

# Environmental Protection: Are Consumer Boycotts a Possible Complement to Regulation?

Julien Daubanes (ETH)  
and  
Jean-Charles Rochet (SFI-UZH and TSE)

Preliminary and incomplete

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## Introduction: Motivation

- Should environmental associations be allowed to boycott firms that they suspect of adopting hazardous policies?
- Example: 1995 confrontation Shell vs. Greenpeace over the dismantlement of the Brent Spar oil storage
  - Disagreement on the best environmental option
  - Successful call for Shell boycott by Greenpeace
- Associations are a priori less well informed than supervisors...
  - Ex: Greenpeace largely overestimated the amount of oil in the Brent Spar; their own study's conclusion were contradicted by several independent scientific studies
- ... but experts are typically biased
  - Ex: financial crisis, Fukushima catastrophe, ...

## Introduction: What the paper does

- We develop a model of the regulation of environmental risks in the spirit of Laffont and Tirole (1993), Laffont (1995) and Boyer, Mahenc and Moreaux (2007)
- However, we assume that the supervisor is biased in favor of the industry in the spirit of Hiriart and Martimort (2011).
- We determine the optimal regulatory policies when boycotts are forbidden and when they are allowed.
- We characterize the situations in which allowing boycotts increases social welfare.

## Introduction: Outline

- Introduction
- The model
- Optimal regulation when boycotts are forbidden
- Optimal regulation when boycotts are allowed
- Conclusion

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# The model

- 4 protagonists: Congress  $C$  (the Principal, who sets the Law), a public supervisor  $S$  (the agent), who is biased towards the firm  $F$  (who only plays a passive role), and an environmental association  $A$ ,
- An environmentally friendly decision (say dismantling an oil platform) can be made or not at cost  $c > 0$  for  $F$
- Its social value  $v > 0$  is privately observed by  $S$  (density  $h(v)$ ; c.d.f.  $H(v)$  with decreasing hazard rate).  $S$  might force compulsory dismantling ( $d_c = 1$ ) or not ( $d_c = 0$ )
- $A$  observes an imperfect signal  $s$  about  $v$  and may start a boycott of intensity  $x$  (measured by the cost potentially inflicted to  $F$ ). Boycott entails deadweight loss (social cost)  $\gamma x$ .
- $F$  observes  $x$  and decides to dismantle voluntarily ( $d_v = 1$ ) or not ( $d_v = 0$ )

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## The model(2)

$C$  designs environmental law:

- Transfers to  $F$  if dismantling
  - $t_c$  if compulsory ( $d_c = 1$ )
  - $t_v$  if voluntary ( $d_v = 1$ )
- whether or not boycotts are allowed

We rule out negative transfers (taxes)

# Preferences/objectives

- Firm's profit:

$$B = (t_c - c)d_c + (t_v - c)d_v$$

- Consumers' surplus:

$$U = (v - (1 + \lambda)t_c)d_c + (v - (1 + \lambda)t_v)d_v - \gamma x, \lambda \geq 0$$

- Congress' social objective:

$$W = B + U$$

- Supervisor's objective:

$$S = \alpha B + U, \alpha \geq 1$$

- Probability of boycott (from the supervisor's viewpoint):

$$\pi(v) = Pr[s = v + \epsilon \geq \bar{s}|v] = 1 - F\left(\frac{\bar{s} - v}{\sigma}\right)$$

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# Game form

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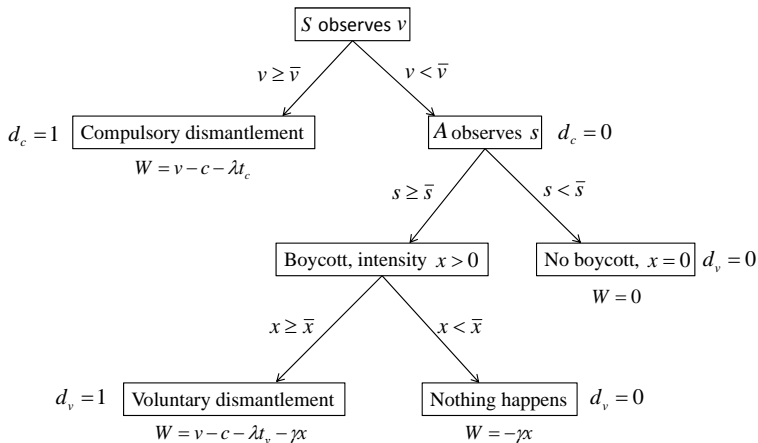


Figure: Game form



## Subgame perfect equilibrium

- Voluntary dismantlement:  $d_v = \mathbb{1}_{x \geq \bar{x}}$ , with  $\bar{x} = c - t_v$
- If  $s \geq \bar{s}$ ,  $A$  boycotts with intensity  $\bar{x}$
- $S$  chooses  $d_c = 1$  (compulsory dismantlement) if and only if
$$v - (1 + \lambda)t_c + \alpha(t_c - c) \geq \pi(v) [v - (1 + \lambda)t_v + \alpha(t_v - c) - \gamma(c - t_v)]$$
- Single-crossing property:  $d_c = \mathbb{1}_{v \geq \bar{v}}$

## Social welfare

$$W = \int_{\bar{v}}^{+\infty} (v - c - \lambda t_c) dH(v) + \int_{-\infty}^{\bar{v}} \pi(v) (v - c - \lambda t_v - \gamma(c - t_v)) dH(v)$$

- Note that  $t_c$  can be expressed as a function of  $\bar{v}$  and  $t_v$ :

$$t_c = \frac{\alpha c - \bar{v} + \pi(\bar{v})[\bar{v} + (\alpha - \lambda - 1)t_v - (\alpha + \gamma)c]}{\alpha - \lambda - 1}$$

- We assume  $\alpha - 1 > \lambda$ : supervisor's bias is greater than cost of public funds.



# Dismantling threshold and supervisor's bias

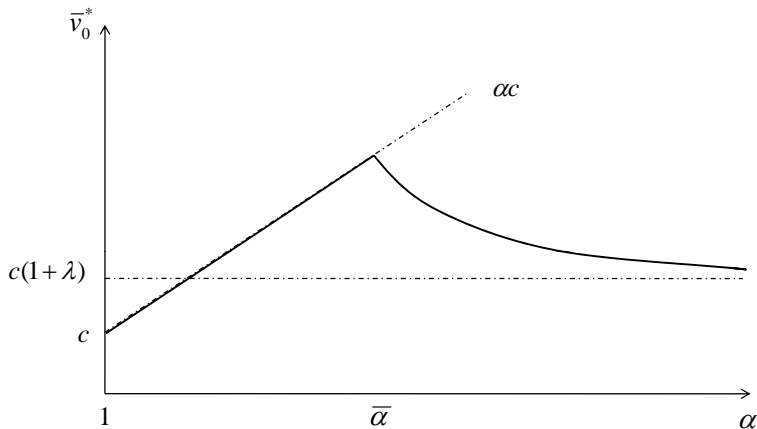


Figure: Dismantling threshold and supervisor's bias

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## When boycotts are forbidden: comments

- First-best decision is  $d = \mathbb{1}_{v \geq c}$ , with  $t_c = 0$  since it maximizes  $W = \int_{-\infty}^{+\infty} (v - \lambda t_c - c), dH(v)$
- Can be implemented in two cases:
  - $\alpha = 1$  (non-biased supervisor,  $S = v - \lambda t_c - c$ ) with  $t_c^* = 0$  and  $\bar{v}_0^* = c$
  - $\lambda = 0$  (zero cost of public funds,  $S = v - c$ ) with  $t_c^* = c$  and  $\bar{v}_0^* = c$
- Hence, distortion under optimal regulation arises because  $\alpha > 1$  **and**  $\lambda > 0$
- Comparative statics: optimal probability of dismantling  $1 - H(\bar{v}_0)$ , decreases with  $\lambda$  and  $c$ , single peaked in  $\alpha$

# When boycotts are allowed

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$$W = \int_{\bar{v}}^{+\infty} (v - c - \lambda t_c) dH(v) \\ + \int_{-\infty}^{\bar{v}} \pi(v) (v - c - \lambda t_v - \gamma(c - t_v)) dH(v),$$

$$\text{where } t_c = \frac{\alpha c - \bar{v} + \pi(\bar{v})[\bar{v} + (\alpha - \lambda - 1)t_v - (\alpha + \gamma)c]}{\alpha - \lambda - 1}$$

- Remark:  $W$  linear in  $t_v$
- We assume  $\gamma < \lambda$  (social cost of boycotts smaller than cost of public funds)  
then  $t_v^* = 0$
- Hence,

$$W(\bar{v}) = W_0(\bar{v}) + \frac{\lambda \pi(\bar{v})}{\alpha - \lambda - 1} [(\alpha + \gamma)c - \bar{v}] (1 - H(\bar{v})) \\ + \int_{-\infty}^{\bar{v}} \pi(v) [(v - (1 + \gamma)c)] dH(v)$$

## Results and comments

Boycotts have 2 effects:

- reduce subsidies needed to get compulsory dismantlement at  $\bar{v}$
- generate "voluntary" dismantlements that may or may not be socially beneficial

## Proposition

*Allowing boycotts is welfare improving if:*

- $\bar{s}$  is not too small (limited bias of consumer association),
- $\sigma$  is not too large (the association's signal is precise)

## Conclusion

- Modest first attempt to examine how imperfect disciplining devices involving less informed third parties (consumers here, could be market investors in other contexts) can improve upon existing regulatory systems
- Conceptual innovation: mechanism design with non-contractible signals