which depend only on A_i 's type.

Proof of Proposition 8. Given the form that (symmetric) non-manipulable mechanisms take in this environment (see equation (12)), coalition incentive compatibility requires that agents jointly tell the truth when having the option to deviate as a coalition:

$$(\theta_1, \theta_2) \in \arg \max_{(\hat{\theta}_1, \hat{\theta}_2) \in \Theta^2} \sum_{i=1}^2 S(q_i(\hat{\theta}_i, \hat{\theta}_{-i})) - \theta_i q_i(\hat{\theta}_i, \hat{\theta}_{-i}) - H(\hat{\theta}_i).$$

This yields the necessary first-order conditions:

$$-H'(\theta_k) + \sum_{i=1}^{2} \left(S'(q_i(\theta_k, \theta_{-k})) - \theta_i \right) \frac{\partial q_i}{\partial \theta_k}(\theta_k, \theta_{-k}) = 0 \quad \text{for } k = 1, 2.$$
(A.41)

A non-manipulable and collusion-proof mechanism that is Bayesian incentive compatible must thus satisfy (A.41) and (16). This yields:

$$E_{\theta_i}\left(\left(S'(q_i(\theta_i, \theta_{-i})) - \theta_i\right) \frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \theta_{-i})|\theta_{-i}\right) = 0.$$
(A.42)

Clearly, the second-best $q^{SB}(\theta)$ does not satisfy this condition. An output schedule such that $q_i(\theta_i, \theta_{-i}) \leq q^{FB}(\theta_i)$ with equality only at $\theta_i = \underline{\theta}$ and $\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \theta_{-i}) \geq 0$ can only satisfy (A.42) when

$$\frac{\partial q_i}{\partial \theta_{-i}}(\theta_i, \theta_{-i}) = 0.$$

Non-manipulable and collusion-proof mechanisms are thus necessarily simple bilateral mechanisms that implement the Baron-Myerson outcome $q^{BM}(\theta_i)$.

Proof of Proposition 9. It should be clear that offering the same contracts as in the case of public offers is an optimal equilibrium strategy for the principal within the class of mechanisms where he is a priori restricted to report to A_i the message he receives from

agent A_{-i} . The proof follows the same steps as the proof of Proposition 2 and is omitted. The only new question to investigate is whether the principal could deviate to a larger class of mechanisms to communicate with A_i possibly the endogenous information he has on whatever private offers he makes to agent A_{-i} . Denote thus by \mathcal{P}_i any arbitrary compact message space available to the principal to communicate with A_i on top of the type space available to report on A_{-i} 's type, and by $\{\tilde{t}_i(\theta_i, \theta_{-i}, p_i), \tilde{q}_i(\theta_i, \theta_{-i}, p_i)\}_{\{\hat{\theta}_i \in \Theta, \hat{\theta}_{-i} \in \Theta, p_i \in \mathcal{P}_i\}}$ a menu of so extended direct mechanisms which is assumed to be lower-semi continuous in p_i . Finally, denote by $p(\theta) = (p_1(\theta), p_2(\theta))$ an array of best-responses for the principal, a priori this is a correspondence but slightly abusing notations we will denote similarly any selection within such correspondence. Optimality of the principal's behavior at the last stage of the game requires:

$$(\theta, p(\theta)) \in \arg\max_{\{\hat{\theta}\in\Theta^2, p\in\prod_{i=1}^2 \mathcal{P}_i\}} \sum_{i=1}^2 S(\tilde{q}_i(\theta_i, \hat{\theta}_{-i}, p_i)) - \tilde{t}_i(\theta_i, \hat{\theta}_{-i}, p_i)$$
(A.43)

where the maximum above is achieved by compactness of \mathcal{P}_i and lower-semi continuity in p_i . Let define the new mechanism $(t_i^S(\theta), q_i^S(\theta)) = (\tilde{t}_i(\theta, p_i(\theta)), \tilde{q}_i(\theta, p_i(\theta)))$. Such mechanism does not use "extended" reports from the principal. The optimality condition (A.43) can be rewritten as:

$$\theta \in \arg\max_{\hat{\theta}\in\Theta^2} \sum_{i=1}^2 S(q_i^S(\theta_i, \hat{\theta}_{-i})) - t_i^S(\theta_i, \hat{\theta}_{-i}).$$
(A.44)

so that the new mechanism $(t_i^S(\theta), q_i^S(\theta))$ is non-manipulable. This shows that there is no point in enlarging the set of mechanisms available to the principal.

Proof of Proposition 10. The proof is in several steps.

 A_1 's sub-mechanism and reporting strategy. In any equilibrium of the sequential bilateral contracting game, the principal offers to A_1 a sell-out contract of the form

$$t_1(\theta_1, \theta_2) = S(q_1(\theta_1, \theta_2)) - H_1(\theta_1)$$
(A.45)

or alternatively the nonlinear price

$$T_1(q_1, \theta_1) = S(q_1) - H_1(\theta_1).$$

Indeed, exactly as in the simultaneous timing, such contract prevents manipulations by P of A_2 's report towards A_1 once P will have learned this report.

A priori, in this model with sequential contracting, we might allow for possible (nontruthful) mixed strategy for A_1 , with different types maybe sending the same message $\hat{\theta}_1$. Let denote by $d\sigma(\hat{\theta}_1|\theta_1)$ the conditional density corresponding to such mixed-strategy. (We will see below that a simple argument justifies that such strategy has indeed to be truthful.) When A_1 plays a non-truthful strategy in equilibrium and reports $\hat{\theta}_1$, it is possible to use Bayes rule to compute $d\sigma(\theta_1|\hat{\theta}_1)$ and the conditional distribution of θ_2 conditional on having learned $\hat{\theta}_1$ which we denote (slightly abusing notations) $\tilde{f}(\theta_2|\hat{\theta}_1)$ with cumulative distribution $\tilde{F}(\theta_2|\hat{\theta}_1)$.

 A_2 's optimal sub-mechanism. Let us turn now to the bilateral contract between P and A_2 . Contracting with A_2 takes place after that P has privately learned the report $\hat{\theta}_1$ from A_1 . Following this report $\hat{\theta}_1$, the principal can use any simple sub-mechanism of the form $\{t_2(\hat{\theta}_2), q_2(\hat{\theta}_2)\}_{\hat{\theta}_2 \in \Theta}$ in his relationship with A_2 . Of course, such mechanism must satisfy the following constraints

$$t_2(\theta_2) - \theta_2 q_2(\theta_2) \ge t_2(\tilde{\theta}_2) - \theta_2 q_2(\tilde{\theta}_2), \quad \forall (\theta_2, \tilde{\theta}_2)$$
(A.46)

$$t_2(\theta_2) - \theta_2 q_2(\theta_2) \ge 0 \quad \forall \theta_2. \tag{A.47}$$

Those constraints are respectively the dominant strategy incentive and ex post participation constraints for A_2 . Note that the set of such incentive feasible allocations does not depend directly neither on the principal's information $\hat{\theta}_1$ nor on A_1 's type θ_1 (or more exactly, A_2 's expectations over that type given what he learns from observing P's offer). In particular, the set of such incentive feasible allocations is the same as if $\hat{\theta}_1$ was known also by A_2 .

The principal's problem when dealing with A_2 consists in maximizing his expected profit conditionally on having received report $\hat{\theta}_1$ from A_1 subject to (A.46) and (A.47). A relaxed version of this problem is obtained when the monotonicity condition $(q_2(\theta_2|\hat{\theta}_1)$ non-increasing) implied by (A.46) is omitted. For this relaxed problem, the participation constraint (A.47) binds at $\theta_2 = \bar{\theta}$. Let thus denote by $\{t_2^D(\hat{\theta}_2|\hat{\theta}_1), q_2^D(\hat{\theta}_2|\hat{\theta}_1)\}_{\hat{\theta}_2 \in \Theta}$ the solution to this relaxed problem. This mechanism is computed as if $\hat{\theta}_1$ was known also by A_2 . Such optimal mechanism implements the following output schedule

$$S'(q_2^D(\theta_2|\hat{\theta}_1)) = \theta_2 + \frac{\tilde{F}(\theta_2|\hat{\theta}_1)}{\tilde{f}(\theta_2|\hat{\theta}_1)}, \quad \forall (\hat{\theta}_1, \theta_2)$$
(A.48)

with the dominant strategy transfers

$$t_2^D(\theta_2|\hat{\theta}_1) = \theta_2 q_2^D(\theta_2|\hat{\theta}_1) + \int_{\theta_2}^{\bar{\theta}} q_2^D(u|\hat{\theta}_1) du.$$
(A.49)

Note that the output $q_2^D(\theta_2|\hat{\theta}_1)$ given in (A.48) may not necessarily be non-increasing. Moreover, only the ex post participation constraints of a $\bar{\theta}$ -agent A_2 is binding following P's learning of $\hat{\theta}_1$ with the transfers given in (A.49).

Clearly, this is a best strategy for P to solve the relaxed problem by offering such submechanism $\{t_2^D(\hat{\theta}_2|\hat{\theta}_1), q_2^D(\hat{\theta}_2|\hat{\theta}_1)\}_{\hat{\theta}_2 \in \Theta}$ for any $\hat{\theta}_1$ he may have learned even if, actually, $\hat{\theta}_1$ is not known by A_2 .⁴³ Moreover, the out-of equilibrium beliefs that A_2 may held following any deviation away from this offer do not affect his play and are thus arbitrary.

Moreover, by definition of the optimal sub-mechanism $\{t_2^D(\hat{\theta}_2|\hat{\theta}_1), q_2^D(\hat{\theta}_2|\hat{\theta}_1)\}_{\hat{\theta}_2 \in \Theta}$, it must be that

$$E_{\theta_2}(S(q_2^D(\theta_2|\hat{\theta}_1)) - t_2^D(\theta_2|\hat{\theta}_1)|\hat{\theta}_1) \ge E_{\theta_2}(S(q_2^D(\theta_2|\tilde{\theta}_1)) - t_2^D(\theta_2|\tilde{\theta}_1)|\hat{\theta}_1) \quad \forall (\hat{\theta}_1, \tilde{\theta}_1) \quad (A.50)$$

where $\tilde{\theta}_1$ is in the support of the mixed reporting strategy of at least one type of A_1 . Compared to the simultaneous timing, the sequential contracting game replaces the set of ex post non-manipulability constraints of P when dealing with A_2 by an interim non-manipulability condition which is readily verified by definition of the optimality of $\{t_2^D(\hat{\theta}_2|\hat{\theta}_1), q_2^D(\hat{\theta}_2|\hat{\theta}_1)\}_{\hat{\theta}_2 \in \Theta}$. However, doing so is at the cost of replacing the interim incentive and participation constraints of A_2 that prevail under simultaneous contracting by dominant strategy incentive constraints and an ex post participation ones.

 A_1 's reporting strategy. Let us turn now to the first-period reporting strategy by A_1 that P would like to induce. Note first that P's expected payoff in his relationship with A_2 can be written as

$$E_{\theta_1}\left(\int_{\Theta} E_{\theta_2}(S(q_2^D(\theta_2|\hat{\theta}_1)) - t_2^D(\theta_2|\hat{\theta}_1)|\hat{\theta}_1)d\sigma(\hat{\theta}_1|\theta_1)\right).$$

Now observe that, by definition of $\{t_2^D(\hat{\theta}_2|\theta_1), q_2^D(\hat{\theta}_2|\theta_1)\}_{\hat{\theta}_2 \in \Theta}$, we have for any mixedstrategy $d\sigma(\cdot|\theta_1)$ that may have been played by A_1

$$E_{\theta_2}(S(q_2^D(\theta_2|\theta_1)) - t_2^D(\theta_2|\theta_1)|\theta_1) \ge E_{\theta_2}\left(\int_{\Theta} \left(S(q_2^D(\theta_2|\hat{\theta}_1)) - t_2^D(\theta_2|\hat{\theta}_1)\right) d\sigma(\hat{\theta}_1|\theta_1)|\theta_1\right)$$

Moreover, given Assumption 5, $q_2^D(\theta_2|\theta_1)$ satisfies the monotonicity condition $(q_2^D(\theta_2|\hat{\theta}_1)$ non-increasing) and the left-hand side above is the principal's payoff with A_2 in the continuation equilibrium following a truthful report by A_1 . Taking expectations yields

$$E_{\theta_1}\left(E_{\theta_2}(S(q_2^D(\theta_2|\theta_1)) - t_2^D(\theta_2|\theta_1)|\theta_1)\right) \ge E_{\theta_1}\left(E_{\theta_2}\left(\int_{\Theta} \left(S(q_2^D(\theta_2|\hat{\theta}_1)) - t_2^D(\theta_2|\hat{\theta}_1)\right) d\sigma(\hat{\theta}_1|\theta_1)|\theta_1\right)\right)$$

which immediately gives us that truthtelling is the best reporting strategy that P may induce from A_1 to maximize his expected payoff with A_2 .

On the other hand, the principal's expected payoff with A_1 obtained by offering any sell-out contract as in (A.45) and having any reporting strategy $d\sigma(\cdot|\theta_1)$ is $\int_{\Theta} H_1(\hat{\theta}_1) d\sigma(\hat{\theta}_1|\theta_1)$. This payoff can also be achieved with a sell-out contract having $H'_1(\theta_1) = \int_{\Theta} H_1(\hat{\theta}_1) d\sigma(\hat{\theta}_1|\theta_1)$

⁴³This standard argument is due to the private values context ($\hat{\theta}_1$ does not affect directly A_2 's utility). See Martimort and Moreira (2009) for a similar argument.

and an output $q'_1(\theta_1, \theta_2)$ such that $S(q'_1(\theta_1, \theta_2)) = \int_{\Theta} S(q_1(\hat{\theta}_1, \theta_2)) d\sigma(\hat{\theta}_1 | \theta_1)$ without perturbating A_1 's incentive and participation constraints. This shows finally that the best reporting strategy that P can induce from A_1 is truthtelling.

Optimality of simultaneous contracting. Consider now the function

$$H_2(\theta_2) = E_{\theta_1}(S(q_2^D(\theta_2|\theta_1)) - t_2^D(\theta_2|\theta_1)|\theta_2).$$

and suppose that, in the game with simultaneous bilateral contracting, P offers to A_2 , the following sell-out contract

$$\tilde{t}_2(\theta_1, \theta_2) = S(q_2^D(\theta_2|\theta_1)) - H_2(\theta_2).$$

This mechanism is clearly non-manipulable in the simultaneous contracting game. By construction, it is Bayesian incentive compatible for A_2 and satisfies the interim participation constraints of all types of this agent. Moreover, this mechanism gives the same ex ante payoff to the principal as the optimal sequential contract he can offer to A_2 . This allows to conclude that the principal could always obtain a higher payoff in the simultaneous bilateral contracting game than in a fully revealing equilibrium of the sequential bilateral contracting game.