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# Environmental cost and universal service obligations in the postal sector

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# Introduction

- New trend in the postal sector: the increasing importance of “sustainable growth” and environmental policy
- Postal sector affects the environment through at least two channels:
  - consumption of paper
  - $CO_2$  (and other) emissions due to transportation and buildings’ energy consumption
- Which process responsible for most significant emissions? Difficult question, but one way or the other transportation is a major polluter (buildings represent only 20% of emissions)

- Environmental debate impact on
  - operators' policies (for instance members of International Post Corporation (IPC) have pledged to reduce their carbon emissions by 20% by 2020)
  - regulatory policies, in particular USO which have impact on environment ( $D + 1$  processing, 6 weekly deliveries, etc.)
- This paper: USO and specifically  $D + 1$  processing (often at uniform rate)
- Transportation costs incurred to ensure next day delivery (private and external costs) tend to increase quite significantly with distance

- For instance, with the  $D+1$  constraint, long distance mail may have to be carried by plane, while more environmentally friendly means of transportation could be used for less urgent mail
- Show that, when environmental considerations are ignored, regulators may impose a larger than otherwise optimal USO
- Study how the USO should be designed to properly account for the environmental cost in a variety of situations ranging from a first-best world to a (Ramsey-type) second-best world with uniform prices

## Model

- Representative sender who sends mail to addressees located at a distance  $\delta \in [0, 1]$
- $\delta$  is uniformly distributed and there is a total mass one of addressees
- There are two mail products:
  - $x_1$  which is processed and delivered at  $D + 1$  in area  $A_1 \subset [0, 1]$
  - $x_2$  which is delivered at  $D + 2$  in area  $A_2 \subset [0, 1]$

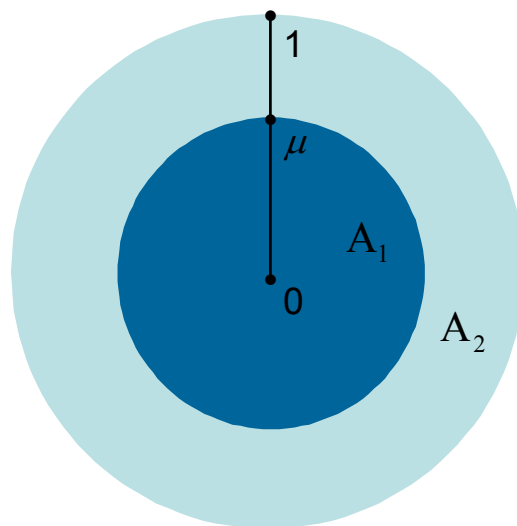


Figure 1:

- Utility of representative sender:

$$U = \int_{A_1} [u_1(x_1) - p_1 x_1] d\delta + \int_{A_2} [u_2(x_2) - p_2 x_2] d\delta$$

- Transportation costs  $T_1(x_1, \delta)$  for  $D + 1$  mail of volume  $x_1$  at distance  $\delta$  and  $T_2(x_2, \delta)$  for  $D + 2$  mail at volume  $x_2$
- Fixed cost  $F(\mu)$ , constant marginal delivery cost  $k$
- Social benefits of USO  $S(\mu)$
- Social welfare (total surplus):

$$\begin{aligned} W = & \mu u_1(x_1) + (1 - \mu) u_2(x_2) + S(\mu) - F(\mu) - k[\mu x_1 + (1 - \mu) x_2] \\ & - \int_0^\mu [T_1(x_1, \delta) + \varphi_1(x_1, \delta)] d\delta - \int_\mu^1 [T_2(x_2, \delta) + \varphi_2(x_2, \delta)] d\delta \end{aligned}$$

## First-best

- Define

$$\begin{aligned}\overline{T}'_1 &= \frac{\int_0^\mu \frac{\partial T_1(x_1, \delta)}{\partial x_1} d\delta}{\mu} & \overline{\varphi}'_1 &= \frac{\int_0^\mu \frac{\partial \varphi_1(x_1, \delta)}{\partial x_1} d\delta}{\mu} \\ \overline{T}'_2 &= \frac{\int_\mu^1 \frac{\partial T_2(x_2, \delta)}{\partial x_2} d\delta}{1 - \mu} & \overline{\varphi}'_2 &= \frac{\int_\mu^1 \frac{\partial \varphi_2(x_2, \delta)}{\partial x_2} d\delta}{1 - \mu}\end{aligned}$$

marginal costs per addressee in relevant area

- The first-best solution can be decentralized by the following prices

$$\begin{aligned}p_1 &= k + \overline{T}'_1 + \overline{\varphi}'_1, \\ p_2 &= k + \overline{T}'_2 + \overline{\varphi}'_2.\end{aligned}$$

marginal cost pricing with Pigouvian taxes



- Optimal level of  $\mu$ :

$$\begin{aligned} \frac{\partial W}{\partial \mu} = & [u_1(x_1) - kx_1 - T_1(x_1, \mu)] - [u_2(x_2) - kx_2 - T_2(x_2, \mu)] \\ & - [\varphi_1(x_1, \mu) - \varphi_2(x_2, \mu)] + [S'(\mu) - F'(\mu)]. \end{aligned}$$

tradeoff between benefits and cost. May yield  $\mu = 1$  or  $\mu < 1$

## Second best

### Environmental taxes are refunded to operator

- Budget constraint, multiplier  $\lambda$

$$\begin{aligned} & \mu p_1 x_1 + (1 - \mu) p_2 x_2 - k[\mu x_1 + (1 - \mu) x_2] \\ & - \int_0^\mu T_1(x_1, \delta) d\delta - \int_\mu^1 T_2(x_2, \delta) d\delta - F(\mu) \geq 0 \end{aligned}$$

- Remark:  $p_i$  is consumer price which includes environmental tax  $t_i$ . Since proceeds go to operator, no need to introduce explicitly ( $t_i$  can be set at any arbitrary level)
- We may have  $\lambda = 0$ : proceeds from Pigouvian tax are sufficient to cover fixed cost  $\implies$  first-best can be achieved even with budget constraint

- Otherwise  $\lambda > 0$  and

$$\frac{p_1 - k - \overline{T}'_1}{p_1} = \alpha \frac{1}{\varepsilon_1} + (1 - \alpha) \frac{\overline{\varphi}'_1}{p_1},$$

$$\frac{p_2 - k - \overline{T}'_2}{p_2} = \alpha \frac{1}{\varepsilon_2} + (1 - \alpha) \frac{\overline{\varphi}'_2}{p_2}$$

where  $\alpha = \lambda/(1 + \lambda)$ , while  $\varepsilon_i$  is (absolute value of) demand elasticity of product  $i = 1, 2$ .

- Level of  $\mu$

$$\begin{aligned} \frac{\partial \mathcal{L}}{\partial \mu} = & [u_1(x_1) - (1 + \lambda)kx_1 - (1 + \lambda)T_1(x_1, \mu)] - [u_2(x_2) - (1 + \lambda)kx_2 - (1 + \lambda)T_2(x_2, \mu)] \\ & + \lambda(p_1x_1 - p_2x_2) - [\varphi_1(x_1, \mu) - \varphi_2(x_2, \mu)] + S'(\mu) \\ & - (1 + \lambda)F'(\mu) \end{aligned}$$

## Environmental taxes are not refunded to operator

- Now  $t_i$  is no longer redundant variable
- Taxes are deducted in budget constraint (and have weight  $\lambda + 1$ ) and are returned to consumers (weight 1)
- Optimal policy:  $t_i = 0$  (recall that  $p_i$ 's are controlled) and we return to the previous subsections

## Numerical simulations

- *Not* been calibrated to reflect any specific situation
- Useful for intuitive understanding and to compare the *levels* of the different variables (prices and  $\mu$ ) across scenarios
- Functional forms:
  - $T_1(x_1, \delta) = cx_1\delta^2$  and  $T_2(x_2, \delta) = \alpha cx_2\delta^2$
  - Similarly,  $\varphi_1(x_1, \delta) = ex_1\delta^2$  and  $\varphi_2(x_2, \delta) = \beta ex_2\delta^2$
  - Quadratic utility functions  $u_1(x_1) = a_1x_1 - (b/2)x_1^2$  and  $u_2(x_2) = a_2x_2 - (b/2)x_2^2$  which give rise to linear demand functions  $x_1(p_1)$  and  $x_2(p_2)$
  - Assume  $S(\mu) - F(\mu) = (\text{Log}(\mu))/s$  with  $s > 0$ .

- First-best allocation:  $x_1 = 4.702$ ,  $x_2 = 4.527$  and  $\mu = 0.858$
- Decentralized by

$$p_1 = k + \overline{T}'_1 + \overline{\varphi}'_1 = 0.2 + 0.049 + 0.049 = 0.298,$$

$$p_2 = k + \overline{T}'_2 + \overline{\varphi}'_2 = 0.2 + 0.13 + 0.043 = 0.373.$$

observe  $p_2 > p_1$

- Optimal allocation when the planner does **not** take the environmental costs into account:  $x_1 = 4.667$ ,  $\mu = 1$  and thus  $x_2 = 0$

## Second-best approach

- First-best allocation ( $p_1 = 0.298, p_2 = 0.373$ ) gives a profit before fixed cost  $F(\mu)$  of 0.226
- If the fixed cost at the optimal value of  $\mu$ ,  $F(0.858)$ , is smaller than 0.226, these prices are also the second-best (Ramsey) optimal prices
- Otherwise, we have a “true” second best

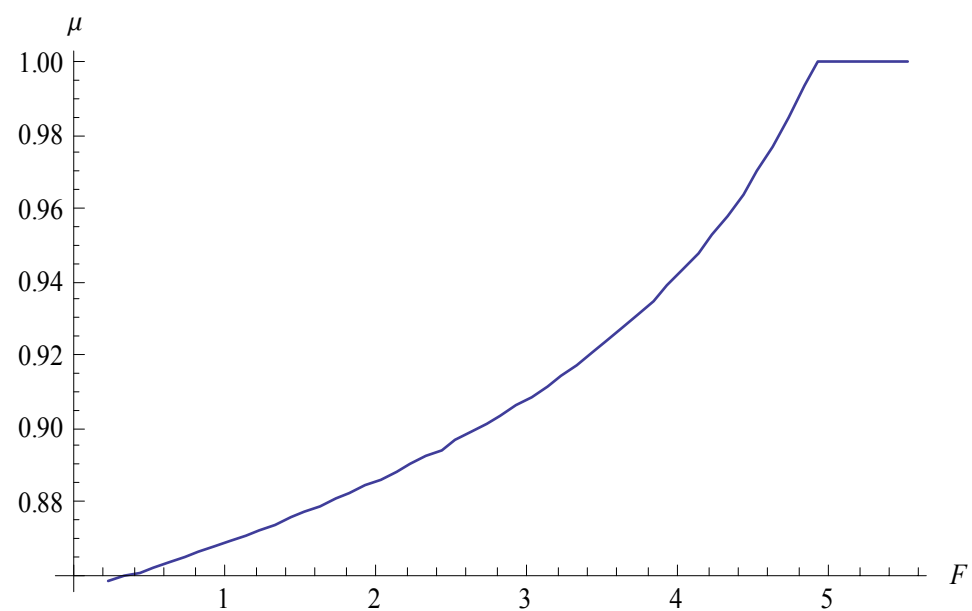


Figure 2:



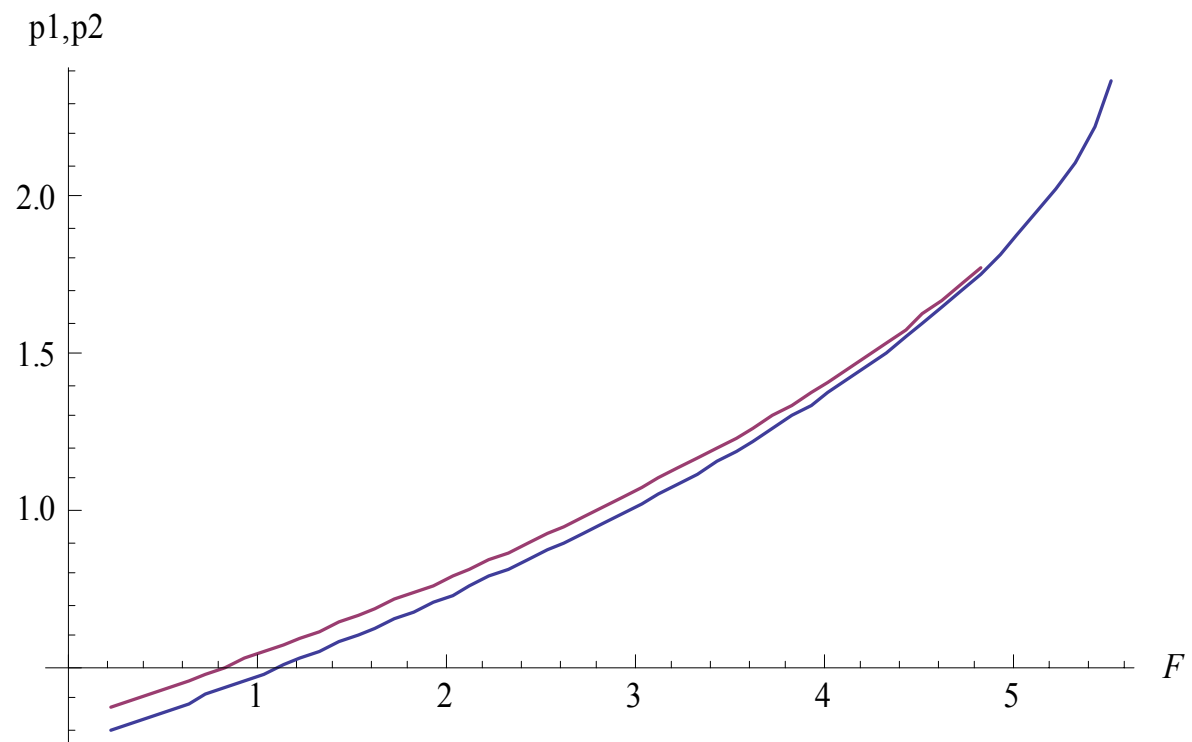


Figure 3:

## Concluding comments

- Environmental policy: crucial issue for the future of postal service
- This paper: relationship between universal (public) service and environmental policy
- USO has social and private costs and benefits. Environmental impact has been neglected so far
- First step:  $D + 1$  mail

## Main points

- Neglecting environmental aspects may result in too stringent public service obligations
- Prices should reflect marginal social damage.
  - Pigouvian rule in the first-best
  - Corrected rule in the second-best
- Second-best level of  $\mu$  vs first-best level